

FINANCIAL TIMES

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Hong Kong: painful questions after OTB rescue, Page 22

Hijack passengers face second ordeal

Stia Muelem gunmen blew up the cockpit section of the Jordanian Boeing at Beirut, after releasing the passengers and crew. They had hijacked the aircraft on Tuesday, and had it flown to Larnaca, Cyprus, and Palermo, Sicily, and were twice refused permission to land at Tunis.

Later in the day a Palestinian seized a Middle East Airlines Boeing at Larnaca. At least eight people on board had been aboard the other hijacked aircraft, six Jordanian crew members and two Americans.

Passengers said the hijacker said he was acting to avenge the previous hijacking. Eventually he gave up and was escorted from the aircraft by police, who said he asked to be flown back to Amman, the capital of Jordan.

World news Business summary

Pakistan to lift ban on parties

Pakistan is to lift a six year ban on political parties, said Prime Minister Muhammad Khan Junejo. The date would be decided after a parliamentary committee named last week to recommend a political framework to replace martial law issued its report.

Rebel base falls

The main base of the anti-Sandinista guerrilla organisation Arde has fallen to Nicaraguan troops. The base on the San Juan river, which separates Nicaragua and Costa Rica, has been the logistic and command centre for Arde for more than two years. Page 4

Israel stops project

Israel has stopped work on a controversial \$1.5bn project to produce electricity by channeling water from the Mediterranean to the Dead Sea. Jordan and other Arab countries had protested about the plan, which would have involved a 190 km canal through the occupied Gaza strip.

Minister for trial

Former Bonn Minister for Inter-German Affairs Regu Frank is to be tried over the disappearance of more than DM 5m (\$1.6m) from ministry funds.

President re-elected

Malian President Moussa Traore was re-elected for a further six-year term in a general election in which he was the only candidate. He collected between 98 per cent and 99 per cent of the vote, said Bamako Radio.

Peru rights probe

President Fernando Belaunde Terry of Peru said two U.N. officials would arrive in Peru on Sunday to investigate the disappearance of more than 1,000 people during the government's five-year-old fight against Maoist guerrillas.

HK backs down

The Hong Kong Government bowed to public pressure and scrapped proposed legislation denounced as an attempt to muzzle the press and stifle dissent in the run-up to Hong Kong's return to China. Under the legislation anyone who defamed the Legislative Council or reported its closed sessions could be jailed for three years. Page 3

Minister injured

South African coloured (mixed race) Deputy Minister Lawrence Landers was seriously injured in one of three grenade attacks on a Lames and a police station in the Cape Town area. Page 3

Weinberger spy call

U.S. Defence Secretary Caspar Weinberger, commenting on a spy scandal that has compromised U.S. Navy security, said he felt spies should be shot.

Shoddy display

Incompetence at one Soviet shoe factory reached such a level that an entire shipment of boots was dispatched to the shops with high heels attached to the toe. The boots were put on display at an exhibition of defective goods held in the Ukraine to shame manufacturers into improving efficiency.

Soviet leader explains plans for economic reform

FOR AN HOUR on Tuesday night, Soviet television viewers watched Mr Mikhail Gorbachev, their new leader, explain how he planned to change at every level the way in which the Soviet economy was run, writes Patrick Cockburn in Moscow.

He said that the ruling Politburo had sent back to be redrafted the next five-year plan (1986-90), which determines most aspects of Soviet economic life. "Above all," Mr Gorbachev said, "we need a mechanism that will make the output of outdated and ineffective products unprofitable."

Mr Gorbachev and Soviet economists who are protagonists of reform, have advocated in the past many of the changes now envisaged. The difference this week is that Mr Gorbachev and the Politburo have started taking practical measures in planning and allocating investment to implement the new reforms.

The problems have been apparent for many years. The structure and organisation of the Soviet economy, devised to overcome underdevelopment and to modernise at speed, was formed in the 1930s. Little has changed since.

Mr Gorbachev said on Tuesday that by the early 1970s the failure to change towards quality production, less rigidly controlled from the centre and less dependent on cheap natural resources and labour, was having a serious impact. Despite sporadic calls for reform little was done until 1982, the year that President Leonid Brezhnev died.

Mr Gorbachev is now proposing to raise national income by more than 4 per cent a year without reducing the defence budget or cutting back on the growth in consumption. Investment will be directed towards the re-equipment of existing plants rather than building new factories.

"Capital investment for reconstruction yields a return approximately twice as great as that in new construction," the Soviet leader said.

He cited the iron and steel industry as an example of how investment had been mismanaged in the past. Some 50bn roubles (\$42.8bn) had been invested over 15 years most of which was "channelled into new, non-integrated construction, while no attention was given to the technical re-equipment of enterprises."

One Soviet author says that 30-40 per cent of all equipment now operating in the Soviet Union has been used for 15 to 20 years.

The plan for the next five years is to put half of capital investment into re-equipment plant, double the investment in machine building and speed up the retirement of obsolete equipment to twice its present rate.

The time taken for construction work is incredibly prolonged," Mr Gorbachev said. "Projects must either be finished quickly or moth-balled."

Investment for the next five-year plan will be concentrated in the most productive areas and not, said Mr Gorbachev, on a Russian saying, dissipated on the principle of "earnings for all sisters." He said agriculture would not get a higher percentage of investment and was showing a poor return.

The other central feature of Mr Gorbachev's programme is to increase productivity by linking pay to quality production. Individual enterprises will get greater autonomy to determine their budgets, be less under the control of a central plan implemented by ministers and will see more rewards for their labour. Prices will rise.

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Basque killings cast a shadow

By David White in Madrid

BASQUE terrorists struck a multiple blow to undermine yesterday's EEC treaty-signing ceremony in Madrid, killing four people in shooting and bomb attacks.

The murders in Madrid and the Bilbao region took place within hours of the arrival in the Spanish capital of EEC heads of government and foreign ministers for last night's membership formalities, after a similar ceremony in Lisbon.

Terrorists in Madrid shot dead an army lawyer, Cal Vicente Romero, and his military driver, and then claimed a third victim by booby-trapping their car with explosives. The car used for the shooting attack was left in an underground car park near a busy department store in the centre of the city. One policeman was killed and several others injured when they were sent in to try to deactivate the explosives.

About 8,000 people had been successfully evacuated from the El Corte Ingles store before the bomb went off. The terrorist commando was reported to have comprised two men and a woman.

The double attack, part of a spectacular new series of killings attributed to the Eta separatist organisation, was followed in the early afternoon by the shooting of a navy petty officer at Portugalete in the port region outside Bilbao.

Congress in Madrid issued a formal condemnation of the attacks, with the backing of all parliamentary groups.

The killings brought the toll of deaths by Basque terrorists since the beginning of May to 13, making it one of the worst periods for separatist violence for several years.

The attacks and their timing are seen as having a double aim: as a show of strength at a time when Basque and Spanish political forces are showing an unprecedented spirit of collaboration in the fight against violence, and as a protest against EEC entry.

Mr Tsubaki said that small orders for British companies might be granted, perhaps in procuring materials such as steel bars and wire ropes.

Last week, Mr Geoffrey Pattie, the British minister for information technology, revealed during a visit to Japan, that Mr Nakasone had replied to Mrs Thatcher's letter, claiming that the loans involved in the project were development assistance rather than export promotion credits.

Mr Pattie said that the British Government did not find his explanation satisfactory.

At the same time, they both warned of the economic challenges their countries will have to face once they become full EEC members from January 1 next year.

The Treaty of Accession, and the so-called Final Act incorporating all the details of the entry negotiations, have to be formally ratified over the next six months by all 12 national parliaments before membership can be final.

The overwhelming emphasis of the speeches at the signing ceremony was put on the political impetus for enlargement of the community, and on the need to bolster Spanish and Portuguese democracy after the demise of the Franco and Salazar dictatorships.

Sig Gullio Andreotti, the Italian Foreign Minister and current President of the Council of Ministers, speaking for the 10 current members, said: "Membership of the European Community follows naturally from the restoration of the values inherent in a pluralist democracy."

However, in an implicit warning to any state that might abandon its democracy, he declared that "within the process of European integration, there has never been, nor can there be, any turning away from the path of freedom."

The Portuguese signing ceremony was completed with remarkable dispatch, finishing more than 30 minutes ahead of schedule. Sir Geoffrey Howe, the British Foreign Secretary, signed for the UK in the absence of Mrs Thatcher, who was kept in London for the state visit of the Mexican president. Herr Hans-Dietrich Genscher, the West German Foreign Minister, signed on behalf of his country.

In Madrid, where the ceremony was held in the Royal Palace, the main speakers emphasised the revitalisation of the community thanks to enlargement.

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Signs of relief, Page 2

Two UK warship yards link before sell-off

By Andrew Fisher in London

BRITISH Shipbuilders is to combine two of its leading warship yards before selling them to the private sector in September. Vickers Shipbuilding and Engineering, Britain's largest warship builder, is to take over Cammell Laird.

The reorganisation by the state-owned group aims to create a combination of warship facilities capable of building any large ship required, although other UK yards will also compete for naval contracts. The Vickers sale will be by far the largest in Britain's disposal of warship yards.

As a subsidiary of Vickers, Cammell Laird will benefit from Vickers' technical and marketing strength, giving the yards the combined capacity to build nuclear and conventional submarines, frigates, destroyers and support vessels. It will keep its own identity.

Vickers is to build Britain's Trident nuclear submarines, for which a £200m (£254m) covered building facility is under construction at Barrow-in-Furness in north-west England.

The Vickers yard was formerly owned by the Vickers industrial concern, one of several groups seeking more compensation from the UK Government over nationalisation under Labour in 1977. Their cases will be heard by the European Court of Human Rights.

Going up for sale in the next few weeks will be the Vosper Thornycroft warship yard in Southampton. Yarrow on the River Clyde in Scotland is being bought by Britain's General Electric (GEC) for £34m, while a management team hopes to acquire Swan Hunter on the Tyne in north-east England.

Northern Engineering Industries, the biggest employer on Tyneside, looked over Swan Hunter this month, but is thought unlikely to make a bid. Total proceeds from sale of the warship yards, with Vickers accounting for the largest slice, are likely to total less than the £140m cost of one frigate.

On its own, Cammell Laird is an attractive prospect for sale to the private sector. But it was a life-saving frigate order in January as the government showed recognition of most of the workforce's return to normal working by crossing picket lines during last year's disruption over job cuts at the yard near Liverpool.

British Shipbuilders as a whole is expected to announce shortly a much reduced trading loss of nearly £50m for the year to March 31.

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

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Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

Singapore shipbuilders reorganise, Page 27

EUROPEAN NEWS

Low-key approach to Milan by Paris

By David Housego in Paris

FRANCE now expects that the EEC summit in Milan this month will achieve no more than modest steps towards institutional reform but it has not entirely put aside hopes of more ambitious measures towards political integration.

That low-key approach towards the heads-of-government meeting was outlined yesterday by M. Michel Vauzelle, the Elysée spokesman, and contrasts strongly with the expectations President François Mitterrand aroused earlier in the year with remarks about a "surprise" initiative in the EEC.

President Mitterrand had hoped that the setting of outstanding budget disputes and the enlargement of the Community would be followed at Milan by substantial steps towards political integration and a revision of the Treaty of Rome.

But in the face of lack of consistency towards the EEC by Chancellor Helmut Kohl of West Germany, and opposition towards a treaty revision by Britain and Denmark, France has since lowered its sights.

France now believes that a consensus is emerging among Community members over issues such as majority voting, the opening up of the internal market and the setting up of a political secretariat to co-ordinate views over foreign policy.

But the French Government does not believe that those steps will be sufficient to satisfy public expectations aroused in France, Italy and to some extent West Germany, of more substantial steps towards political integration.

Quentin Peel watches Spain and Portugal sign their treaty with the EEC
Sighs of relief greet the Iberian accession

THE GASP of relief which greeted yesterday's solemn signing ceremonies of the Spanish and Portuguese treaty of accession to the EEC was almost audible in 12 European capitals.

The signatures marked the culmination of more than eight years of activity, since Portugal submitted its application to join the Community in March 1977, reaching a climax of frantic negotiations and detailed drafting of the legal text in recent weeks. Negotiations on the final details were only completed at 5 am last Friday.

The signing of the treaty of accession and of the final Act to give it effect, now paves the way for ratification by all 12 national parliaments of the enlarged Community, in order to allow Spain and Portugal to become full members by January 1 next year. The timetable is tight but none of the member states believes it is impossible to meet.

From now on, however, both countries will sit in on EEC meetings as observers whenever matters affecting them are discussed. From September, they will be fully integrated into political co-operation meetings of foreign ministers, seeking to co-ordinate the foreign policies of the member states.

Inevitably, there were a few blank spaces in the 1,300 pages of documents attached to the treaty, as the jurist-linguists



Prime Minister Mario Soares (left), his Spanish counterpart, and Sr. Fernando Moran, Spain's Foreign Minister

struggle to finalise and confirm the translations into all nine community languages.

The whole mass of documentation, intended to spell out the exact process of incorporation of the new members into all the aspects of community activity, from the common agricultural policy to the steel regime, is

hedged about with special details which the negotiators could not iron out in the final months.

They include 36 annexes, 25 protocols on subjects from Spanish motor car tariffs to restructuring the Portuguese steel industry, and 47 declarations and joint declarations by the different member states on issues not finally resolved.

Key issues such as the application of the EEC social and regional funds in both countries, including which Spanish

regions will be eligible, and whether they will have "super-priority" status, remain to be resolved.

All amendments to the secondary legislation of the community also have to be finalised; from the trivial, just incorporating the names of Spain and Portugal into particular EEC directives, to the more substantial, such as including Spanish and Portuguese wines

in the list of "appellation controlled".

The European Commission has not yet been able to carry out a detailed study of the Spanish steel industry and how its restructuring complies with the regime in the rest of the community, another potentially sensitive area.

The treaty itself runs to 403 articles, compared with only 161 for the accession document for British, Danish and Irish membership in 1973. This is partly a reflection of the growing complexity of EEC affairs, but has also happened because the transitional arrangements for Spain and Portugal have been spelled out in separate articles, not combined with the main text.

The desperate rush to have the treaty signed by June has been dictated by the knowledge that it will take six months to get ratification by all the national parliaments. If the process were left any longer, national elections in several member states would intervene, and jeopardise the outcome.

It has been an awful sprint these last few months to get it finished, says one national negotiator. "It would have been much more comfortable to have had another six months' negotiation. But politically it was not on to put off the signature. Anyway, knowing the community, it would never have been reached without a final deadline."

France ready to meet Jordanian, Palestinian team

By David Housego in Paris and Robert Mauthner in London

FRANCE is ready to meet a joint Jordanian-Palestinian delegation as part of the search for a Middle East peace settlement. M. Roland Dumas, the French Foreign Minister, told the French National Assembly yesterday.

He also confirmed that the matter would be brought up "in the next few days" in the EEC Council of Ministers. The general assumption is that it will be discussed at the Council of Foreign Ministers in Luxembourg on June 18, following a preliminary exchange of views on the subject between the foreign ministers at their informal meeting in Stress last week-end.

It is understood that the possibility of Britain receiving a joint Jordanian-Palestinian delegation was raised at the talks between King Hussein and Mrs Margaret Thatcher, the British Prime Minister, in London last week.

Mrs Thatcher's view, however, is said to be more cautious than that of the French Government.

Though there is no objection in principle to receiving a Jordanian-Palestinian delegation in London, officials emphasise that it would first of all have to be clear that such a visit would help the process of finding a peace settlement.

The names of possible Palestinian members of the joint delegation which have been mentioned appear to be acceptable to the British government. But it sees no virtue in seeing a delegation which would not also be acceptable to the Israelis. The ultimate aim, after all, is to bring about direct talks between the Jordanians, Palestinians and Israelis.

Another problem is to decide on the right sequence of events: when and where the joint delegation should be received. Britain is anxious that the efforts by the U.S. and Jordan to work out an agreement on this question should not be preempted by any untimely European moves.

French bank chief urges lifting of exchange controls

By Paul Bettis in Paris

M. MICHEL CAMDESSUS, the governor of the Banque de France, yesterday called for a gradual lifting of French foreign exchange controls, arguing that the move would strengthen European monetary integration.

The central bank governor added that he also hoped that France would eventually join the European Monetary System since this would represent a "notable progress" for integration.

The French Government has begun easing the country's rigid exchange controls with a series of relatively modest measures, but it was the first time that M. Camdessus expressed in public his support for lifting controls.

The French central banker, in an address to the American Chamber of Commerce in France, referred to the West German argument for the need to remove exchange controls in Europe to strengthen the EMS.

The Germans are right and French ideas on the subject have since evolved," he said.

During the past 12 months, the Socialist Government has been relaxing exchange controls in France by reducing some of the constraints on French residents transferring funds abroad and on French companies investing outside France. The French monetary authorities also recently reopened the Eurofranc bond market.

However, M. Camdessus appeared generally pessimistic

about the outcome of the international monetary talks. He claimed that the confidential two-year study prepared by the Group of 10 to be discussed at the ministerial meeting in Tokyo next week contained "nothing in it".

The study on the reform of the international monetary system was commissioned at the Williamsburg summit of industrialised nations in 1983. France plans to push its concept of currency "target zones" at the Tokyo meeting to try to reduce large scale and rapid exchange control fluctuations.

However, U.S. officials made it clear yesterday that the U.S. would not make any concessions on this issue, although it was prepared to continue consultations on reforming the international monetary system.

"France appears to be mainly interested in this stage to see this consultation process continue. The mechanism on how future consultations are to proceed is expected to be at the centre of discussions in Tokyo."

M. Camdessus also argued for the need of other industrialised countries to take up the slack from a slowdown in U.S. economic growth. Although he acknowledged that the idea of "locomotives" was no longer "acceptable" if the U.S. economy slows down we must find other countries to take over."

He implied that countries like Japan and West Germany would have to accept their responsibilities in economic growth.

Weak growth and fall in inflation rate forecast

By Our Paris Staff

FRENCH private forecasting institutes believe the inflation rate will continue to fall in France next year but that economic growth will remain weak.

The BIPE which published its forecasts yesterday anticipates that after a 6.7 per cent year-on-year rate last year, the French inflation rate will fall to 5.6 per cent at the end of this year and to 4.9 per cent this year and to 4.8 per cent by December 1986 — a level not reached since 1970.

The OFCE, Observatoire Francaise, believes that inflation rate will fall to 4.8 per cent next year.

Although both institutes foresee that increases in domestic

purchasing power and investment will give a boost to economic activity, the recovery will be slow. The OFCE sees a 0.6 per cent growth in real GNP this year rising to 2.1 per cent in 1986, while the BIPE forecasts a 1.1 per cent real growth rate this year followed by 1.7 per cent in 1986.

The two institutes differ in their analyses of the evolution of the trade deficit. The BIPE expects a deficit this year of FFfr 22bn (£1.85bn) declining to FFfr 8bn in 1986.

The OFCE assumes a decline in the dollar with a result a deficit this year of FFfr 16bn giving way to a FFfr 16bn surplus in 1986.

OECD warns of threat to Iceland's strategy

By Kevin Done, Nordic Correspondent, in Stockholm

RISKS OF permanent setback to Iceland's counter-inflation strategy are "looming large," according to the Organisation for Economic Co-operation and Development.

Substantial gains have been made since the early months of 1983 with inflation falling from an annual rate of more than 120 per cent to about 15 per cent by the third quarter of 1984.

But the Government's economic programme was thrown badly off course by strikes last autumn which forced through a series of inflationary wage settlements. These have helped send inflation back to 25-30 per cent.

In its latest survey of Iceland's economy, the OECD is severely critical of the Government's failure to support its stabilisation policies with fiscal and monetary restraint. The country's recent experience illustrates clearly "the risks involved in trying to achieve lasting success against inflation without appropriate monetary and fiscal policies," it says.

The OECD appears doubtful that Icelanders have accepted "the necessary costs of stabilisation policies," but it argues that the country has no realistic alternative to pursuing its anti-inflation programme "with greater determination."

The policy options of the past, when Iceland was able to operate in a high inflation environment without a serious impact on real growth and living standards, are no longer available, says the report.

"The fishing sector — on which the country is still heavily reliant — is faced with serious structural difficulties; foreign indebtedness is very high and real interest rates have now become substantially positive; the current external balance runs a large deficit; price and wage increases have re-accelerated."

The organisation expresses particular concern about the way Iceland's foreign debt has soared. The level in relation to Gross National Product at about 63 per cent last year was the second highest in the OECD after Ireland.

Brussels soft-pedals Vredeling proposal

THE EUROPEAN Commission is prepared to allow proposals to increase employee involvement in large companies to take a back seat in the interest of fostering a joint employer-union approach to improving the operation of the EEC labour market, writes Paul Chesswright in Brussels.

EEC ministers are scheduled to discuss social affairs today, including the so-called Vredeling proposal, which in different forms has been on the table for nearly five years.

If adopted, the proposal would mean substantial changes in the way companies consult and inform

their employees.

The proposal has divided the employers' organisations and unions and been sharply criticised by the UK Government. Although there is a reader acceptance of the principle among other EEC countries, many still have reservations about the details.

Mr Peter Sutherland, the Commissioner for Social Affairs, will seek to prevent a political row on the subject without abandoning the proposal itself.

The fear is that a dispute on Vredeling now would severely damage the dialogue between industry and unions.

Jaruzelski hints at loan hopes

By Christopher Bobinski in Warsaw

THE POLISH leader, General Wojciech Jaruzelski, says that four Western countries have been "forthcoming" in their response to Poland's quest for new loans.

He named West Germany, Italy, Finland and Austria, during talks here with Mr Shigeru Aso, the Japanese Foreign Minister, who told him that Japan could only consider fresh credits once Poland had signed its agreement with the Paris creditors club.

The agreement rescheduled \$12bn worth of debts falling due between 1983-84 was initiated last January, but Poland insists it will only sign once the chance of fresh Western credits opens up.

A delegation headed by Mr Zdzislaw Szulc, a Deputy Premier, is at present in West Germany exploring the prospect for increased co-operation backed partly by credits. But the Poles, who are looking to the West to raise some \$1bn this year in fresh loans, reckon the as yet undisclosed West German credit offer to be too small for their needs.

Mr Aso, for his part, confirmed Japanese support for Poland's application to join the International Monetary Fund. This support comes as progress on the application seems to have slowed as a result of U.S. displeasure at recent human rights violations in Poland.

Polish officials have said that work by IMF experts on the application was completed at the beginning of April, and Mr Jerry Urban, the government spokesman, has refused to be drawn in public on when Poland might join.

IMF officials responded yesterday that Poland's application was being processed in the normal way. Fund officials had made three trips to Poland this year, but could not yet assess how long entry preparations would take.

Defence lawyers making their final speeches in the trial of three prominent Solidarity activists at Gdansk have declared their clients' innocence and implied that the defence was hampered by the judge.

At the same time, Pope John Paul II spoke in Rome yesterday of his concern about the trial.



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OVERSEAS NEWS

South Africa bomb attack injures coloured minister

BY ANTHONY ROBINSON IN JOHANNESBURG

MR LLEWELLYN LANDERS, a 57-year-old coloured MP who was appointed as deputy Minister of Population Development in President P. W. Botha's recent governmental reshuffle, was severely injured early yesterday by a grenade thrown into his bedroom.

Another coloured Labour Party MP, Mr Fred Peters, escaped injury in a similar attack while a Soviet made grenade was also thrown at a police station in the nearby black Cape Town township of Langa. Police later found an unexploded Soviet-made limpet mine fixed to the wall of the police station.

A hitherto unknown group, calling itself the Western Cape Suicide Squad, later claimed responsibility for the attacks on the South African news agency, Sapa.

President P. W. Botha, who visited the injured deputy minister in hospital, denounced the bombings as "a cowardly act of terrorism."

Mr Louis le Grange, the minister for law and order, who is expected to face opposition calls for his resignation when Parliament debates the Kammermeyer Commission report on the Uitenhage shootings today, said he had no doubt that the attacks had been made by the banned African National Congress (ANC).

Mr le Grange described the attack as "a premeditated murder attempt" and added "it confirms our own evidence that we're not dealing with children's games here."

The bombings, which follow a spate of similar attacks on semi-military targets and the offices of mining companies Anglo American and Anglovaal in Johannesburg and elsewhere in recent weeks, appear to be

part of a renewed terror campaign by the ANC or affiliates. Mr Allan Hendricks, leader of the coloured Labour Party in the House of Representatives, said: "We believe these acts underscore the fact that our participation (in the new tripartite Parliament) is proving a success and is an attempt to shift the spotlight from them."

The participation of coloureds (mixed race) and Asians in Parliament deeply split the two communities. Opposition to the new constitution was one of the rallying points of the anti-apartheid United Democratic Front (UDF) and other organisations which have contributed to the increased radicalisation of the South African political scene over the last 20 months.

But the rise in violence over recent months is not confined to opponents of the constitution, as was revealed in a separate Press conference held in Johannesburg yesterday by the UDF.

The Rev Frank Chikane, a UDF activist, told the conference that the Front had uncovered a plot by an unnamed group of white extremists to kill or kidnap 13 prominent black leaders, including Bishop Tutu, the Nobel Peace Prize winning Anglican Bishop of Johannesburg.

Two whites, Dr David Ntshiri, editor of the Sunday City Press, a newspaper aimed at black readers and Mr Stanley Kahn, director of the Funda Educational Centre in Soweto, were also on the list.

Meanwhile, leaders of the South African Council of Churches (SACC) who have been seeking to halt the violence between rival black factions in the township, yesterday called for reconciliation because intra black violence "battered the cause of justice and peace."

Alain Cass and Simon Henderson examine the fears that Karachi is close to acquiring nuclear weapons

The nuclear threat behind Pakistan's grim pursuit

THE RUINS of some old Sikh temples overlook the Khan Research Laboratories at Kahuta, south east of Pakistan's capital. The site used to be a favourite picnic spot for foreigners living in Islamabad.

In 1979, a few months after the French Ambassador, one of his staff and a British journalist were beaten up by security men guarding the top-secret Kahuta plant, an American diplomat took a visitor for a picnic. The diplomat was extremely nervous but the visitor, a satellite photography expert from the U.S. National Security Agency, had come to do a job and he was fascinated by what he saw.

It is no longer possible to picnic by the old temples. A heavily-guarded road-block turns away snoopers: tanks guard all roads to Kahuta, while French Creole surface-to-air missiles and anti-aircraft guns watch the skies. The complex is widely believed to be the nerve centre of Pakistan's persistent efforts to acquire nuclear weapons.

What goes on behind the heavily-guarded barbed-wire perimeter wall at Kahuta will be a topic of prime importance when Mr Rajiv Gandhi, the Indian Prime Minister, meets senior U.S. officials, including President Ronald Reagan, in Washington.

Pakistan has always denied any intention to make nuclear weapons, claiming that Kahuta is part of its civil nuclear programme. Yet Pakistan's sole power reactor in Karachi uses natural uranium rather than the enriched uranium that Kahuta can produce.

Also, in 1982, Western governments stopped attempts by Pakistan to buy in Europe 48 hollow stainless steel spheres, each the basis of an enriched uranium bomb with the destructive power of that used on Hiroshima in 1945.

Last year a Pakistani was arrested in the U.S. for trying to buy 50 klytrons—electronic

INDIAN Prime Minister Rajiv Gandhi is waging a propaganda war with baselined assets that Pakistan is building nuclear weapons in an attempt to damage Islamabad's relations with the U.S., the Pakistan government said yesterday. AP reports from Islamabad.

Mr Zahir Noorani, Minister of State for Foreign Affairs, told the National Assembly that Mr Gandhi has been making numerous "baseless statements" about Pakistan's nuclear research programme. Mr Gandhi has repeatedly charged in recent weeks that Pakistan is close to building a nuclear bomb.

Mr Noorani said: "The Government of Pakistan is disappointed and perturbed at the Indian attitude."

switches which can be used in nuclear bomb triggers. President Zia-ul-Haq's bland comment was that the klytrons were for flashing lights, "the type used on the top of ambulances."

India now claims that Pakistan is close to acquiring nuclear weapons. For the first time this year the annual report of the Indian Defence Ministry raised the issue of nuclear weapons on the subcontinent.

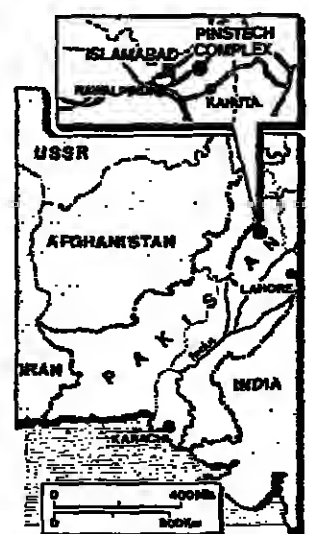
It warns of Pakistan's "relentless pursuit of nuclear capability with the assistance and connivance of certain countries."

Mr Gandhi, shortly before his visit to the U.S., repeated the claim and warned that India may have to reconsider its policy of not producing its own system.

India exploded a nuclear device in 1974 and now has a major nuclear energy programme including three large plants. But the Government has always maintained that it would neither develop nor stockpile nuclear weapons, regardless of



Accusations flow between Pakistan's President Zia (left) and Indian Prime Minister, Rajiv



Accusations flow between Pakistan's President Zia (left) and Indian Prime Minister, Rajiv



Accusations flow between Pakistan's President Zia (left) and Indian Prime Minister, Rajiv

what Pakistan did; a position which successive Indian leaders have found increasingly difficult to defend.

Aside from Kahuta, there are also worries about activity at the Pakistan Institute of Nuclear Science and Technology (Pinetech) in Islamabad. Pakistan has built a small reprocessing facility capable of producing plutonium, another possible bomb material, at the complex there called the New Labs. American intelligence says that at another block in the complex Pakistan is trying to force specially-shaped plates, crucial parts of an atomic bomb.

Pakistan's bomb project dates from 1972, following the country's defeat in the third Indo-Pakistan war over Bangladesh.

Since then, Pakistan's covert efforts to acquire a nuclear weapons capability has developed rapidly. The Kahuta centre was established in 1976 and a series of clandestine operations were launched abroad to acquire the necessary

technology to manufacture nuclear weapons.

Most Western officials now believe that Pakistan is not far from acquiring nuclear weapons.

One knowledgeable U.S. official said: "The reasons for which Bhutto originally wanted Pakistan to have the bomb haven't changed. Pakistan has always believed in the need to restore the equilibrium with India which is much bigger and more powerful. Pakistan now has the additional worry of 100,000 Russian troops in Afghanistan. What would you do in their shoes? I'm afraid it's inevitable."

The acquisition of nuclear weapons by Pakistan and a decision by India to follow suit would have a profound impact on the balance of power in the subcontinent as well as posing

leaked to mount a conventional attack on Islamabad's nuclear installations, almost certainly triggering another war between the countries. The Soviet Union would

Intelligence officials suggest that President Zia has taken heed of the U.S. warning and has slowed the Kahuta programme down temporarily.

Early this year some 200 employees were made redundant at Kahuta. At the same time Dr Abdel Qader Khan, the man who heads Pakistan's nuclear effort, was made responsible for some non-nuclear weapons development.

China, which was publicly accused last year by U.S. Senator Alan Cranston of providing Pakistan with design assistance since the late 1970s, has also come under increasing pressure from President Reagan to distance itself from Islamabad's efforts.

The Nuclear Co-operation Agreement between the U.S. and China initiated last year has been held up because of Pakistan's refusal to give sufficient assurances about its Pakistani connections.

However, there are limits to U.S. leverage over Pakistan. The Russian invasion of Afghanistan has transformed Washington's attitude to Pakistan which it now regards as a frontline state in the fight against Soviet expansion.

Western and Indian officials are also aware that technological advances mean that it is no longer absolutely necessary to carry out a full-scale nuclear test before going on to manufacture a weapons system.

One approach to persuade Pakistan to abandon its nuclear efforts would be to offer it a broad defence treaty with the U.S., possibly placing it under the American nuclear umbrella like Japan. But Pakistan would be loathe to depend entirely on the U.S. for its security.

The U.S. has cut off aid to Islamabad three times in the past and is already considered by Pakistan as a fair-weather friend. The U.S. for its part, would not wish to have to extend military aid to Pakistan unconditionally.

Mine owners and unions begin talks on wages

BY OUR JOHANNESBURG CORRESPONDENT

NEGOTIATIONS between the South African Chamber of Mines, representing Gold, platinum and coalmine owners, and the national Union of Miners (NUM) representing 110,000 black miners begin today after lengthy delays caused by disagreements among mine owners about the negotiating mandate.

The NUM delegation, headed by Mr Cyril Rampahosa, the general secretary, is expected to claim a 40 per cent wage rise, improved holiday pay and fringe benefits and demands for the abolition of labour preference rules which reserve many skilled positions for white miners.

Last year the NUM put forward a 20 per cent wage claim but eventually settled on 14 per cent after the first brief legal

strike by black miners. This year's talks take place against the backdrop of bloody strikes and mass sackings in Anglo American and Anglovaal mines two months ago and rising militancy among black miners.

Meanwhile, AECI, the chemicals, paint and explosives corporation, owned 40 per cent by Anglo American Corporation and 38 per cent by imperial Chemical Industries (ICI), yesterday reported that a threatened strike at two chemical plants and sympathy strikes in six others involving a possible 14,000 black workers did not take place.

A controversial ruling by a Rand Supreme Court judge last week made labour history by declaring sympathy strikes legal under certain circumstances.

Unita releases missionary

UNITA, the South African-backed movement fighting a guerrilla war against Angola's left-wing government, has released an Irish missionary wounded in a Unita ambush at Malanje, about 200 miles from the capital, Luanda, our foreign staff write.

Father John Kingston of the Holy Ghost order was attacked on May 26 when he returned to Malanje from a trip to the interior, despite the fact that Unita had temporarily seized the town. Another Holy Ghost missionary, French-born Father Etienne Wosnyak, was killed in the ambush.

Father Kingston is recovering in hospital at Malanje, where the government has regained control. He was marched and carried through the bush for 11 days by a Unita column before being released.

Unita's ability to gain even temporary control over a region of the Court judge last week made labour history by declaring sympathy strikes legal under certain circumstances.

HK softens press Bill

THE Hong Kong Government bowed to public pressure yesterday and scrapped proposed legislation denounced as an attempt to muzzle the press and stifling dissent in the British colony's return to Chinese sovereignty. Reuter reports from Hong Kong.

Under the legislation, anyone who defamed the Legislative

Egypt braced for confrontation with Islamic fundamentalists

BY TONY WALKER IN CAIRO

THE EGYPTIAN Government, facing a growing challenge from Islamic fundamentalism, has threatened to use force against unauthorised street demonstrations.

An Interior Ministry directive issued yesterday threatened against attempts by "some elements to whip up the feelings of the masses by urging them to participate in marches or demonstrations." It said last week's Egyptian government "security agencies" to confront planned agitation.

The directive was provoked by a threatened demonstration tomorrow by followers of a militant Egyptian activist who wants the immediate introduction of Islamic sharia law in place of Egypt's existing legal code.

The call, by Sheikh Hafez Salama, for a march on Cairo's Oruba Palace, President Mubarak's administrative headquarters, is a direct challenge to the Government which has

been trying to avoid a confrontation with Islamic militants over the imposition of sharia.

The Islamic code, which dates back more than 1,000 years, establishes strict and comprehensive rules governing human behaviour. Penalties for wrong doing are severe and in extreme form may include flogging and amputation for crimes such as stealing and adultery.

Sheikh Salama, a popular nationalist figure, who led Egyptian resistance against the Israelis in the town of Suez in the 1973 war, said last month that if the Government refused to begin applying sharia by mid-June, he would organise a mass demonstration.

The Government banned the demonstration and Sheikh Salama appealed against the ban to the administrative court. The court's decision, announced Saturday, the day after the planned demonstration.

It is unclear whether Sheikh Salama plans to go ahead with the march. In any case, the episode will not mark the end of skirmishing between Mr Mubarak's moderate administration and fundamentalists.

Egypt's parliament, the People's Assembly, has spent months debating application of sharia and recently arrived at a compromise whereby a parliamentary committee was empowered to examine Egypt's legal code to see where it differed from sharia.

Growing fundamentalist influence in Egypt was almost certainly in part responsible for the recent abolition of a 1979 law which sought to protect women's rights in the case of divorce and also the decision in May by a Cairo court to ban new, unexpurgated editions of the Arabic classic, "Thousand Nights and One Night," on the grounds that it was salacious material.

Marcos warns on insurgency

BY SAMUEL SENOREN IN MANILA

PRESIDENT Ferdinand Marcos of the Philippines acknowledged yesterday that his country had become a serious threat to the stability of his 20-year-old Government, but quickly assured the nation that the armed forces were prepared to deal with the problem.

In a rare public appearance outside his palace yesterday, Mr Marcos spoke for 40 minutes at nearby Rizal Park during rites marking the Philippines 87th year of independence from Spain.

The celebration, organised by Mr Marcos' powerful wife Imelda, featured a grand military parade that showed the latest deliveries of U.S.-supplied

military hardware, mostly light armoured vehicles and helicopters.

Mr Marcos told the audience that he would not hesitate to use armed forces "to protect the stability and peace of the nation."

The 67-year-old President who is also commander-in-chief of the armed forces, had threatened a decision to martial law "the moment there is fighting the streets." He ruled by decree from 1972 up to 1981.

Mr Marcos' martial law regime spawned the rise in the insurgency problem. Yesterday's independence day ceremonies clearly showed a divided nation.

While Mr Marcos addressed a crowd led by government functionaries, another large group of anti-Marcos protesters and opposition politicians held their own celebration in a park about a mile away.

In suburban Quezon City, the largest opposition party, Unido, held its convention with some 10,000 people attending, and proclaimed its chairman, former Senator Salvador Laurel, as its presidential candidate for the 1987 elections.

Mr Laurel, 56, believes that a "snap" presidential election will be held before 1987. Mr Marcos has already publicly declared that he will run again for the presidency in 1987.

Elections help Ershad to consolidate grip on country

BY SAYED KAMALUDDIN IN DHAKA

THE SUCCESS of the recent two-phase local elections in Bangladesh has helped Lt Gen Hussain Mohammad Ershad, the country's military ruler, to further consolidate his grip on the nation.

Despite the political opposition's efforts to prevent the polls, more than 40 per cent of the 45.6m voters turned out to elect nearly 500 chairmen of local councils from among more than 2,000 candidates.

Formal political activity was banned in March, when the military imposed martial law rules. But the candidates were allowed to campaign individually, and it is estimated that these "free-spending" candidates spent about taka 500,000 (£14,705) on average for a total of more than taka 1.2bn, enough to attract a large number of volunteers.

Obviously jubilant, Gen Ershad said that the people had

nents. While the opposition's tactics did create an impact in urban areas, they failed to intimidate voters and candidates in the all-important rural districts.

The newly elected council chairmen are responsible for all administrative and development issues in their areas under the military Government's administrative decentralisation programme. This programme evolved out of Gen Ershad's personal policy when he took power through a bloodless coup in 1982. He said at the time that "Bangladesh will survive only if its 65,000 villages survive."

The council chairmen will be heading mini-secretariats with a dozen officers and other supporting staff dependent on the central Government for funds. In effect, they will be acting as grass-root extensions of the establishment and will have to behave loyally to obtain finance.

They will also emerge as the most influential political group in the countryside and could become the natural base for Gen Ershad's further political ambitions, playing a pivotal role in parliamentary and presidential elections, if and when Gen Ershad decides to hold them.

Gen Ershad, appearing considerably more confident after the elections, has again started suggesting a possible relaxation of martial law, a fresh dialogue with the opposition and the gradual resumption of formal political activity.

He has released the two most important opposition leaders held under house arrest since the March crackdown: Mrs Sheikh Masina Wajed (daughter of the late President Sheikh Mujib, who is chief of the country's 15-party opposition alliance and president of the Awami League) and Begum Khaleida Zia (widow of the late

President Ziaur Rahman, head of the country's seven-party opposition party alliance and president of BNP). Other detainees are expected to be released soon.

Gunmen killed a former MP and his son and wounded a nephew in Jessore district southwest of Dhaka, police told AP yesterday in the Bangladesh capital. They said Mr Said Ehsanuddin Ahmed, his son Ehteshamul Huq and the nephew were riding a motorcycle on Tuesday when assailants hiding in a bush opened fire.

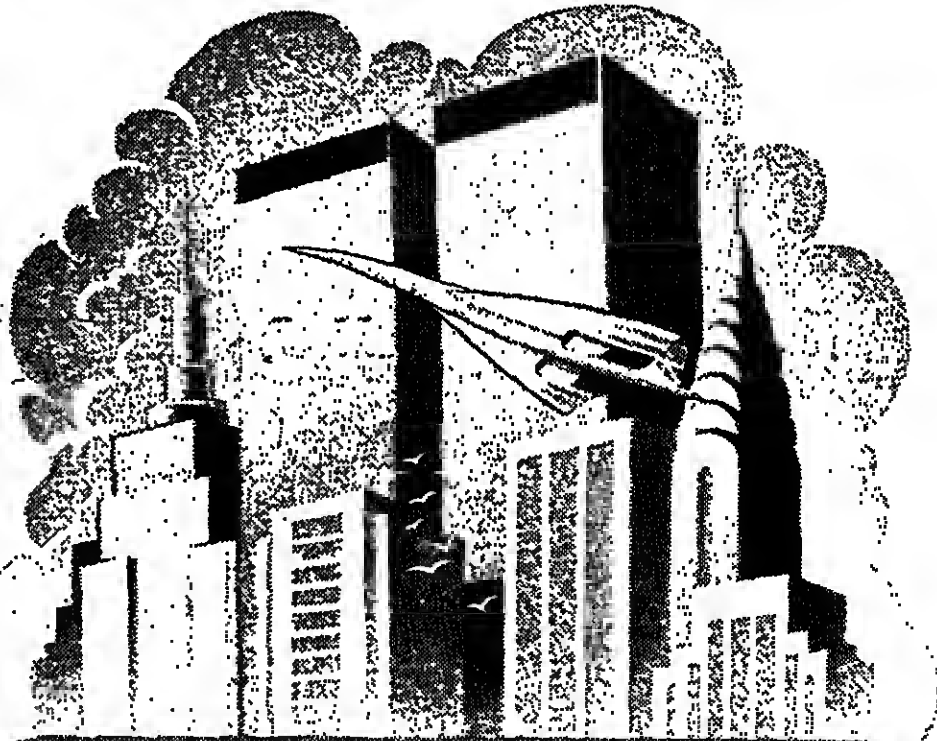
Police said they arrested a young man in connection with the slayings and were investigating the possible motive. Mr Ehsanuddin was a leader of the Awami League, and opposition parties have called for a half-day general strike in the MP's hometown of Narail to protest against the murders.



Ershad: confident

rejected the politics of violence and opted for returning the country to democracy.

Gen Ershad has effectively out-matched his political oppo-



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AMERICAN NEWS

Reagan pledge to explore direct Nicaragua talks

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan has adopted an unusually conciliatory tone towards Nicaragua in a bid to persuade the Democratic-controlled House of Representatives to approve new aid for the anti-government contra rebels. With the House due to vote late last night, Mr Reagan formally disclaimed any intention of trying to overthrow the Sandinista Government by military force and promised to explore ways of resuming direct talks with Managua.

In a letter to Mr Dave McCurdy, an Oklahoma Democrat working with the Republicans to win passage of a \$27m (\$21.4m) humanitarian aid package for the rebels, Mr Reagan said he was determined to pursue political, not military, solutions in Central America.

"We do not seek the military overthrow of the Sandinista Government or to put in its place a Government based on supporters of the old Somoza regime," Mr Reagan said.

Mr McCurdy, who earlier voted against aid to the contras, said the letter represented a "shift in emphasis" in the Administration's policy, and that the Democrats should "stand up and declare a victory."

In a serious rebuttal to Mr Reagan in April, the House refused to approve any aid plan for the contras.

Mr Reagan, who in February called for the removal of the Sandinista Government "in the sense of its present structure," also said he intended to discuss with other Central American countries how and when the

THE PRINCIPAL base of the anti-Sandinista guerrilla organisation ARDE has fallen to Government forces in southern Nicaragua, Tim Goone reports from Managua. The base at La Penca, located on the San Juan River which separates Nicaragua and Costa Rica, has been the main logistic and command centre of ARDE for over two years and its capture on Tuesday by Government forces is widely seen as being a major defeat for the guerrilla organisation.

The base was equipped with an airstrip which had been constructed with bulldozers brought over from Costa Rica, and from where light aircraft and helicopters supplied guerrilla units operating deeper inside the country.

U.S. might resume direct talks with the Nicaraguan Government. He placed a higher priority, however, on talks between the Government and the rebels, which the Sandinistas have consistently refused.

The \$27m in aid for the rebels, intended for "non-lethal" equipment such as clothing and medicines, would be released in three instalments, ending next March, with a Congressional review at each step. If it is adopted, a final package would have to be agreed in conference negotiations with the Senate, which last week approved \$38m over 16 months.

The two houses remain

Nicaraguan armed forces have been mounting a sustained offensive along the San Juan River for over two weeks involving several infantry battalions specialised in jungle guerrilla warfare and supported by artillery and aircraft. According to the Ministry of Defence, the offensive is continuing with the objective of re-establishing government control along the whole length of the 200 km border and re-establishing civilian boat traffic which has been suspended for over two years because of the war.

The river was an important communication route linking the Pacific and Atlantic coasts of the country and the only supply route for many isolated communities on the country's Atlantic coast.

sharply divided over whether the aid should be distributed by the Central Intelligence Agency, as the Senate wants, or whether the agency should be excluded from the operation, as the House version demands.

The House was also due to vote on two Democrat-sponsored amendments, which the Administration fears would gut the aid plan. One would prohibit U.S. funds for intelligence agencies being used directly or indirectly to support military or paramilitary operations inside Nicaragua. The other would delay aid to the contras for six months after the vote would have to be held in Congress.

UAL strike settlement in sight

By Paul Taylor in New York

UNITED AIRLINES (UAL), the largest U.S. carrier yesterday reached a tentative settlement with the Airline Pilots Association (ALPA) over the bitter pay structure strike, which has crippled UAL for nearly four weeks.

The tentative agreement was due to be put before ALPA's 30-member executive council for ratification later yesterday. The agreement was announced in Washington by the National Mediation Board after an all-night bargaining session aimed at resolving the one remaining outstanding issue—the highly emotive question of back-to-work terms.

The key back-to-work issue was UAL's refusal to take away higher paying jobs it had promised to non-striking pilots who crossed the ALPA picket lines. Yesterday no immediate details of the tentative agreement were available although UAL said it included "a resolution of all the back-to-work issues."

About 95 per cent of UAL's 5,200 pilots walked out on strike on May 17 in a dispute which hinged upon UAL's determination to introduce a new wages structure based upon paying new pilots less than veterans. The dispute was seen as a key test of "two-tier" wage structures which have recently spread throughout the U.S. airline industry.

Protests grow against Canadian pension plan

By BERNARD SIMON in Toronto

A WAVE of protest against the Canadian Government plans for the partial de-indexation of old age pensions has turned into a key test of Ottawa's economic policies.

Several prominent business groups this week joined opposition parties and senior citizens' lobbies to urge the Government to reverse a proposal in last month's budget for indexation of old age pensions to be limited to increases in the inflation rate above 3 per cent.

The de-indexation plan, which also extends to other social security payments, was an

Robert Graham recently in Guatemala, writes on the coming elections

Guatemalans flirt with democracy

BEAUTIFUL countries have a habit of being blighted by ugly regimes. Guatemala exemplifies this. It has majestic scenery of tall tropical trees, mysterious volcanic lakes and mighty volcanoes swathed in whiffs of cloud. Yet it possesses a military regime that has the worst human rights record in the region. Since a reformist government was toppled in 1954 up to 100,000 persons have died; the majority of them ethnic Indians caught in the middle of a vicious counter-insurgency campaign.

Guatemalans have become as unfamiliar with democracy as with their national bird, the Quetzal, long banished to the remote jungle by hunters seeking its lustrous green tail feathers.

But the military, now laden with the spoils of office and discredited by brutality, are giving ground to civilians. After permitting elections to a constituent assembly last July, presidential elections are to be held in November. The campaign is already under way with four main candidates, whose platforms range from the extreme right to moderate centre left.

None are so rash as to promise democracy, knowing that the exercise is a test of the military's tolerance rather than the electorate's wishes. Nevertheless the holding of the elections is an implicit admission by the military that Guatemala's image needs refurbishing and that the country's economic recession needs proper technocratic management.



"The elections should ensure a resumption of American military aid and raise the general amount of U.S. economic support," commented one Latin American diplomat. Since 1979, U.S. military assistance has been halted pending an improvement in Guatemala's human rights record.

The Reagan Administration is clearly anxious to bring Guatemala in from the cold since it is the most populous and resource-rich country in Central America. (Its 8m population is double the size of its smaller neighbours). The prize for the Americans is to persuade Guatemala to openly oppose Nicaragua.

The right's most acceptable candidate is Sr Jorge Carpio, a newspaper proprietor who founded the National Centre Union (UCN) 18 months ago. Sr Carpio, exploiting his newspaper, Sr Grijalva, and a well-oiled publicity machine, occupies centre stage in the campaign; but he has upset the military by his own independent

stance and has yet to woo the private sector away from the MLN. The powerful private sector is caught between fearing change and wanting to seize the chance to cut back the military's tentacular involvement in business.

The Christian Democrat candidate, Sr Vinicio Sereca, is the most popular. A good communicator and a clever politician, he also has a record of courageous opposition to the military, talents which in the past led to at least two attempts on his life. The dark horse is Sr Jorge Serrano of the National Democratic Co-operation Party (PDCN), an evangelical candidate who could tap the 30 per cent of Guatemalans belonging to Protestant sects.

On the key issues of security and the economy, the candidates are offering very clear policies. This is because the security situation is an exclusively military domain and economic policies are now being handled by a national commission. The creation of the latter by the military leader, General Oscar Humberto Mejia Victores, was an astute move, shifting responsibility for economic decisions on to a group of experts and sector representatives.

The army claims to have broken the back of the guerrilla movement and obtained cooperation with Mexico on their cross border refugee but activity has increased this year. In the first three months, 170 Government troops were killed in 56 clashes.

Security is eating up 20 per cent of the budget during a sharp recession; and with

\$402m (\$337.4m) to pay out in debt service this year (37 per cent of export earnings) the guerrilla war is straining the treasury. Guatemala's traditional exports of coffee, sugar and cotton have been hit by falling prices; the Central American market is absorbing much less and what it absorbs often is not paid for. Guatemala is owed \$300m by Central American countries for unpaid goods.

Guatemala is stuck with surplus capacity, high unemployment (up to 40 per cent in the capital), and a series of growth projections based on the assumption of more oil funds that have not materialised. Public spending has been cut to 3.8 per cent of GDP mainly at the expense of health and education. The Government urgently needs to squeeze more revenue.

In theory, this should not be difficult, since Guatemala has very few taxes, mainly levied on exports. Fiscal pressure is under half the Central American average. However, any change to higher income and corporation taxes has been fiercely resisted by business. Last month a set of new tax measures were withdrawn by the military after vigorous protests, and the Economy Minister made a sacrificial lunge to their anger.

Meanwhile, the economic calculations for 1985 made by the central bank have gone to the winds by this action, and the national economic commission is trying rather impotently to concoct a watered down fiscal package that risks pleasing no one.

U.S. may have to put up taxes

By NANCY DUNNE in Washington

A U.S. HOUSE and Senate conference committee, straining this week to produce a compromise budget, once again confronted the possibility that only a tax increase would reduce the massive budget deficit to an acceptable level.

Facing new predictions by the Office of Management and Budget of ever higher deficits, Mr William H. Gray, the House budget committee chairman, said a tax increase could come after the conference committee had agreed on at least \$50bn (\$40bn) in spending cuts for fiscal 1986.

Mr Tip O'Neill, the House

speaker, insisted that any tax increase would have to carry with it President Reagan's approval because Democrats are tired of being labelled "big taxers." Mr Robert Dole, the Senate majority leader, hinted that a small tax increase might be acceptable within the new tax reform measure.

In hearings elsewhere on Capitol Hill, the Administration's new tax plan came under fire by economists who say it will actually lose revenues. Mr James Baker, Treasury Secretary, said the plan could gain—or lose—as much as \$47bn over five years.

Senate Republicans, also worried about labels, expressed concern that the plan would hurt the middle class and give the Democrats the ammunition to accuse them of being "the party of the rich."

Meanwhile, the National Association of Manufacturers yesterday issued a pessimistic projection of the economy. Growth rates are expected to remain sluggish, particularly during the first half of the year, the Association said. Although the economy may improve in the Autumn, it could eventually slip back into recession by 1987.

U.S. assures Gandhi on arms

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

Pakistan to "go nuclear," U.S. officials said. At the first meeting of any length between the two leaders, both outlined their main concerns in an unexceptional manner, U.S. officials said. While Mr Gandhi has repeatedly expressed anxiety over U.S. military support for Pakistan, and the risk of Pakistan developing nuclear weapons, the principal U.S. concern has been the close ties of India's relationship with Moscow.

Mr Reagan nevertheless expressed respect for India's non-alignment, while Mr Gandhi said that he hoped his visit to

Washington would strengthen the tradition of the U.S. and India "working together."

The American side at the talks explained that U.S. policy was to seek global safeguards against the spread of nuclear weapons, which would include India as well as Pakistan. Washington could give no specific assurance that it would stop Pakistan developing such weapons, U.S. officials said.

They recalled, however, that U.S. authorities had recently acted to stop the illegal export to Pakistan of 50 krytons, which can be used to trigger nuclear explosions.

WORLD TRADE NEWS

ECGD management changes urged

By CHRISTIAN TYLER, TRADE EDITOR

A NEW management structure for the Export Credits Guarantee Department (ECGD) is proposed by an internal review of the department published yesterday.

The report says that the present senior management system "does not work effectively" and that "there appears to be a vacuum of the top."

It proposes that the secretary, official head of the government department, should be redesignated chief executive. Instead of an advisory council of industrialists and bankers there should be a board of four or five outside part-time directors, one of whom would be chairman.

The board would submit a business plan annually for approval by ministers, but day-to-day control would be the chief executive's responsibility. The review team, led by Mr Fred Chapman, principal finance officer of the ECGD, and including management consultants Coopers & Lybrand Associates, also proposes major

changes to lower down the hierarchy. It suggests the business should be divided among five new groups. Medium and long term export credit insurance would be handled by a project group, while short-term (under 2 years' credit) would be managed by a "Cardiff group."

ECGD's volume business is handled in Cardiff, but there are two offices for senior officials in the City of London. The two groups would deal with all underwriting, claims and recoveries "in order to bring together the market knowledge. An international network would handle ECGD's negotiations with foreign debtors and relations with other countries' agencies.

Internal organisation would be the responsibility of a resources management group and

a management services group, handling, among other things, department's computer systems. An immediate review of the computerisation programme is called for.

The team rejects the common view that civil service rules hinder the ECGD. "Nor have we found that ECGD has suffered exceptional losses of staff to the private sector," it says.

But it argues that officials' progression up the civil service pay ladder should be linked to performance, and that principals and higher executive officers should be able to earn more than the maximum in their salary band.

The review was ordered last November by Mr Paul Channon, Britain's Trade Minister, after the Government had rejected the central recommendation of its own committee of inquiry that the ECGD should be turned into a public corporation.

Mr Channon said yesterday he would be announcing the Government's response to that report "in due course."

Cementation to build Omani hospital

THE OMANI Government and Cementation of the UK yesterday signed a contract for building a teaching hospital for Oman's first university, Sultana Qaboos University, in Muscat.

Contract was worth \$117m (\$93.6m) made up of \$58m and \$59m (\$43.4m). Cementation won a £215m contract for the university in 1982 and is now building it in time for the opening in autumn 1986.

The 500-bed hospital is due for completion in the summer of 1988 and will receive its first medical students two years later. Cementation officials said.

India signs U.S. counter-trade deal

India's minerals and metals trading corporation (MMTC) has finalised its first counter-trade deal for the export of minerals in exchange for fertilisers from the U.S., writes K. K. Sharma in New Delhi.

The deal involves the export of 50,000 tonnes of minerals worth \$170m to U.S. fertiliser suppliers who are to ship 100,000 tonnes of ammonium phosphate and urea to India this year.

The government-owned corporation hopes to be able to negotiate similar contracts for the Indian Oil Corporation, the Government-owned refining company, this year.

Computer group to expand Irish factory

AMDAHL, the world's largest manufacturer of IBM-compatible large-scale mainframe computers, is to spend £12m expanding its Irish factory at Swords, north Dublin.

The expansion by the California-based group will be granted under Ireland's Industrial Development Authority, and will more than double the factory's capacity to produce the AMDAHL 580 series of large-scale computers.

The factory, which produces 40 per cent of AMDAHL's output of mainframes, will increase employment from 350 to 550 by the time full production is reached in 1988. Building work starts immediately, and the extension is due to be completed by mid-1986.

AMDAHL exports from Ireland to Europe, Canada, the Middle East and the Pacific Basin.

Hong Kong raises HK\$500m for nuclear plant

HONG KONG Nuclear Investment Company, a subsidiary of China Light and Power Company of Hong Kong, yesterday signed HK\$500m (\$51m) bills of exchange facility, AP-10 reports from Hong Kong.

The company said it expected letters of intent to be signed by August with contractors for construction of the company's planned nuclear power plant in China.

The commercial paper will be issued by tender. No bill can exceed HK\$200m, and the company has set a maximum interest rate for the one, two and three-month notes at an undisclosed rate above the Hong Kong interbank offered rate.

Money from the facility will go towards the company's equity investment of HK\$500m in the Guangdong, a joint venture between Hong Kong Nuclear Investment Company and China. The remaining HK\$300m will come from China Light and Power.

The Guangdong venture was created to build a nuclear power plant at Daya Bay in Guangdong province, China. Energy from the plant will go to China and to Hong Kong.

Britain announces ECGD to extend credit cover for Mexico

By ROBERT GRAHAM

THE BRITISH Government yesterday announced that the Export Credits Guarantee Department (ECGD) has been authorised to extend its cover to both the Mexican private and public sectors.

At the same time the Mexican Finance Minister, Sr Jesus Silva Herzog, signed an agreement in London providing up to \$90m in finance for the purchase of Mexican products.

ECGD has not given a figure but it is understood to amount to an extra \$10m of cover for medium and long-term credit on top of the existing \$80m.

Announcing the extra cover, the Trade Minister, Mr Paul Channon, said he hoped this would provide a "significant boost" to British trade with Mexico which last year amounted to \$200m after a peak of \$450m in 1980.

ECGD has been further authorised to extend its cover not just to guarantees provided by the Mexican Central Bank for private sector deals but also to the Mexican commercial banks. On the Mexican side it is the first time that sterling credits have been made avail-

able to purchase Mexican goods. Previously these were only in dollars. The arrangement is between the Banco Nacional de Comercio Exterior, Mexico's foreign trade bank and six UK based institutions — Barclays, Interbank, Lloyds, Midland, NatWest and Standard Chartered.

This boost to Anglo-Mexican trade has been timed to coincide with the state visit of Mexico's President, Sr Miguel de la Madrid, who arrived in London on Tuesday.

Also connected with the visit was the announcement by Samuel Montagu of a \$5m export finance facility for British goods being sold to Mexico.

Yesterday Sr de la Madrid had an hour's working session with Mrs Margaret Thatcher, the UK Prime Minister, before lunching at No 10 Downing Street.

The Mexican President briefed Mrs Thatcher on economic measures being taken to cope with Mexico's \$96bn foreign debt. The two leaders also discussed oil prices, an important point of mutual interest given that Britain and Mexico

are both outside the Organisation of Petroleum Exporting Countries and are affected by the slack international crude market.

Grindlays Bank's Export Finance has signed a loan agreement with Banco Nacional de Comercio Exterior of Mexico for \$35m (\$44m). The loan, which is being funded by Grindlays Bank and guaranteed by the UK Export Credits Guarantee Department, will help to finance the sale of British manufactured capital goods.

The agreement was signed in London by Sr Jesus Silva Herzog, the Mexican Minister of Finance and Public Credit, and by Mr Alexander Ritchie, chairman of Grindlays Bank.

Mexico's recent economic progress has won the admiration of the international banking community and Grindlays is delighted to continue its long association with Mexico and support for British exports by this significant new facility," Mr Ritchie said.

Grindlays Bank is part of the Australia and New Zealand Banking Group.

UK FINANCIAL CONTROLLER

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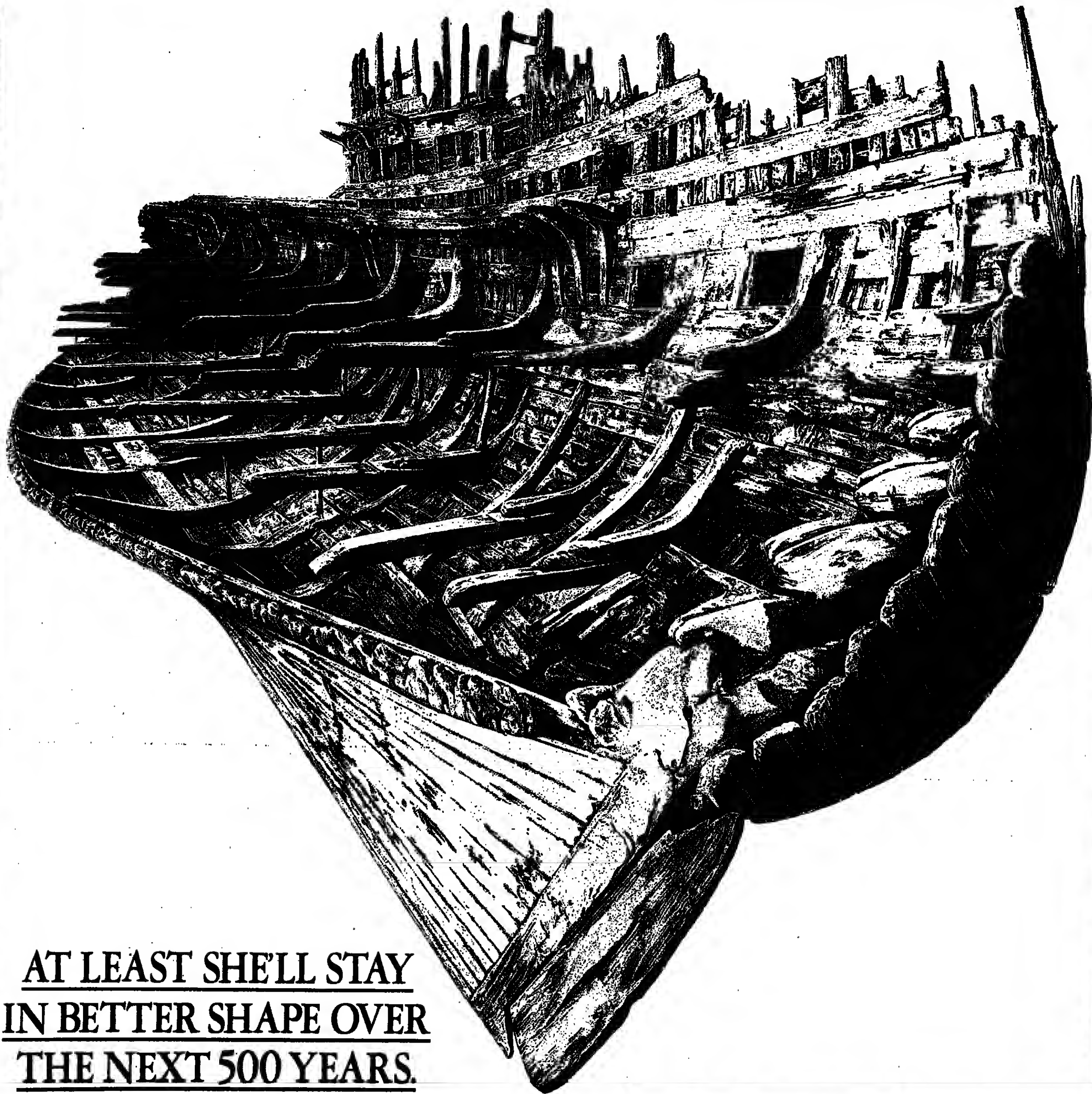
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A deep scourpit was eroded on the port side of the hull.

The currents then relentlessly shrouded her in a thick layer of silt.

By the early eighteenth century a hard layer of shelly clay had sealed the once proud warship in her watery grave.

On October 11th 1982, a salvage operation on a scale never before attempted brought the forlorn remains of the Mary Rose to the surface.

Not only the hull, but a host of precious artefacts that tell of life in Tudor England were rescued from the muddy sea-bed. But in the process of drying them out they could easily be harmed or destroyed.

In order to preserve them, we gave the Mary Rose Trust a chemical solution called polyethylene glycol. Once these items (such as wooden bowls and leather shoes) have been soaked in this solution, they undergo a freeze-drying process that

will carefully preserve them for posterity.

At the same time, the bulk of the hull is sprayed with water to stop it from drying out, and to prevent microbiological decay.

After two years of this treatment a lengthy round-the-clock spraying of an ethylene glycol will begin, before the hull is left to dry out.

The whole process to preserve the Mary Rose will take about twelve or fifteen years to complete.

But in the extraordinary life history of the Mary Rose that's just a drop in the ocean.

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UNEMPLOYMENT

The lessons of New England's economic revival

By Brian Groom

MR JAMES HOWELL, chief economist at the Bank of Boston, called it "the most spectacular event in the history of Western capitalism" in an interview with a New Hampshire newspaper last December. Unduly euphoric, no doubt — particularly with the computer industry's current problems — but the high technology-based economic revival of New England has been remarkable. In 1975, Massachusetts' 11.2 per cent unemployment was well above the U.S.'s 8.5 per cent. By last year it was down to 4.8 per cent, compared with the national average of 7.5 per cent. Officials from other American cities, Europe and even Japan are flocking to the region, seeking advice.

They come to Boston and to cities like Lowell, once a down-and-out textile centre, which has cut unemployment from nearly 13 to less than 4 per cent in 10 years, and now claims it can turn its nose up at investors it does not want. "For too long Lowell was associated with sweat shops. We are selective," says Mr James Campbell, assistant city manager.

The miracle which the visitors see needs qualifying. The cut in unemployment has been made easier by New England's slow population growth. Its 4 per cent increase in the 1970s was

the same as that of the still depressed Mid-West, but below the South's 20 per cent and the West's 24 per cent.

And now there is real anxiety about the recent slump in high-tech industry which has brought layoffs, falling shares and tumbling profits — for instance, the 66 per cent third quarter fall at Lowell-based Wang Laboratories.

New Englanders are asking whether this is a cyclical rebound from last year's capital spending boom, exacerbated by the high dollar, or a structural mid-life crisis in which some computer-based companies are weeded out and others shift production overseas.

The growth of high-tech industry around the famous Route 128 near Boston began in the 1960s. New England's traditional textile, clothing and leather industries had fled south in search of cheaper labour after World War II.

But in the early 1970s the future seemed gloomy amid cuts in the space and defence budgets, the Arab oil embargo and the recession of 1974-75. There were fears that investment would seep away to California's Silicon Valley and to states such as North Carolina which offered lower taxes.

Then came the turnaround. After losing 252,000 manufactur-

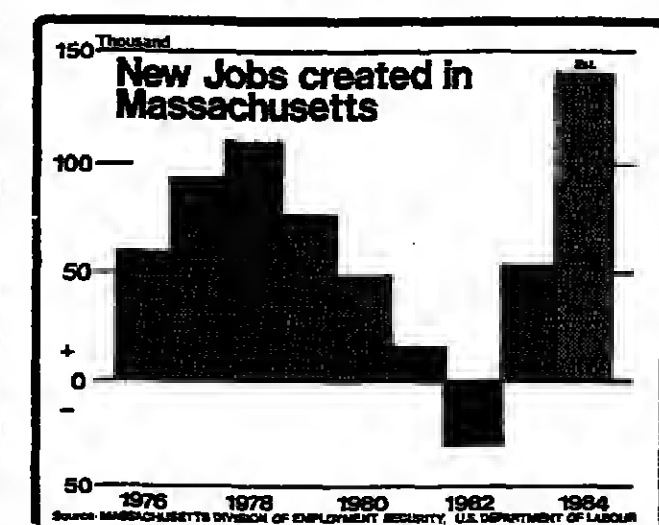
ing jobs in the seven years to 1974, New England regained 222,000 in the next five. Service jobs have increased, but the focus of revival has been high-tech companies, computers, defence, medical, space, communications, instruments — whose payrolls have grown by 65 per cent to 280,000 workers since 1976.

High-tech accounts for 10 per cent of employment in Massachusetts (24 per cent in Lowell) compared with 4 per cent nationally, and supports many service jobs.

How did the revival come about? Supply side economists point to a more pro-business climate, notably tax cuts which have reduced the proportion of each \$1,000 of income that wage-earners pay in state and local taxes by 22 per cent since 1977. In the state they once called "Taxachusetts" personal taxes are 5 per cent below the national average and business taxes are on a par with other industrial areas.

The real picture is more complex. Tax cuts may have supported the revival, says Mrs Lynn Browne, vice-president of the Federal Reserve Bank of Boston, "but I do not think they caused it. It was already under way."

Even with lower public spending, a creative industrial policy



has channelled incentives to the private sector. The quasi-public Massachusetts Industrial Finance Agency has promoted federal industrial development bonds (giving tax exemption to investors) to re-equip old industries and renovate city centre commercial property. Now President Reagan's tax simplification proposals threaten to kill these off.

Defence and space contracts are a factor. These picked up in the late 1970s, particularly after 1978-80, and now Massachusetts is well placed to win Star Wars business. The Lexington-based Data Resources Inc. estimated that 16 per cent of the state's growth from 1981 to 1983 will be a result of Pentagon spending.

The crucial factor in New England's revival, however, was that with such companies as

Wang, Digital Equipment and Data General, it was well equipped to benefit from the growth in the markets for computers and office equipment.

The climate for innovation resulted from a remarkable education and research environment — there are 260 colleges in New England, including Harvard and the Massachusetts Institute of Technology — combined with an enterprising banking and venture capital community.

Massachusetts trails only New York and California in venture capital, and in 1983 the state's financiers controlled 13 per cent of U.S. venture funds, or more than \$1.5bn. It benefited from the national cuts in capital gains tax which boosted the industry in 1978 and 1981.

In the current high-tech climate there are fears of over-dependence, particularly in the Lowell area, where the office, accounting and computing machines industry accounts for 40 per cent of manufacturing employment.

But even if the maturing mini-computer market is overcrowded, most economists still see Massachusetts as a resilient incubator for research and biotechnology, artificial intelligence and robotics.

Mr Patrick Jenkin, Britain's

Environment Secretary, along with Merseyside County Council and the Merseyside Task Force, may commission a study of Lowell as a model for redeveloping Liverpool.

But Liverpool would be hard pressed to reproduce two of the vital factors in Lowell's revival: its fortunate position as a low-cost labour pool on the edge of the high technology belt looking to expand, and the decision by Wang to locate its headquarters there, providing 15,000 jobs.

These make it difficult for other cities, such as Detroit and Pittsburgh, to copy Lowell's example.

More generally, there is a limit to the number of regions which high technology can revive, even if the present slump proves temporary. New England's combination of research, venture capital and defence spending is hard to reproduce, though lessons can be learnt.

Most European countries are aware of the need for better links between universities and business. In Britain, the explosion of venture capital, the creation of the Unlisted Securities Market, and the proposed alleviation of Government red tape should help the climate for innovation.

The real problem is the failure of small ventures like

the hundreds which have sprouted around Cambridge University to grow into giant Apple, Wang and Hewlett Packards. And that may be a failure of managerial vision, rather than public policy.

Meanwhile New England is worried about labour shortages, particularly in the Boston area. The baby boom generation is a thing of the past, and by 1995 there will be 20 per cent fewer people in the job entry age group in the U.S. Business leaders, worried at not having enough workers with basic skills in language, mathematics, computer technology and critical thinking, have set up an unusual venture known as the Boston Compact.

Under this, private employers have agreed to provide job opportunities for school leavers — 704 last year, eventually rising to 1,000 — in return for setting measurable goals for improving the traditionally poor standards of the city's schools.

Mr Bill Spring, president of the Boston Private Industry Council and architect of the Compact, describes it as an attempt to adapt the West German and Austrian systems of school-to-work transition. There are still some things the U.S. can learn from Europe.

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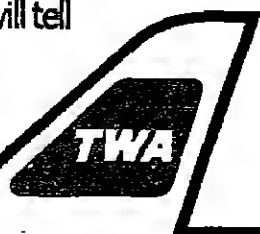
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UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1978=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. orders	Retail vol.	Retail value	Unem. played	Vacs.
1984							
1st qtr.	104.0	99.0	103	107.7	122.7	2,998	147.0
2nd qtr.	102.0	99.9	107	110.2	130.1	3,000	124.0
3rd qtr.	102.4	101.4	107	111.1	133.3	3,072	165.1
4th qtr.	103.3	101.0	105	113.6	141.0	3,103	166.5
October	102.9	100.3	107	112.0	139.9	3,100	170.5
November	103.2	101.0	104	112.7	149.6	3,102	167.6
December	103.7	101.5	104	115.5	149.9	3,108	161.3
1985							
1st qtr.	105.5	101.8		112.6	133.9	3,138	137.5
January	104.6	100.3	101	111.6	134.4	3,124	157.2
February	105.0	101.3	107	112.0	130.2	3,144	156.1
March	107.0	102.3		112.9	136.5	3,147	159.2
April				114.1	140.3	3,176	166.7
May				115.2		3,180	167.1

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile House. etc.	Starts
1984							
1st qtr.	100.1	93.9	110.5	96.3	112.5	99.9	16.2
2nd qtr.	101.4	95.7	105.3	97.9	106.0	97.2	18.0
3rd qtr.	101.9	98.2	104.6	100.9	109.2	97.8	16.2
4th qtr.	102.0	97.5	106.5	99.4	107.0	99.2	13.3
October	102.0	97.0	106.0	99.0	106.0	99.0	16.5
November	102.0	97.0	107.0	99.0	106.0	99.0	13.9
December	102.0	99.0	107.0	100.0	107.0	100.0	9.5
1985							
1st qtr.	103.4	97.9	110.1	99.7	108.8	99.8	13.8
January	103.0	96.0	110.0	98.0	102.0	98.0	11.7
February	105.0	99.0	109.0	100.0	109.0	99.0	13.2
March	105.0	100.0	112.0	101.0	115.0	102.0	16.6
April							17.9

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (€m); oil balance (€m); terms of trade (1980=100); excluding re-exports; all seasonally adjusted. Clearing Bank base rate (end period).

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Rev. US\$bn
1984							
1st qtr.	108.7	112.1	- 34	+ 623	+ 2,322	97.3	16.75
2nd qtr.	107.3	117.1	- 100	+ 592	+ 1,543	96.3	15.51
3rd qtr.	108.0	119.8	- 112	+ 621	+ 1,804	96.7	15.88
4th qtr.	117.5	126.1	- 109	+ 641	+ 1,468	96.1	15.52
November	118.0	120.8	- 102	+ 308	+ 352	95.9	15.50
December	119.2	126.2	- 107	+ 136	+ 743	96.0	15.69
1985							
1st qtr.	118.7	123.6	- 105	+ 1,347	+ 86	95.6	14.80
January	116.6	118.6	- 20	+ 332	+ 926	96.0	15.52
February	121.7	124.6	- 23	+ 137	+ 675	95.1	13.35
March	117.0	133.7	- 161	+ 508	+ 555	95.6	13.53
April	119.6	126.3	- 107	+ 123	+ 684	96.8	14.03
May							13.98

FINANCIAL—Money supply M0, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflow; HP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0	M1	M3	Bank advances	BS inflow	HP lending	Base rate %
1984							
1st qtr.	4.1	10.1	8.2	13.6	2,609	2,868	8.50
2nd qtr.	4.6	10.2	11.1	18.9	1,795	2,870	9.25
3rd qtr.	5.3	10.2	8.3	9.9	1,625	2,809	10.50
4th qtr.	9.6	24.3	13.4	16.9	2,492	2,941	9.83
November	9.9	27.3	18.6	17.1	263	967	9.63
December	12.2	27.3	12.1	22.4	1,004	971	9.63
1985							
1st qtr.	2.2	0.7	9.1	15.2	1,511	3,146	13.50
January	5.0	9.0	13.6	16.3	823	1,166	14.00
February	3.1	5.0	4.6	13.3	474	1,008	14.00
March	1.3	1.2	4.2	16.0	214	972	13.50
April	5.4	22.2	18.8	19.5	507	1,060	12.63
May							12.63

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).

	Earnings	Basic matls.	Wholesale mfg.	RPI	Foodst.	FT commodity	Strg.
1984							
1st qtr.	152.6	133.6	129.0	343.9	321.7	308.67	81.7
2nd qtr.	155.9	134.3	132.0	350.9	329.1	305.06	79.8
3rd qtr.	159.6	134.1	132.9	353.9	326.5	284.95	78.0
4th qtr.	164.1	140.1	134.3	358.3	328.8	289.44	74.1
October	164.2	137.9	133.9	357.7	328.2	292.40	75.6
November	162.8	139.2	134.3	358.8	326.6	289.89	75.7
December	165.3	143.4	134.9	358.5	327.6	288.64	74.1
1985							
1st qtr.	165.4	146.2	136.6	362.9	332.3	295.22	72.0
January	161.4	145.3	135.9	359.3	330.6	294.98	71.1
February	164.6	147.6	136.6	362.7	332.5	295.73	71.3
March	168.2	146.5	137.5	366.1	335.4	296.22	73.3
April		140.8	139.2	373.9	338.8	295.08	78.0
May		139.3	139.5			279.98	78.7

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UK NEWS

GKN wins £500m army vehicles order

BY PETER RIDDELL, POLITICAL EDITOR

GKN YESTERDAY received a £500m order from the Ministry of Defence (MoD) for over 1,000 mechanised combat vehicles to be built at Telford in Staffordshire.

Mr Michael Heseltine, the Defence Secretary, announced at the opening of a two-day House of Commons debate that the total cost of this combat vehicles programme of some £725m, including related support equipment, showed a saving of over £100m against internal estimates.

He said the difference was "a direct result of our policy of increasing competition".

The order to GKN - Guest, Keen, Nedelhoff and Sankley - follows the submission of tenders from a number of British companies last February. The vehicles will serve as armoured personnel carriers for the infantry, serving in West Germany.

During his speech, Mr Heseltine also announced an order for further Challenger tanks, to be placed with Royal Ordnance, and to be produced at its factory in Leeds. The total value of the order and associated support equipment will be about £30m. The aim is to equip a sixth Challenger regiment.

In his speech, Mr Heseltine referred to his programme to improve efficiency through increasing competition in procurement.

Mr Heseltine's main theme was that there was no need for another defence review and that the



Mr Heseltine: cost benefit from competition

planned defence budget should take care of foreseeable needs.

After criticism on Monday by the cross-party defence select committee about a likely reduction in overall capability, Mr Heseltine argued that even on the MoD's own arithmetic, any squeeze would be marginal in terms of the total defence budget.

However, an indication of tensions within the MoD over the placing of new orders was given when Mr Heseltine departed from his prepared speech, apparently to remind supporters of the Royal Ordnance who are pressing for an early decision on the ordering of replacement ships for the amphibious assault ships Fearless and Intrepid.

He warned: "If the idea should once get about in the Ministry of Defence that a particular part of each individual service was likely to get preferment over all the rest for their priorities by 'leaking' either to the press or to MPs in order to embarrass ministers, it would bring our legitimate planning process to a grinding stop."

Todd wins rerun TGWU ballot

MR RON TODD has been confirmed as general secretary of Britain's largest union, the Transport and General Workers (TGWU) in a repeat ballot called after allegations of voting irregularities in last year's election in which he was declared the winner.

The result of the fresh ballot among the union's 1.5m members will not be officially announced until Saturday. But it was clear after counts at the union's 11 constituent regions yesterday that Mr Todd will again be declared to have won.

Mr Todd's victory over Mr George Wright, who has centred and right-wing support, confirms the traditional left line of the TGWU's leadership.

In last year's cancelled election, Mr Wright won a majority in six of the regions and Mr Todd in five. But Mr Todd won by the narrow majority of 44,817 votes because his victories were in the regions with the larger memberships.

MR GEORGE DORMAN has resigned as managing director of the UK subsidiary of Zanussi, the Italian domestic appliance maker. He has also given up his post as joint managing director of the British arm of Electrolux.

Electrolux recently took a 40 per cent stake in Zanussi, making it the leading appliance company in Europe. The resignation has come at a crucial time for the Swedish company, which is still estimating the Zanussi operation and at the same time preparing for a further thrust into West European markets.

SEALINK, the UK ferry operator owned by Benetton, has announced that it has planned to order a second £1.8m high-speed catamaran for its service to the Isle of Wight.

Both vessels are to be built in Hobart on the Australian island of Tasmania by International Catamarans. The first one is due for delivery in February 1986.

CALEDONIAN Aviation Group, which includes British Caledonian Airways (BCA), is to sell its Blue Sky Travel chain of retail shops to Thomas Cook, the travel agency, from July 1. The price is understood to be several million pounds.

The Blue Sky Holidays tour organisation, also part of the Caledonian Aviation Group, is not affected by the deal, which covers only the 30 travel agencies run under the Blue Sky name.

IBERIA, the Spanish national airline, asked the High Court in London to order the UK Transport Secretary not to limit Iberia's London-Madrid flights to 11 a week.

Mr Denis Henry, QC, for Iberia, told Mr Justice Taylor that the threatened restriction was in retaliation for the Spanish Government's refusal to allow British Airways an early morning flight from Madrid.

The hearing continues today.

MICRO FOCUS, the troubled computer software group, has cut its workforce by 20 per cent to reduce costs. The company, which last month reported a sharp reduction in profits, has made 80 people redundant in the US and UK.

TARMAC and ARC (Amey Roadstone Corporation) have launched a joint venture company, Tarcrete, with plans to capture 10 per cent of the £150m-a-year concrete roof tile market in the UK.

The two partners have invested £6m in an automated, computer-controlled factory at Shephard in Leicestershire. That will come into production at the end of the month and will be able to produce 30m roof tiles a year.

THE BOARD of the Woolwich Building Society, which has been in liquidation since 1982, has agreed in principle to take over the business of the North Kent Building Society, which has £36m in assets and seven branches.

STCS WOUND capacity component subsidiary in Wrexham, North Wales, has been bought out by its local senior management, with equity support from merchant bank N. M. Rothschild and Close Investment Management, for about £200,000.

HOPE SEEN IN ECONOMIC POLICY SHIFT

Expansion 'could increase jobs'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A MORE expansionary economic policy could reduce unemployment to 12m by the end of the decade, Cambridge Econometrics, the private forecasting organisation, said yesterday.

Its analysis suggests that the cut in unemployment by about 750,000 could be accomplished with no penalty of extra inflation.

However, the national debt would be significantly higher at the end of the period both in money terms and as a percentage of national output.

The simulation shows that the extra jobs would cost an additional £31bn - around £6m a year - in terms of the public-sector borrowing requirement (PSBR) up to 1990.

By the end of the period, the PSBR would be almost £30bn or 4 per cent of national output, compared with £12bn (2.5 per cent of output) in the base run, which estimates what would happen to the economy without such a package.

The main measures assumed by the forecasters were:

● An expansion for special employment by 500,000 places

● A sustained 20 per cent increase in government investment

● A 50 per cent cut in employers' national insurance contributions.

The largest reduction in unemployment would result from the expansion of the Government's special employment scheme. Increased public investment would produce 200,000 new jobs in the construction industry over the five-year period; a further 150,000 new jobs would be created in the service sector, with 100,000 extra jobs in manufacturing.

The simulations done by Mr William Peterson and Mr David Turner suggest that the cut in employers' national insurance contributions would offset the inflationary impact of the expansion of the Community programme and increased public investment.

But one important assumption behind the Cambridge analysis is

that the exchange rate would not fall as a result of the measures, although the balance of payments current account would move into a small deficit of £1.8bn by the end of the period, compared with a surplus of £2bn on unchanged policies.

The researchers say that the number and type of jobs created as a result of lower real wage costs would depend crucially on the response of the exchange rate. If a fall in the exchange rate were linked with a cut in real labour costs, the expansion of employment would be much greater than if the exchange rate were allowed to appreciate.

LARGE WAVES POSE INCREASING DANGER

Phillips warns gas buyers over Ekofisk seabed subsidence

BY DOMINIC LAWSON AND FAY GJESTER IN OSLO

PHILLIPS Petroleum has warned the European buyers of gas from its Norwegian Ekofisk oil and gas field that supplies may be cut steeply during the coming winter, as a result of the rapid subsidence of the seabed beneath the central Ekofisk platform.

Last year it was discovered that the main Ekofisk platform, the first to be installed in the North Sea, has sunk by 2.5 metres since it was placed on the seabed in 1971.

Worse news came this week when the first satellite measurements of the rate of subsidence showed that the seabed beneath the platform is sinking at a rate of about 40cm a year. This means that the platform's facilities are in increasing danger from very large waves.

Phillips is now planning to step up the rate of gas reinjection into the field to maintain reservoir pressure and slow down the rate of collapse of the seabed.

This means that Phillips is unlikely to be able to meet the gas sales contracts to its European buyers, consisting of Ruhrgas of West Germany, Distrigas of Belgium, Gaz de France, and Gasunie of the Netherlands.

This week Phillips sent out telegrams to these companies declaring *force majeure*. Under the terms of the sales agreement, this can be invoked when "unforeseen incidents" occur. Phillips appears convinced that the subsidence problems at Ekofisk come under this category, thus avoiding the need to pay compensation to the buyers.

Ekofisk supplies about 5 per cent of West Europe's natural gas consumption, with output varying between a minimum of 900m cu ft a day and a maximum of 1.2bn cu ft a day.

European buyers are at present well stocked with gas supplies, so it would take a very large cutback in Ekofisk supplies seriously to embarrass its customers.

Phillips plans to spend about \$150m over the next two years relocating sensitive facilities from the platform's lower deck to higher levels.

Later Phillips plans to abandon the lower deck completely, involving more expenditure at a time when the company plans to raise about £2bn to finance the recapitalisation involved in fighting off a bid from Mr T Boone Pickens, the U.S. corporate raider.

Phillips has a 37 per cent stake in the field. The other main partners are Petrofina of Belgium with 30 per cent, the French company Elf with 8 per cent and Norsk Hydro with 7 per cent. Norsk Hydro has proposed that the group should sink three superjackets around the platform in an effort to break up the waves.

Phillips reiterated yesterday that none of its plans would involve an interruption to the field's oil supplies, which are running at 250,000 b/d.

The Ekofisk group is negotiating with partners in the Statfjord oil and gas field, in an attempt to buy the extra gas needed for injection into the Ekofisk reservoir. This is most unlikely to make up the shortfall to European buyers.



Mr Willacy: new adviser

Whitehall costs to be reduced

By Sue Cameron

MR MICHAEL WILLACY, the first director of the Government's new Central Purchasing Unit, yesterday committed himself to lopping £400m off Whitehall's annual bill for goods and services by the autumn of 1987.

Mr Willacy, who is being seconded into Whitehall from Shell UK, promised that the 5 per cent cut in the Government's £3bn-a-year purchasing bill would be "only a start".

The setting up of the unit follows the publication of a report on government purchasing, written for the Prime Minister by Whitehall's own efficiency unit, it estimated that the Government could cut its annual bill for goods and services by between 5 and 20 per cent - representing £400m to £1.5bn a year - if it improved the efficiency of its buying.

Mr Willacy, who is general manager of Shell UK's materials services division, said he reckoned he should be able to cut Whitehall's bill for goods and services by £200m "fairly easily" within his first year.

He added that if he could not show results inside 12 months, he would expect the Government "to sack me".

Mr Willacy's unit will have a purely advisory role. He said he would have "not clout, but leverage".

He emphasised that before he took up his new post in September, a Whitehall department would be drawing up a list of ways in which it could improve its purchasing and so make savings.

Once Mr Willacy took over the new unit, he would be reporting regularly to both the Treasury and the Management and Personnel Office. He would also be reporting once a year to the Prime Minister. "That," he remarked, "is what I call leverage".

Mr Willacy stressed that it would be civil servants themselves who would have to make improvements in purchasing.

JMB return to private sector urged

By William Duffin in Lugano

JOHNSON MATTHEY Bankers (JMB), the bullion dealing bank that had to be rescued in an operation last autumn, by the Bank of England, should be returned to private ownership, as quickly as possible, according to Mr Robert Guy, chairman of the London Gold Fixing Ring and a director of N.M. Rothschild.

Ideally, the loan portfolio should be hived off into a realisation company and the trading operation should be sold as a separate activity, Mr Guy said.

JMB had no long history of commercial banking, but it had traded in the gold market for more than 150 years. Mr Guy felt sure that its expertise would attract many potential buyers.

He added that if the present situation continued, it could not be good for the market.

Mr Guy, who was speaking at the Financial Times World Gold Conference in Lugano, defended the decision to rescue JMB. He said failure of the bank would have done great damage not only to the London gold market but also to London as a financial centre.

Conference report, Page 37

Guinness pays £10m for news retailers

By Christopher Parkes

GUINNESS, the brewing concern, yesterday further strengthened its retailing arm with the £10m purchase of 150 newsagents shops from Barker and Dobson, the old-established and long-troubled confectionery company.

The acquisition of the Lewis Meesa chain reinforces the brewer's position as Britain's top newsagent. It now controls almost 800 outlets, compared with the 500-odd run by NBS Newsagents, the 230 under the John Menzies banner and W. H. Smith's tally of about 350.

Mr John Fletcher, five weeks in the chair at Barker and Dobson, said yesterday that the sale was a "necessary commercial action" as the company's accounts - due in the next 10 days - would show. The deal was put together in only three weeks, he added.

Formerly managing director of Asda Stores, Mr Fletcher said that while he might attempt to take the company back into retailing at some time, his main objective now was to sort out the difficulties of the confectionery business.

Barker and Dobson's only remaining retail outlet is a high-class chocolate shop in London's Bond Street.

The Lewis Meesa shops in England and Wales lost about £2m last year on sales of £35m.

Guinness said yesterday that it planned to continue expanding all its retail activities, either by acquiring more chains or by piecemeal purchases.

Brewing and retailing have emerged as the two key UK activities of the once widely diversified Guinness business after a period of vigorous retrenchment inspired by Mr Ernest Saunders, the chief executive.

Development of the retail side began last spring when Guinness bought W. H. Smith with a £40m offer for the 490 shops in the Martin the Newsagent chain.

Guinness added its existing 130 Lavelle newsagents and now operates the combination, together with its chain of Drummonds chemists shops. Guinness said its interim figures, published on Tuesday, showed that profits at Martin were already 50 per cent up on the comparable figure for last year.

Gross margin on turnover is now approaching the 5 per cent regularly recorded by Lavelle. Other big groups in the industry are understood to average between 3 and 4 per cent.

The group is also busy expanding its other retailing interests in the fashionable field of convenience stores.

Ramphal warns on outlook for IMF

BY HUGH O'SHAUGHNESSY

THE International Monetary Fund might become irrelevant to the needs of the great majority of its member countries unless its financial resources are strengthened and changes made to its methods of operations, Mr Sonny Ramphal, the Commonwealth Secretary General said in London yesterday.

Mr Ramphal was speaking at the start of a three-day seminar on the negotiation of economic adjustment programmes.

His comments were backed by Mr I. G. Patel, former Secretary to the Indian Finance Ministry and Governor of the Indian Reserve Bank. He is now Director of the London School of Economics.

Mr Ramphal warned of the continuing dangers inherent in Third World indebtedness. "Unless the other industrial countries are able to strengthen their recovery, as the U.S. economy slows down and as its Administration tries to tackle the budget problem, we might be in for another downturn, with catastrophic consequences for many developing countries, including the middle-income ones with high indebtedness," he said.

"The irony of the current situation is that the IMF seems to be largely a spectator in the unfolding world economic situation. Its leverage extends only to the weak economies which come to it for assistance; it has no sanctions that it can enforce on the policies of powerful economies, whether they be in surplus or deficit," he added.

Mr Ramphal said the present temporary easing of the debt crisis had prompted a mood of optimism by the major powers that effectively control the fund.

Part of the problem, he argued, was with the deficit countries themselves. They should be adequately prepared and have their own particular mix of policies to propose.

Addressing an audience which included many Commonwealth central bankers and financial experts, Mr Patel said that the Fund had often been arrogant in its dealings with deficit countries.

Wimpey to join nuclear decommissioning group

BY DAVID FISLOCK, SCIENCE EDITOR

GEORGE WIMPEY, the construction group, is joining two specialist groups in a new nuclear consortium to undertake the decommissioning of nuclear plant and radioactive waste disposal services.

The Nuclear Services Group (NSG) owned jointly by Wimpey, the Bird group and the Gilbert Commonwealth group, foresees a long-term commitment to what is predicted to be a large British market for those services within a decade.

Mr John Holmes, chairman of Wimpey Process Engineering and Offshore and a director of NSG, likens the market to offshore decommissioning, where the industry expects to spend sums similar to its original investment.

All three companies already have nuclear experience, notably Wimpey, which recently completed a remotely controlled process plant for the Atomic Weapons Research Establishment, Aldermaston, which automatically encapsulates plutonium-contaminated sludge in cement.

Under the contract, worth more than £600,000, the company developed a new process in which the cement sets within seconds.

The Bird group, specialising in metal reclamation and recycling, recently dismantled and disposed of the concrete biological shield that surrounded a research reactor at Queen Mary College in London.

It was also called in by the Ministry of Defence to clear up after a

fire in laboratories at an Ordnance factory last year, in which asbestos and chemicals as well as radio activity were released.

The Gilbert-Commonwealth group of Reading, Pennsylvania, is participating in plans to dismantle the U.S. Shippingport reactor, prototype of the pressurised water reactor (PWR). It has also conducted a study of PWR decommissioning in Japan.

Mr Tony Bird, managing director of the Bird group and chairman of NSG, says much of Britain's nuclear plant is now 20 to 30 years old and "technically obsolescent".

In the next decade, large portions of Britain's first two big nuclear laboratories, Harwell and Aldermaston, are expected to be dismantled, among them plutonium facilities and experimental nuclear reactors.

The UK Atomic Energy Authority has begun a 10-year project to dismantle its 33 MW Windscale experimental advanced gas-cooled reactor and is letting contracts to companies to help to build experiences in decommissioning. The Bird group has already decommissioned the reactor's powerplant.

It also plans to operate a "fire brigade" ready to be called into any emergency involving radioactivity.

The Royal Navy has disclosed plans to mount an experimental programme to demonstrate the safety of its new pressurised water reactor, using an obsolescent PWR it shut down in Scotland last year.

Planning Research Systems, best known for its annual Diesel Engine Digest, the industry's standard reference work on diesel engine production and applications, has a second data "core" covering diesel engines and their components.

Based on those, further "customised" databases are being created which break down the components of vehicles and who supplies them in a detail that is unprecedented, says Mr John Martin, PRS managing director.

The main target of the facilities is component suppliers who, PRS says, tend to be less well informed

than vehicle manufacturers. Such is the degree of detail being developed that, for the purposes of strategic product and marketing planning, it should be possible for a component maker to identify precisely whose components are being used on any manufacturer's models anywhere in the world; trends in their use; and the shares of rivals or potential rivals in each of the world's 35 principal markets.

As an example, PRS is currently tracking the types, end-usage and distribution of the various electric motors used within vehicles, ranging from starter motors to window winders.

The type of data involved, says Mr Martin, would allow component makers to identify a rival's market weak spots so that, for example, it could target a geographically precise campaign to "kill it off".

The underlying intent, however,

John Griffiths reports on a new database for the world motor industry

Drive to clear up component confusion

A NEW database, gathering together a wealth of information covering world production and markets of all types of vehicles except motorcycles and listing their technical specifications, is being launched by a London, research-based consultancy.

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The underlying intent, however,

is to create what essentially would be the first computerised "encyclopaedia" of the industry.

Even the leading volume vehicle makers admit to gaps in data about the industry. That is not just in relation to the detail in which markets and products are broken down but because in some countries at least, data collection by some national agencies, even in relation to built-up vehicle sales, is inadequate.

Nor is the problem confined to Third World countries. PRS currently is discussing with what Mr Martin describes as "one of Europe's two largest producers" the creation of an additional database, designed to analyse in closer detail underlying trends in the 17 countries that make up Western Europe's commercial vehicle market.

"Vehicles are a highly mature business. Even so, while all the manufacturers have developed con-

siderable data of their own, each has big gaps," observes Mr Martin.

Compilation of the database over a number of years has involved intensive consultations with all the leading producing regions, not least Japan.

PRS's own experience with the Japanese industry, Mr Martin suggests, provides some object lessons for manufacturers within Europe.

The best most detailed statistics come from Japan but they always want something in return, in our case information.

"Dealing with them over many years (PRS has a research arm in Tokyo) is illuminating. Initially, they asked the kind of questions which were self-evident then they refined the questions, making sure they got sensible answers. In the end, they have wound up with a vast and sophisticated information-gathering network and all the time,

improving, rates remained very depressed. Its tramp ship charter index for May, measuring single voyage rates, stood at only 102, barely above the 1970 base level of 100.

In the past nine years, that index has been as high as 275 in April 1980, but never moved above 115 last year and has slipped from 108 at the start of 1985. It was at exactly 100 this March and April.

The GCBS figures showed that most large fleets still had a sizeable volume of tonnage idle in April, notably Liberia, with a level of 15 per cent (including 22 per cent of its tanker tonnage). Greece, with 15 per cent (22 per cent and Norway with 21 per cent (33 per cent).

UK component companies, in particular, keep kidding themselves that they know what is going on, based on bits of historical data.

The amounts of data now flowing into PRS about the Japanese industry, typified by Nissan's 20 two-litre engines, indicate other causes for concern to the European industry.

Despite its origins as a producer of small, cheap mass-market cars, the Japanese industry has now arrived at the situation where it is producing more large-capacity cars and engines than West European producers combined. "And whereas a typical European car producer, even the largest, may have four or five engine 'families', the big Japanese companies are moving towards 20 each.

"Perhaps even more worrying, there is every sign that the rate of innovation is continuing to accelerate."

JOBS COLUMN

How high fliers have come down to earth

BY MICHAEL DIXON

A PERSONNEL chief I knew in Manchester used to argue fiercely for a law changing all computer staff's surnames to Gonzales, in line with the legendary "Speedy." That was in the mid-1980s when computers were regarded as exceeding strange, and the creatures who could make them work even more so.

While there was admittedly nothing speedy about them when it came to getting things done, the personnel man said, they were like greased lightning in going off to jobs elsewhere.

He also used to go on about having to pay them too much money. And he was not alone in that view either. For example, I have before me a yellowing cutting of an article I wrote in 1967 after being put through a battery of job-suitability tests by an occupational psychologist: Sam Smith of Austin Knight.

Mr. Smith advised me to change jobs straight away and become a systems analyst. My reply was that I would rather stay a journalist. "Suit yourself," he said. "But you'd earn an awful lot more as a systems analyst."

How things have changed since then is suggested by the accompanying table. Compiled from Computer Economics' latest survey of pay and conditions as at April 1, it refers to 11 kinds of computer staff in Britain. They are data-processing managers and seven lower

Managers with responsibility for:	Total annual money rewards as at 1/4/85:				Rates of staff turnover in computer management jobs:									
	Lower quartile	Median	Upper quartile	Average	Rate on 84 ave	All turnover 84-85	Left 84-85	Left 85-84	Sacked 84-85	Sacked 85-84	Promoted 84-85	Promoted 85-84		
All data processing	20,835	24,121	28,305	25,000	9.5	17.3	12.1	6.6	1.6	0.4	9.1	6.1		
Systems development	18,553	20,799	24,000	21,472	7.8	21.1	11.5	11.5	0.6	1.4	9.0	4.3		
Computer services	17,600	20,256	23,200	20,622	8.4	16.6	10.2	11.4	3.4	—	1.1	5.2		
Systems	17,325	19,146	21,000	19,342	7.4	15.6	10.3	5.5	4.6	—	8.1	5.7		
Programming	14,413	17,448	20,073	18,254	9.3	8.9	11.1	1.2	8.9	—	5.3	2.2		
Systems & programming	16,300	18,171	20,600	18,754	7.1	14.2	11.3	5.3	5.9	—	1.8	8.9		
Operations	14,172	16,581	18,854	16,833	7.3	9.7	9.4	5.8	2.6	1.0	2.9	5.8		
Technical support	16,100	18,000	19,704	18,313	7.5	12.0	13.6	5.7	8.2	2.1	1.8	4.2		
Non-managerial:														
Systems analysts	10,900	12,210	13,429	12,294	4.9	19.5	17.6	14.9	14.1	0.8	0.8	3.8		
Programmers	8,990	10,023	11,202	10,202	8.4	20.6	20.0	18.4	17.5	0.4	1.1	1.8		
Operators	7,611	8,886	10,240	9,111	8.8	12.8	12.0	9.8	9.8	1.0	0.5	2.0		

executive types, plus the non-managerial grades of systems analysts, programmers and operators, numbering 9,014 all told.

As always I have room for only snippets from the survey. Readers wishing to know more should contact Peter Stevens of Computer Economics at 51 Portland Road, Kingston upon Thames, Surrey, KT1 2SH; Telephone 01-549 8726.

The table's left hand five columns of figures relate to total money earnings—salary plus bonuses and the like. The lower quartile represents the pay of the person a quarter way up a ranking of all in the same job-category; the median that of the one half way in the ranking; and the upper quartile the rewards of the person

quarter way down from the top. Then comes the average among all in the category, followed by the percentage rise on the corresponding figure a year earlier.

As things have turned out, it appears that Sam Smith was mistaken about the pay prospects of systems analysts; even a journalist could hardly complain at the comparison. Indeed none of the computer staff covered by the table could fairly be described as earning "an awful lot" of money.

Moreover such people's speediness to be up and gone seems to be a thing of the past, according to the right-hand eight columns of figures. These give staff turnover rates for each of the job categories during 1984-85 and, for comparison, 1983-84. First comes the percentage turn-

over for all reasons, which is then broken into the proportions leaving of their own accord, getting the sack, and being promoted (which includes "sideways" moves).

Although most overall turnover rates are up on the 1983-84 figures, Peter Stevens does not see them as constituting any reason for employers—at least—to worry. "After all, there's nothing wrong with 20 per cent staff losses," he says, "provided they aren't the 20 per cent you most want to keep."

Hotels ace
TODAY'S first job might attract English Rugby Union supporters on the principle: "If you can't beat them, join 'em." It is in New Zealand, and being

offered through Ginny Spittle of the Australian recruitment group Slade Consulting, who at the moment is operating from 13 Devonshire Street, London W1N 1ES; tel 01-637 7804, telex 298751 Eureka G.

The post is for a general manager of a hotel group's premises food, beverage and restaurant operations, and requires success in similar work at group level plus skill in strategic planning and change-management. Rewards totalling exchange-rate equivalent of about £35,000.

Ms Spittle promises not to identify any applicant who so requests to the employer at this stage. (So does the headhunter next to be mentioned.) She is also offering a £50,000 "package" for a successful

entrepreneurial manager, preferably with recruiting experience, able and willing to relieve her of the task of building up Slade Consulting's business in Britain.

Finance chief

PARIS will be the base of the internationally experienced, French-Suiss, hard-line finance director wanted by headhunter Nicholas Angell (11 Waterloo Place, London SW1X 4AU; tel 01-930 7971). The employer is a currently reorganising French group with diverse engineering operations, mostly in other countries. Salary guide is £60,000.

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Working as part of a small team responsibilities will include projects in financial and cost analysis, budgeting and profit planning.

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Please write, enclosing a comprehensive CV in strict confidence to: K.W. Causton, (Ref. TPF13), Kenneth Causton & Associates, Wakefield House, 152/153 Fleet Street, London EC4A 2DH. Please state under separate cover any companies to which your application should not be forwarded.

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A car allowance will be provided together with an excellent salary, benefits and full relocation assistance where applicable. Candidates can expect a thorough company induction to be carried out in the UK, Europe and USA.

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The ability to work as part of a team in a professionally demanding environment is essential, and you must be able to communicate effectively with senior management.

If the challenge of consultancy attracts you please send, in confidence, full career and personal details quoting MCS/8022 to: Peter Humphrey, Price Waterhouse, Southwork Towers, 32 London Bridge Street, London SE1 9SY.



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and will hold an appropriate qualification. Commencing salary is negotiable within the range c£25-£30,000. Further performance-related salary progression is possible. Other main benefits are five and a half weeks holiday and contributory index linked pension scheme. Relocation assistance will be provided where appropriate.

Please reply in writing outlining career, salary progression and how your skills and experience match the requirements of the job, to: Peter J. Farrer, Head of Management Development, National Girobank, 10 Milk Street, London, EC2V 8JH.



Group Company Secretary

North West

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- ★ Legal Matters ★ Share Option Schemes ★ Employee Benefits
- ★ Group Insurances ★ Property Interests ★ All Statutory Requirements

Candidates, aged 35+, who hold an appropriate professional qualification, should be able to demonstrate extensive relevant experience (including an in-depth knowledge of company and commercial law), excellent communication skills and the level of maturity required to make a significant contribution at this level.

Relocation facilities are available where appropriate. Interested applicants should write to Barry Ollier, BA, ACA, quoting reference 7017, at Michael Page Partnership, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.

MP
Michael Page Partnership
International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

International Financial Markets Trading Limited

was formed in 1984 and has U.S.\$25m in institutional capital. Trading profitably, they currently enjoy assets in excess of U.S.\$100M. They are a professional organisation with ambitions to be a market leader in their chosen field.

They now wish to recruit a Settlements Manager at the highest level. Reporting to the Operations Manager, the successful individual will be responsible for a small nucleus of people settling trades in Eurobonds, U.S. Treasuries, futures, options, equities and gilts. It is envisaged that applicants will have several years' experience, encompassing Eurobonds and U.S. Treasuries specifically. While a knowledge of other products would be advantageous, the most important criteria are the ability and willingness to learn the procedures for settling these products as well as new instruments as they are introduced to the market. Remuneration will be negotiable but is at a sufficiently high level to attract the highest calibre applicants.

IFM
Recruitment
(London)
Limited

IFM Recruitment Limited have been retained by IFM Trading Limited and prospective applicants should contact Stephen Dopson on 600 1211 or 586 4417 (after 7 p.m.) for initial discussion.

Opportunities in Credit and Marketing

New Roles in
expanding
Business Area

International Banking
City based

The London Office of The Hongkong and Shanghai Banking Corporation, part of The Hongkong Bank Group with assets in excess of £50 billion, is widening its credit services. The expansion has created challenging opportunities for executives in the Credit Division.

ASSISTANT MANAGER not less than £26,000

Reporting directly to Manager, Credit Division, you will head a team marketing the Bank's extensive range of Foreign Exchange and Treasury products to corporate clients in the UK.

You will be at least 35, ideally a graduate with a minimum of 10 years' banking experience and will be able to demonstrate significant achievements in corporate business development at a senior level in a major bank. A further requirement is a proven ability to conduct market research and evaluate business opportunities.

CREDIT OFFICER not less than £21,000

This is an important role, marketing the Bank's range of Foreign Exchange and Treasury products to corporate clients throughout the UK. You will be part of a credit and marketing team at the forefront of developing the Bank's business.

Aged about 30 and, ideally, a graduate, you will have at least 5 years' corporate lending experience gained in a major bank. The ability to research a market, to analyse a company's performance and to sell the Bank's services is essential. A person of presence and determination is required.

In addition to the salaries indicated, attractive benefits packages include non-contributory pension, car, BUPA and housing loan.

Application forms may be obtained by telephoning or writing by 24 June to:

International Recruitment Officer
The Hongkong Bank Group
99 Bishopsgate
London EC2P 2LA
Tel: 01-638 2366 Ext. 2922

Hongkong Bank
The Hongkong and Shanghai Banking Corporation



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Investment Management

There is a vacancy for a FUND MANAGER (OVERSEAS) whose principal responsibility will be the management of a number of the Group's North American equity portfolios. An increase in the range of unit linked products has given rise to enhanced opportunities for Fund Managers.

The successful applicant is likely to be a graduate aged between 25 and 35 with some previous investment experience who should be prepared to accept responsibility for the performance of Funds under his or her management.

The position offers excellent career opportunities and attracts a comprehensive benefits package.

Please apply in writing to:

Miss K.R. Lewry
Personnel Manager
National Mutual Life Assurance Society
5 Bow Churchyard (Off Cheapside)
London EC4M 9DH.

Banking Officers

Banque Nationale de Paris p.l.c., the London subsidiary of one of the world's largest banking groups, provides a full range of international banking services to UK and multi-national corporate clients. We now wish to recruit Banking Officers, capable of maintaining the development of our well-established client base.

Applicants, probably aged about 30, should be of graduate calibre and have at least 3 years' experience in a major bank. Career emphasis should be related to lending, financial instruments and capital markets. The ability to communicate effectively, personal presentation, and ease in inter-personal relationships at all levels will be considered relevant professional skills. A good working knowledge of French would be an advantage.

The successful candidate will have good potential for future progression in the international network of the BNP Group as well as in the UK.

Competitive salary and normal banking sector benefits will be offered.

Please write in the first instance with full career details to Paula Keats at the address below:-



Banque Nationale de Paris p.l.c.

8-13 King William Street, London EC4P 4HS.
Tel: 01-626 5678.

CORPORATE BANKING

Our client, a well known international commercial bank with branches in all of the world's finance centres, seeks to increase its UK corporate team.

After many decades in London the bank is developing a new strategy for the UK market and as a result there is a need to increase the bank's corporate client base in the UK. This calls for vigorous marketing and accurate perception of clients present and future requirements.

Applicants, who should be graduates, must have a minimum of two to three years' experience in commercial or merchant banking and are likely to be in the age range 24-29.

There are excellent career prospects with the opportunity to work in the bank's overseas offices in Europe, the Far East and North America. Individuals who are ambitious and have the necessary drive can expect rapid promotion. There is a highly competitive compensation package which includes all the normal benefits for executives with a major bank.

Apply to: Marlar International Ltd., City Office, 12 Well Court, London EC4M 9DN, or telephone 01-248 9614.

Strategic moves for financial marketeers.

Coopers & Lybrand Associates are the largest management consulting firm in the UK. For good reason. Through specialist functional or sector groups working in multi-disciplinary teams, we provide a diversified range of services. Our consultants are of the highest quality and are committed to the profitable growth of our clients and ourselves. From strategic planning through to implementation of support systems, we deliver!

Rapid changes in the financial services sector in the UK and also other parts of Europe have given rise to a host of new problems which our consultants have been asked to solve. For example, an Investment Bank needed to develop a more profitable strategy for treasury marketing. Using a special methodology, we measured the performance of the bank's treasury by product type and source, helped re-orient the marketing strategy and subsequently implement an effective monitoring system.

In another instance, a major international bank wished to differentiate its service from its competitors to improve profit margins. We were asked to assess the changing requirements of leading corporate customers and develop an appropriate product strategy in specific areas.

Another client, an insurance company, was interested in a major expansion through acquisition. We worked with them throughout the project from initial strategy formulation through to assisting in re-organisation and the development of more effective marketing plans.

We now need more Marketing/Planning executives to work on projects such as these. If you feel you're ready for such a challenge, our Financial Services division would like to hear from you. We're looking for people probably now working in banks, building societies, insurance companies or securities houses with at least seven years' experience. They are likely to have had line experience as well as a period in the marketing/planning function.

We'd also like to hear from you if you have just a couple of years' experience, especially if you feel your analytical and planning abilities are not fully stretched.

If you've got the vision and analytical skills demanded by today's financial environment, we can develop the right remuneration package for you.

Please send a career résumé, including a daytime telephone number and quoting ref. 01/12 to Angus Hislop, Coopers & Lybrand Associates, Fleetway House, 25 Farringdon Street, London EC4A 4AQ.

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Edward Manson and Company Limited, a U.K. Licensed Deposit Taking Institution and a member of the Hong Leong Group of Companies, wish to recruit experienced Lending Executives to join their London based Property Lending Department.

Ideally, candidates should be in the age range 30 to 40 with a Banking, Legal or Accounting Qualification. A minimum of three years relevant experience in a secured lending environment is essential, as is a strong background in commercial banking and a high degree of business acumen.

A challenging environment, excellent career prospects with a very attractive remuneration package is offered to the successful applicants. Please write in confidence enclosing a detailed C.V. to John Webster at

Shepherd Little & Webster Ltd
Banking Recruitment Consultants

Ridgway House 41/42 King William Street London EC4R 9EN
Telephone 01-626 1161

MONEY DEALER

c £15,000

Postal Investment Management Limited are investment managers for the British Telecom and the Post Office Staff Superannuation Schemes with investments totalling some £9 billion.

The treasury operation is run by a small team dealing in the London Interbank Market covering a wide range of instruments including interbank deposits, certificates of deposit, treasury bills, eligible bills, building society bonds and short gilts.

We are now seeking an additional money dealer, preferably qualified to degree level, with a minimum of two years experience in active money market dealing. Training would be given where appropriate in foreign exchange and eurocurrency dealing.

Please send full personal and career details, including current salary to:
Sheena Gibson, Personnel Manager, Postal Investment Management Limited,
48 King William Street, London EC4R 9DD

PosTel

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Financial Times, 10 Cannon Street, London EC4A 4BY

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seeks a person who, with liaison and support, will develop its International Trade Finance and Domestic Investments. The successful applicant will ideally be between 25 and 35 years old, intelligent, hard-working and looking to share in the development of a business for the future. Experience and existing banking contacts would be an advantage. Salary and benefits negotiable. We are an equal opportunities employer.

Please write with full curriculum vitae to:

P.O. Box 413, London W8 6JA

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The successful candidate will

- be aged 30-35
- have an excellent first degree
- be numerate, analytical, and financially aware - ideally with an MBA
- be fluent in at least French or German
- show clear skills in directing major projects aimed at improving client profitability
- be able to communicate effectively at Chief Executive level
- have at least five years experience in the European retailing sector

Our clients offices are situated in an attractive location South West of London. Career prospects are excellent, and salary and benefits are most unlikely to prove a barrier to the right candidate.

Please send full career details, in total confidence, to:

Nicholas Potter, quoting reference 196/FT,
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The Hungarian International Bank is extending its financial trade services and seeks to appoint a Credit Manager.

Ideally with an economics degree and/or accountancy qualification, applicants will need to have occupied a senior credit analytical role within a bank for at least ten years and be fully conversant with both United Kingdom Corporate and International financial country risk analysis.

An attractive salary together with other benefits consistent with a senior position in a major international bank will be offered to the successful candidate.

Applications, which must be made in writing, and accompanied by a detailed Curriculum Vitae, should be addressed to:

Jack D. Howse Esq

Manager, Personnel/Credit Information

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Princes House, 95 Gresham Street, London EC2V 7LU

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Applications are invited from candidates aged 37-45, who have acquired at least 7 years' successful practical experience in marine insurance, preferably with a P and I Club, at least 3 years of which must have been acquired at general management level. Responsibilities will cover the efficient overall management of the P & I Club's operation with particular direct control, through a competent team, of its finances and management of funds, re-insurances and stop losses, claims and the close liaison with the international club members. An excellent understanding of the working of P & I Clubs, the stature and commercial acumen in an administrative ability, to take the organisation into an even stronger market position is of key importance. Initial salary negotiable, £35,000 - £50,000 + car, contributory pension, free family medical, assistance with removal expenses if necessary. Applications in strict confidence under reference MDMI 4350/FT, to the Managing Director:

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LTD, 35 NEW BROAD STREET, LONDON EC2M 1NH.
TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-638 9216.

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WEST LONDON

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MAJOR INTERNATIONAL GROUP

We invite applications from candidates, aged 35-42, qualified as solicitors, who have acquired at least 6 years' post admittance experience, 3 years of which will have been gained in the legal or secretarial department of a substantial public company. The successful applicant will be responsible for assisting the Group Secretary over a wide range of legal, secretarial and administrative functions. Experience of public company acquisitions will be an advantage as will experience of large scale financing transactions. Commercial acumen, numeracy, flexibility and the ability to communicate factually and lucidly at all levels is important. Initial salary negotiable £20,000-28,000 + car, non-contributory pension, free life assurance, free family medical facility, assistance with removal expenses if necessary. Applications in strict confidence under reference AGS/091/FT to the Managing Director:

ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LTD, 35 NEW BROAD STREET, LONDON, EC2M 1NH.
TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-638 9216

Please only contact us if you are applying for one of the above positions. However, for organisations requiring assistance on recruitment - please telephone 01-628 7630

GENERAL MANAGER

Concord Weekly, Africa's fast-growing international newsmagazine requires a General Manager to work in its London office.

The applicant should be a graduate and preferably have an accounting background and experience or be thoroughly experienced in newspaper/magazine management at top level.

Suitable candidates must have at least five years' management experience.

Interested applicants should send their application and CV to:

CONCORD PRESS OF NIGERIA LTD,
5/15 Cromer Street,
King's Cross,
London WC1M 8LS.
Telephone: 01-833 3661.

INVESTMENT MANAGEMENT

Owing to the continued expansion of funds under management, we are seeking to recruit two high calibre individuals to strengthen our fixed interest and overseas teams. Candidates will be graduates and/or professionally qualified, and must have at least three years experience with a financial institution or stockbroker. They will also possess well developed interpersonal skills that will enable them to work successfully as key members of a small team.

Fixed Interest

The person appointed will have experience in a variety of areas, in particular the gilt-edged market. He or she will be expected to become involved in the management of both pension and insurance funds.

U.S. Equities

The successful applicant's principal responsibility will be to assist the Overseas Manager in the management of the Group's U.S. equity portfolio and, therefore, experience of the U.S. market will be a prerequisite for this position. Short to medium term performance is an essential requirement for several of the portfolios and candidates should be prepared to work in this environment and accept responsibility accordingly.

These are career positions within a substantial investment institution, and the people employed will be expected to make an immediate contribution.

Compensating salaries, which will be dependent on the level of previous experience, will be between £16,000-£20,000 per annum. In addition an attractive benefits package is offered which includes:

- non-contributory pension scheme
- preferential mortgage scheme.

Applications in writing, together with curriculum vitae, should be submitted, to:

A.P. Feggie, Investment Administrator,
Eagle Star Insurance Company Limited,
1 Thoreswood Street, London EC2R 8BE.

Eagle Star



Bayerische Landesbank

London Branch
requires an experienced

FX/TREASURY MANAGER

to head up and develop its London dealing operation. The candidate should have three to four years' experience in a similar position. Salary commensurate with experience. Excellent fringe benefits.

Write to:

The Personnel Manager
BAYERISCHE LANDESBANK
33 King Street, London EC2V 8EE

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For more information on the above or simply a confidential discussion please call:

LINDSAY YOUNG

on 01-428 9205 or 01-428 9494

ZARAK HAY ASSOCIATES

6 BROAD STREET PLACE, BLOMFIELD STREET, LONDON EC2

STOCKBROKING

Experienced personal assistant required for the Senior Partner of a leading London firm. Must be fully competent to handle computerised client portfolios and talk to and deal for private and institutional clients. Two or three years' stock-broking experience essential.

Candidates will probably be aged 25-30, male or female. Write giving details of experience and salary expected to Box A9069, Financial Times, 10 Cannon Street, London EC4A 4BY.

International Appointments

BANKERS

...fluent in French and/or Dutch

Attractive package

Continental Bank is a leading US International Bank with European headquarters in London and an extensive network of branches and subsidiaries worldwide.

We currently have opportunities in our Belgian offices for Bankers who have 2/3 years' generalist experience in managing client relationships. You will be part of a commercial banking team and be assigned responsibilities for corporate client portfolio management, cross-selling a full range of credit, investment capital markets and foreign exchange products as well as sophisticated operating services.

Probably in your late 20's/early 30's, you should be

Benelux

educated to degree level in business studies, economics or a related discipline, and have appropriate banking experience. Fluency in either French or Dutch (in addition to English) is essential - fluency in both highly advantageous. First class analytical and interpersonal skills are essential.

The compensation package and level of responsibilities will be highly attractive and will be negotiated according to qualifications and experience.

Please write with full details to Christiane Verachtert, Continental Bank, sa/nv, Rue de la Loi 227, Wetstraat 1040 Brussels.



CONTINENTAL BANK

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CAPITAL MARKETS

Zurich

Our client is a leading Japanese Finance Company currently expanding its capital-market operations in Zurich and seeks to fill the following positions:

VP, Institutional Salesman

Applicants, who must have a good knowledge of the Japanese equity markets, should have a minimum of 5-7 years' relevant experience and currently hold a similar position within a major international securities firm. They should be creative, self-motivated, performance orientated and enjoy working as part of a small team.

Senior Bond Dealer

Applicants should have previous dealing experience in Japanese fixed-interest securities, including convertibles and warrants. Aged between 26 and 32, the successful candidate will have at least 3-5 years' relevant experience, together with the ability to head a team and substitute for the Chief Dealer in his absence.

Both positions offer excellent chances for advancement either in Europe or the Far East, and highly competitive remuneration packages are available, commensurate with age and experience. Knowledge of Japanese preferred.

In the first instance, please telephone or send a full CV in strict confidence to: Ms. Laila Rafique, Associate Director, Jonathan Wren International Ltd., 170 Bishopsgate, London EC2M 4LX, tel: 01-623 1266, telex: 8954673 WRENCO.

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A large, profitable and growing bank with offices in 70 countries proposes to establish Asset Management Service Centres (AMSCs) in London and in major centres in Africa, Asia and the Americas. The AMSCs will represent the bank's mid-80s thrust, under the aegis of their well-established International Development function. The bank's focus is primarily on short term, trade finance.

The AMSCs will engage in market research as also sales calls jointly with bank branches in the Group. More importantly, the AMSCs will carry out comprehensive (including credit and cross-border risk) analysis of selected customers/prospects' financial, market and strategic position. They will also assist branches to prepare suitable credit proposal packages with appropriate security and legal documentation. In these ways, the AMSCs will assist bank branches to design/develop. In these ways, the AMSCs will assist bank branches to acquire high quality new assets, to manage existing assets, and to develop the analytical and managerial skills of line managers.

To staff these AMSCs, the bank would like to recruit a number of persons at different salary and responsibility levels. The eligible candidates will be not more than forty-five years old, will have a good academic career and around 10 years' work experience (including a minimum of 3 years in all aspects of international commercial banking). Fluency in English, proven communication skills, a flexible mind, an open and cosmopolitan outlook and capacity for arduous work are essential. Command of other major languages (especially Spanish/French/Arabic/Mandarin) is desirable. Candidates should have an intense desire to excel not only as bankers but also as human beings. After two/three years of assignment in AMSCs, the new entrants should expect growth opportunities through assignments in other units in the bank.

The compensation package will be fully competitive.

If you are interested please write, quoting the name of this publication, with a full CV including age and other personal particulars with telephone number and two passport size recent photographs to Fiona Fellows, Foster Turner & Benson, Chancery House, Chancery Lane, London WC2A 1QU, England.

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LECTURER IN BANKING

The STUDY CENTER GERZENSEE, founded and sponsored by the Swiss National Bank, is a centre for central bankers from developing countries, Swiss managers and post-graduate students.

The study centre wishes to appoint a lecturer on its permanent staff to develop its programme in the field of banking and business economics. The assignment covers lecturing, organisation of courses and seminars, preparing course papers and supervision.

Besides a university degree, experience in banking and teaching, adaptability to various mentalities and working knowledge of German are required. Knowledge of French and some experience with computers would be an asset. The candidate should be able to work in a small interdisciplinary team and be willing to adapt to some irregular working time.

The study centre offers international contacts, attractive salary and fringe benefits.

Please send a detailed curriculum vitae and copies of academic records to:

Dr. W. Anderegg, c/o Swiss National Bank
P.O. Box 4388, CH-8022, Zürich, Switzerland

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If you meet our requirements, you will join our firm at a time of rapid expansion, you will become a full partner quickly and will have the opportunity to develop one of our new offices in Europe. You will be given full responsibility for developing our client base and reputation, in a unique environment of creativity and constant search for quality and new frontiers.

Your compensation package will be very attractive (US \$ 60,000 to 100,000) and by becoming a shareholder of our European operations, you will participate immediately in the rewards of our growth in Europe.

Please write to Bruno Montmerle, Senior Partner, at 29 rue du Faubourg Saint Honoré, 75008 Paris. He will treat your application with the greatest care and confidentiality.

SWITZERLAND

SENIOR ANALYST
INTERNAL CONTROLS

The PHILIP MORRIS Regional Headquarters based in Lausanne, Switzerland, covering the cigarette business for EFTA, EASTERN EUROPE, THE MIDDLE EAST & AFRICA has an opening in its Finance Department for a Senior Analyst Internal Controls.

This position is responsible, at Regional level for the provision of accounting and controls expertise particularly in EDP systems development, the elaboration, implementation and maintenance of procedures and the control of finance and administration activities in the field offices throughout the Region.

The successful candidate will be a Chartered Accountant, aged between 27 and 35, with several years of related experience. English will be your working language, and ideally you should have a good knowledge of French. You should be prepared to travel up to 20 % of the time.

If you are attracted by long-term career prospects in a dynamic and successful organisation which offers competitive salary and benefits, you should write in confidence enclosing a curriculum vitae to Dominique Herrmann, Personnel Department.

PHILIP MORRIS
EUROPE S.A.

EFTA, EASTERN EUROPE,
THE MIDDLE EAST
& AFRICA REGION

Place Chauderon 4, 1003 Lausanne,
Switzerland.



URBAN/REGIONAL PLANNER

(Ref A)

URBAN ECONOMIST

(Ref B)

URBAN SOCIOLOGIST

(Ref C)

FINANCIAL ANALYST

(Ref D)

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(Ref E)

Socio-Economic

DEMOGRAPHY

(Ref F)

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Please send C.V. with personal details and stating the post reference to:
EAMES BETTS ASSOCIATES (ref J.C.C.F.)
Dower House, 8 Tonbridge Road, Pembury, Tunbridge Wells, Kent TN2 4QL.
Interviews will be held in London in early July

Accountancy Appointments

Corporate Head of Internal Audit

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Supported by a department of some 40 staff, the job holder will report to the Group Financial Director and will be charged with ensuring that the function makes a positive contribution to business efficiency and profitability. The focus is therefore much more on operational review than on acting as a "chief inspector".

The successful candidate is likely to be aged between

35 and 45 with a significant track record in internal audit within a major international company. The stature and maturity necessary to represent the function to senior management will be essential and a facility in French and/or Spanish would be a positive advantage. Experience with sophisticated computerised systems will be a prerequisite.

The company's determination that this appointment should be made at a senior level will be reflected in the remuneration package. In addition, with the anticipated significant growth of this major public company, career development opportunities could well emerge for the successful candidate.

To apply, please write with a full CV to
Gavin Adam, Executive Selection Division, Price Waterhouse,
Southwark Towers, 32 London Bridge, London SE1 9SY.
Please quote reference MCS/4018.

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For analyst positions we are interested in hearing from less experienced people over 26 who otherwise meet the profile indicated above.

We offer outstanding opportunities to broaden your experience in a wide

variety of industries and to work with stimulating colleagues from a number of disciplines. There are excellent opportunities for promotion within Peat Marwick for those who wish to pursue a career in consultancy. Of particular interest to us at the moment are people with experience of manufacturing, retail, distribution and oil industries.

If you are interested in joining our Reading or London offices and working with us in the UK or overseas, please write in confidence, enclosing a brief summary of your qualifications and experience, and quoting reference A/Jun5, to Mike Coney at Peat, Marwick, Mitchell & Co., 1 Puddle Dock, Blackfriars, London EC4V 3PD.

PEAT MARWICK

FINANCIAL DIRECTOR

required to take charge of the Accounts Department of a busy commercial organisation situated in London NW1.

Applicants must be trained to a high standard of accountancy and have a successful track record in Management.

Salary minimum £22,000 plus car, BUPA, etc. Applicants should apply in writing enclosing c.v. and photograph.

Write Box A9033
Financial Times
10 Cannon Street
London EC4P 4BY

Finance Director

E. Yorks

c.£25,000+Car

Our client is a recently formed, joint venture manufacturing company, backed by two major U.K. groups. First year t/o will be in the region of £25m, with significant profits and excellent growth potential.

A Finance Director is now required to complement the undoubted expertise of the current management team. The initial brief will be to establish a totally integrated finance and DP function, but the successful applicant will be expected to take increasing responsibility for other commercial functions and to make a significant contribution to the maximisation of turnover and profitability.

This is a high-profile appointment, requiring the qualities of action rather than delegation.

Candidates should be qualified accountants, aged 30+, who have a track record of continued success in manufacturing environments, together with a high degree of self-motivation, commercial awareness and communicative ability.

Relocation facilities are available where appropriate and interested applicants should write to Barry Ollier, BA, ACA, quoting reference 7015, at Michael Page Partnership, 13/14 Park Place, Leeds LS1 2SJ. Tel: 0532 450212.

MP

Michael Page Partnership

International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Chartered Accountants to invest in British enterprise

HANDS OFF and EYES ON... could be the way to describe our approach. We invest in growing companies and take the long-term view about loans and share capital to back sound ventures. We leave management to run their own business but keep an eye on our investments. You are a Chartered Accountant, currently contributing to commercial decisions either in the profession or in business. You are aged 25-30 with confidence in your ability to assess risks—and to back that judgement. You have the tenacity to conduct sometimes difficult negotiations, yet still securing the commitment of the businessman through your drive, personality and professionalism. You could be an Investment Controller with 3i. You would be supporting new companies or backing a management buy-out or negotiating funding for expansion in substantial companies. 3i is a market leader in the provision of loan and equity finance to British industry and commerce. The Controller has a crucial role in searching out businesses which need funds to grow. Consequently, he or she is vital to 3i's success.

We are now looking for Controllers to be based in our area offices which are located in London and 18 other towns and cities throughout the United Kingdom, and the Channel Islands.

Salaries start c.£15,000, depending on experience. The other substantial benefits include a company car, concessionary mortgage and non-contributory pension scheme and the job itself offers real reward and personal satisfaction.

If you believe you possess the qualities we have listed here and want a role that requires decisions rather than the manipulation of numbers, please send a current CV, stating your preferred location to Kathleen Rawle, Personnel Manager, Investors in Industry plc, 91 Waterloo Road, London SE1 8XP. Tel: 01-928 7822.

3i
INVESTORS
IN INDUSTRY

THE CREATIVE USE OF MONEY

Finance Director (Designate)

Humberside

c.£25,000+Car

Our client is a highly successful, privately-owned company, engaged in the manufacture and marketing of high quality consumer durable products for the leisure industry.

The company's outstanding growth and market penetration within this extremely competitive sector has created the requirement for a commercially-orientated Chartered/Certified Accountant to play a major role in the continued, profitable development of the business. In addition to the normal financial responsibilities, the successful applicant will be expected to input significantly to strategic business

planning and the overall commercial management of the company.

Candidates, aged 35+, should be able to demonstrate a successful track record of experience in a marketing-orientated environment, coupled with the entrepreneurial flair and breadth of vision required to make an impact at Board level in a highly successful and dynamic environment.

Relocation facilities are available where appropriate. Interested applicants should write to Barry Ollier, BA, ACA, quoting reference 7016, at Michael Page Partnership, 13/14 Park Place, Leeds LS1 2SJ. Tel: 0532-450212.

MP

Michael Page Partnership

International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Finance Director

West of London to £30,000 plus car

This profitable electronics company is a relatively autonomous subsidiary of one of the largest and most successful British Groups. It has grown steadily since its establishment more than 20 years ago but enjoyed rapid development to an annual turnover level of £60 million in recent years. Further expansion is assured and the current opportunity has arisen as part of the increasing professionalism and dynamism necessary to coordinate and capitalise on its growth. We therefore seek a positive mature and numerate qualified accountant with previous managerial experience; familiar with manufacturing, distribution and International marketing operations and with the ability to assume full responsibility for the management of the finance function. Preferred age range is between 35 and 48 and additional benefits including full relocation assistance, if required, enhance the attractive remuneration.

Please submit full career and personal details to John Overton FCA, Overton Management Selection, Monaco House, Bristol Street, Birmingham B5 7AS, or telephone 021-622 3838 for an application form quoting reference 9/1167/FT.

OVERTON
MANAGEMENT SELECTION

ACCOUNTANTS FOR MANAGEMENT CONSULTANCY LONDON

UP TO £26,000

If you're a qualified accountant, aged up to 38, with drive, ambition, intelligence, initiative and several years' commercial or industrial experience, we'd like you to consider being one of our management consultants.

You would be based in London and we'd pay you up to £26,000 plus a car. Perhaps more important, we'll give you an outstanding opportunity to broaden your experience: with our training and the support you will get from more experienced colleagues you'll be surprised at the variety of work you can tackle.

We'll also give you an exceptional chance to progress further up the ladder. We believe we stand apart from most large firms in the openness of our structure and the speed with which we reward merit. The road to a partnership could be a lot shorter than you think.

However, before we tell you more, we'd like to know why you think you're special. So please write to Michael Hurton at the address below, including details of your career to date and your salary history, quoting reference 2290.

Touche Ross
The Business Partners

Hill House, 1 Little New Street, London EC4A 3TR
Telephone: 01-353 8011

Management Accountant

South East

c.£16,000

Our client is a subsidiary of a major U.S. corporation working at the forefront of the semi-conductor process equipment industry. They now wish to recruit a recently qualified A.C.M.A. who can demonstrate a track record of achievement and success in manufacturing industry.

You will establish a high quality management accounting system to generate the information that will be crucial in supporting the Company in its achievements of financial results consistent with its technical excellence.

Ideal candidates aged 23-28, should have experience in product and standard costing, good communication skills and be totally committed to developing their career in a demanding and rapidly expanding business.

In addition to salary indicated our client will provide BUPA, pension and life assurance, and relocation assistance where necessary.

Please reply in complete confidence enclosing a full CV, naming on a separate sheet of paper the concerns to whom your application should not be forwarded, to:

(Ref: 18/FT) Gordon F. Vivian, Recruitment Advertising Director,
T. Richard Johnson Ltd.

Mam House, 24/25 New Bond Street, London W1Y 9HD.

FINANCIAL ACCOUNTANT circ. £17,000

International trading group with principal subsidiary operation based in London seeks young Chartered Accountant to head their accounting function.

Main responsibilities include financial management, systems review and the development of new accounting systems. Overseas travel will also play an important role.

For further details, phone or write, quoting Ref AT/289, to:

THE PERSONAL SERVICE
ACCOUNTANCY ASSOCIATES LIMITED

INCORPORATING Accountancy Recruitment
5 VICO STREET LONDON W1X 1AH TELEPHONE 01 439 3387 TELEX 27789

Accountancy Appointments

ACCOMTEMPPS®

Accomtemp provides temporary accountants, bookkeepers and edp professionals to business.

ROBERT HALF INTERNATIONAL INC.
Roman House, Wood Street
London EC2
Tel: 01-638 8171

INSURANCE ACCOUNTANT

Required by Lloyd's Insurance Brokers based in the City within the Marine Department. Responsibilities include credit control/ account reconciliation with involvement in management reporting and funds management. Applicants must have had previous experience with Lloyd's Brokers and computerised systems would be an advantage.

Please write for further details enclosing CV to:

Mrs. P. M. Hogden
Harris & Dixon
(Insurance Brokers) Ltd.
21 New Street, Bishopsgate
London EC2M 4HH

FINANCIAL DIRECTOR

Central London

£25,000+ Car

THE COMPANY has international interests in the production and marketing of food as well as in shipping, insurance and other industries.

THE JOB, which lies within the processed food products division (annual t/o c£100m), is to develop all financial and accounting controls within the self-accounting units of the Division and to contribute to an improved sensitivity to market needs and the identification of market opportunities.

YOU, a qualified accountant (35-40), are currently holding a senior position within a major manufacturing group. You possess in-depth process costing knowledge.

The remuneration includes a fully-expensed two litre car. Generous relocation assistance can be provided.

Write or telephone, in confidence, Nicolas Mabin, Regional Manager, quoting reference: LG1342.

Management Personnel

Recruitment Selection & Search

2 Swallow Place, London W1R 7AA.

Telephone: 01-408 1694 (ext of 01-408 2783)

Accounting Controls and Systems

London Based

Cable and Wireless

to £27,500+ car

Cable and Wireless is, in terms of market capitalisation, in the top twelve companies in the United Kingdom. Its profits and share price have multiplied almost five times in the three years since privatisation. Its growth in the recent past, and its potential for the future, demand some strengthening of its finance and accounting resources.

This task is to develop and implement improved information for managing and relevant accounting controls and systems.

Candidates should be qualified accountants with a flair for managing which enables them to recommend both what information is needed and why. They should have wide-ranging practical experience of both developing and introducing the most cost-effective way of producing the information needed for managing, for accounting and for statutory purposes. Ability in

take initiatives, to decide priorities, to plan projects and to be able to convince others of their necessity will be needed. Enthusiasm and self-motivation are essential. There will be opportunities for travel and work overseas. Please reply to Martin Manning, in strict confidence, with details of age, career and salary progression, education and qualifications, quoting reference H4/1/FT on both envelope and letter.

Deloitte Haskins & Sells

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Finance Director

PUBLIC SCHOOLS GROUP

Yorkshire

Attractive Package

This new position has been created to introduce commercially based financial disciplines into a group of independent schools. The challenge will appeal to qualified accountants, aged 35-55, committed to the principles of private education.

Reporting to the Governors, the appointee must rapidly develop good relationships with the Heads and Bursars of each school. Systems need to be standardised to ensure that accurate management accounting information is generated to strict timescales. A knowledge of mini and micro computer applications would be most useful. Financial forecasting must also ensure the continuous improvement of the facilities within the schools.

Applicants will have the ability and commitment to make a positive contribution to the overall development of this progressive educational group.

Male and female candidates should send a detailed CV or request an application form on 0625 533364 (24 hours) quoting reference 779/FT.

Wickland Westcott & Partners

Executive Selection/Management Development
Eagle Star House, 16a Alderley Road, Wilmslow, Cheshire SK9 1QX
Tel: 0625 532446

Finance Director

Volume Precision Components

Home Counties

c. £28,000 + car etc

The company is an important and successful subsidiary, part of a well-established group in the electronics manufacturing sector. Turnover is around £20 million. The company operates modern management systems and is highly innovative and growth oriented.

A Finance Director is required to head the total finance function and to contribute directly to the company's further growth by both organic and acquisitional means. As well as having the maturity and skill to direct the financial control function and lead a well qualified finance and DP team the Finance Director will be expected to contribute fully to all aspects of corporate management.

Ideal candidates, 33-42, will be qualified accountants and will be able to demonstrate a record of previous success as the financial controller/director of a substantial business in a similar component manufacturing environment.

Remuneration will consist of basic salary, performance bonus and normal large company benefits.

Please apply in confidence with full career details to Tim Luscombe quoting reference 1526.

Oggers

MANAGEMENT CONSULTANTS
Oggers and Co Ltd, One Old Bond St,
London W1X 3TB, 01-499 0511
Telex 285 469

Chief Accountant

Offshore Engineering

Scotland

c£20K + 2 litre car

A key company in one of Europe's biggest and most formidable Offshore Fabricating Group now needs to strengthen its financial reporting functions.

Reporting to the Divisional Finance Director the Chief Accountant will assume responsibility for organising and administering the complete financial reporting and information systems. This will include a detailed appraisal of all existing systems, identifying areas for action and improvement, devising more effective systems and procedures and implementing the agreed proposals. In short, managing change in the accounting sector.

Candidates, qualified Accountants with not less than 8 years relevant experience preferably in contracting, construction or heavy engineering will be professionally innovative, display sterling personal qualities and possess a genuine preference for the robust world of offshore fabrication. Preferred age 30-40. Relocation assistance will be available if required.

Please apply in the first place to Paul Smith Director, Sinclair Associates, "Speldhurst", Brittain Lane, Sevenoaks, Kent TN11 2NG. Tel: 0732 460235 quoting Ref. No. 5409.

Sinclair Associates
Management and Personnel Consultants
London · Birmingham · Sevenoaks

FINANCIAL DIRECTOR

This is an opportunity to join the top executive team of the CHARITIES AID FOUNDATION which provides to the voluntary sector a range of financial services related to contributions by corporate and individual donors. Financial throughput, now over £25m, is growing fast.

A QUALIFIED ACCOUNTANT with senior managerial experience is required. Responsibility as financial director includes the continuing development of financial and computer systems.

Salary negotiable around £18,000.

Preferred age 45/55.

Base, Tonbridge, Kent.

Please send personal details in confidence to: Geoffrey Elms, CHARITY APPOINTMENTS, 146 Queen Victoria Street, London EC4A 4HN.

Charity Appointments

SENIOR FINANCIAL EXECUTIVES

We are a successful management and bank owned transport and financial services group seeking to realise our unique expansion opportunities by making the following appointments:

CORPORATE FINANCIER

who is an outstanding business developer able to demonstrate a merchant banking record of identifying and evaluating acquisition opportunities, negotiating and liaising with professional advisers.

FINANCIAL CONTROLLER

with proven business acumen, experienced in introducing and maintaining sound computer-based financial and management accounting and administrative systems.

Candidates will be fully qualified accountants, ideally aged 35-55 with broad based financial experience, possessing excellent communication skills complemented by dynamism and self motivation to ensure success within this exciting and rapidly changing environment. London based. Terms need not be a limiting factor.

Applicants should write, enclosing a curriculum vitae, to:

The Finance Director
Tiger Holdings Limited
Alliance House, London SW1H 0QS

Manager-Analysis & Review

CENTRAL LONDON

c. £21,000

Our client is the major division of a publicly quoted British Group with a rapidly expanding range of interests in the leisure industry.

Due to promotion, the Finance Director now requires an ambitious, young financial executive to work with him on budgets, new projects, management accounting, critical appraisals and reports for senior management, involving close liaison with financial controllers of the operating companies.

The position will appeal to those with a positive commercial approach gained either in a growth oriented industry or from a broad role in the profession, and now seeking career development in a fast moving business; considerable

scope exists for promotion into line management in a subsidiary.

He/She will be a qualified accountant in their late 20s, preferably degree/ACA, with a strong technical background and the interpersonal skills to make an effective contribution to senior management.

The remuneration package will include the provision of a car and good benefits including removal expenses if necessary.

Please reply in complete confidence, enclosing full career details, to Mike Harn, Bull Thompson and Associates Limited, Alliance House, 63 St. Martin's Lane, London WC2N 4JX, quoting reference 1015.

Bull Thompson

CORPORATE AND RECRUITMENT CONSULTANTS

Group Financial Controller

Capital Markets

London

c£30-35,000 negotiable

Our client, the fast-growing capital markets subsidiary of a major European bank, now wish to strengthen their financial function through the appointment of a Group Financial Controller. This is part of the strategy for the continuing development of the bank's capital markets activities.

Reporting to the Chief Financial Officer, the successful candidate will assume responsibility for the worldwide financial reporting and control process. Key tasks will be to review and develop the monthly reporting and operational accounting activities and to participate in substantial systems development.

Candidates should be qualified accountants, probably aged between 26 - 40, and will probably be working for a Eurobond house or for a leading accountancy firm. Hands-on experience in the capital markets sector is essential.

This will be a stimulating role for an ambitious financial executive and offers good career prospects both within the UK and internationally. The compensation package will be geared to attract the right candidate.

Candidates should write enclosing a full CV and quoting reference MCS/2011 to Milton Ives, Executive Selection Division, Price Waterhouse Associates, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse
Business Needs Experts

FINANCIAL CONTROLLER

Central London

c.£20,000 + car + bonus

One of the fastest growing groups in the leisure industry seeks a commercially minded accountant capable of contributing positively to a young, extroverted and very successful management team. The group's turnover, which is derived from operations in the UK and Continental Europe, is approaching £10 million.

The Financial Controller will be responsible for all financial accounting, management reporting and company secretarial functions and will be expected to maintain and further develop the group's computerised systems. Occasional overseas travel will be involved and there will be opportunities to assist the directors on such matters as property and funding negotiations and the evaluation and establishment of new business ventures.

Applications are invited from qualified accountants around 30 years of age who have spent several years in a major leisure or retail concern and have direct experience of controlling a multi-outlet cash business.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2288/FT to G.J. Perkins, Executive Selection Division.

Touche Ross
The Business Partners

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Accounting and Administration Manager

East London, to £17,000

Our client is a leading American multi-national with extensive interests in the food industry. The position carries full responsibility for the accounting and administration function on a busy production site. The company is about to embark on a heavy capital investment programme and also introduce sophisticated manufacturing control systems. Key responsibilities will be the evaluation and enhancement of the standard costing systems and the effective management and motivation of staff during a period of substantial change. Candidates, ideally in their early 30's, must be qualified and have previous management experience within the finance department in an fmcg or process industry. Career prospects within the group are excellent.

E. Sutton, Ref: 17284/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 6852, 6th Floor, Sutherland House, 5/6 Argyll Street, LONDON, W1V 1AD.

Accountancy Appointments

Company Accountant

International capital markets

A rapidly expanding subsidiary of a well-established international bank, our client has a strong presence in the international bond and securities markets and offers a variety of other merchant banking services.

As a result of its recent development and commitment to further growth, the company wishes to recruit a young accountant to be responsible for maintaining and enhancing strict financial controls. In addition to the day to day running of the accounts function, the role involves monitoring the company's cash resources, the development of management information systems and a variety of ad hoc projects. Future prospects need not necessarily be limited to the accounts function.

Candidates should be in their late 20's, with about two years' post-qualification experience in the finance sector or with a large firm of accountants. They should be creative in their approach, commercially orientated and able to communicate accounting concepts to non-accountants.

Remuneration: c £18,000 plus car, subsidised mortgage and other banking benefits.

Please write in confidence to Jane Woodward (Ref 5001).



Thomson McLintock
Management Consultants
70 Finsbury Pavement, London EC2A 1SX

Financial accounting manager

West of London, c£17,000 + fully expensed car



This major manufacturing subsidiary of a multinational is investing substantially in future growth. As a consequence the FD needs an able qualified accountant to strengthen the financial team.

With an overall brief to improve financial systems and controls, you will manage the power house of the accounting function—a department of 25 and computerised systems currently being upgraded. Whilst ensuring that records are maintained accurately and monthly and annual accounts produced on time, you will be keenly involved in the implementation of all the new financial packages.

If you are aged 30 plus with experience in an industrial or commercial organisation and strong management skills, please write enclosing a curriculum vitae and daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B241.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

Fleetway House, 25 Farringdon Street
London EC4A 4AQ

GROUP FINANCIAL CONTROLLER

Scope, challenge, and opportunities abound in this new appointment. It is with a British group poised for sustained growth—30% per year to the end of the decade—with eight profit centres including subsidiaries in U.S.A., Germany and Japan. Its manufactured products serve the 'high tech' markets in the industrial advanced countries world-wide.

The challenge is to take total management responsibility for the financial control function. The key task is the establishment and development of the management accounting capability based on computerised management information and control systems. Responsibility is to the Group Finance Director.

A qualified accountant is required with a record of sustained career success based on relevant industrial experience in process manufacturing (continuous and batch) companies in which tempo is fast and performance standards stringent.

Age: early 30's. Salary indicator is £20,000 with car provided. Location: North East.

Letters from suitably qualified men or women should include a detailed curriculum vitae including salary progression to date which will be handled in confidence by Dr A G Roach.

ROACH

A G ROACH & PARTNERS,
MANAGEMENT CONSULTANTS,
433, EDGWARE ROAD, LONDON W2 1TH

FINANCIAL DIRECTOR DESIGNATE

THE EUROLINK GROUP IS LARGELY CONCERNED WITH THE PROVISION OF CONSULTANTS FOR NATIONALLY AND INTERNATIONALLY KNOWN COMPANIES. IT HAS A CURRENT TARGET TURNOVER OF £11 MILLION FOR 1985/86 AND IS SET TO DOUBLE THIS WITHIN THE NEXT TWO YEARS. A FINANCIAL DIRECTOR DESIGNATE IS REQUIRED TO GUIDE THE GROUP'S PERFORMANCE—LEADING TO PLC STATUS IN 1987.

AS WELL AS BEING ABLE TO CONTROL THE FINANCIAL ACCOUNTING DEPARTMENT, THE SUCCESSFUL CANDIDATE WILL BE A PROFESSIONALLY QUALIFIED ACCOUNTANT WITH PROVEN EXPERIENCE RELATING INTER ALIA TO MANAGEMENT ACCOUNTING, FINANCIAL PLANNING, CORPORATE TAXATION AND DEALING WITH INTERNATIONAL CURRENCY MATTERS.

THE COMPANY OFFERS A SALARY OF CIRCA £20K, PLUS NORMAL FRINGE BENEFITS. IT BELIEVES THE POSITION REPRESENTS AN OUTSTANDING OPPORTUNITY AND APPLICATIONS FOR THE POST SHOULD BE MADE IN WRITING TO:

MR A C ANTONIADES, THE CHAIRMAN,
EUROLINK GROUP LIMITED,
EQUITY AND LAW HOUSE,
102 QUEENS ROAD, BRIGHTON, EAST SUSSEX,
BN1 3YF.
REF: FD/20.

EUROLINK GROUP LIMITED

Offices: Brighton • London • Southampton • West Germany

LIFE & PENSIONS ACCOUNTANT

Figure in our future

To c£18,000 package Rural Hampshire

TSB Trust Company is a major contender in the Life Assurance, General Insurance, Pensions and Unit Trust fields. Operating mainly on behalf of TSB's 6 million bank customers, the funds under management now stand at some £1 billion.

The Company is currently enjoying substantial growth and has exciting plans for development. This expansion has created the following career opportunity for a high-calibre Accountant at our Head Office in Andover.

Duties will include statutory accounts and returns, management accounts, budgets, plans and forecasts. Development of the reporting systems to reflect the Company's growth will be required, as will the provision of financial and other information as well as ad hoc analysis work to the

Board and other line managers. The role will also involve representing the department on projects relating to the development of new products and systems. Life Insurance experience would be an advantage, although not essential.

In return we offer excellent career prospects and a package which includes generous mortgage subsidy, non-contributory pension, profit share scheme, Christmas bonus and relocation assistance where appropriate.

To apply please telephone or write for an application form to: Bill Brewer, Assistant Manager—Personnel, Personnel Department, TSB Trust Company Limited, Keats House, Andover, Hampshire SP10 1PG. Telephone: Andover (0264) 58740.



TRUST COMPANY

The Oxford Instruments Group is one of the most successful advanced technology companies. Its Medical Division specialises in the design, production and world-wide sale of sophisticated patient monitoring equipment.

The continued rapid expansion of our European sales organisation based in Wiesbaden, has led to the creation of a new position.

ADMINISTRATIVE MANAGER Europe

The primary responsibilities will be for the financial, accounting, treasury and administration functions of the European sales subsidiary based in Germany and its regional sales offices in other European countries. An immediate task will be the implementation of a mini-based computer system recently acquired.

The successful candidate will be a qualified Accountant with at least three years' post-qualification experience in an industrial/commercial environment. Specific 'hands-on' experience of computer systems' implementation is essential, together with fluency in German and English. A good command of French would be an advantage.

An attractive salary + benefits package will be offered, as will relocation assistance if necessary.

Interviews will be held on 25 June in Oxford and 27/28 June in Wiesbaden.

Please apply in writing with Curriculum Vitae as soon as possible, to Penny Collins, Personnel Officer.

Oxford Medical Systems Limited

1, Kimber Road, Abingdon, Oxfordshire. Tel: (0235) 33433

A member of The Oxford Instruments Group plc.

OXFORD

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Qualified Accountant for Corporate Treasury Role

North West, c £20,000, Car

Our client is a successful international public Group with substantial resources. The Group's funds are controlled from the UK by a financial services division which contributes significantly to profitability. This new appointment will provide the division with a specialist whose task will be to monitor all cash movements throughout the Group and maximise the benefits of the various currency holdings. It will necessitate close involvement with companies world-wide, evaluating their cash projections and presenting weekly, monthly and annual summaries and commentary. This is a classical treasury role working within a small professional team and one providing real business exposure. Applicants will be qualified accountants aged 28–35, currently working within a Treasury Department of a major commercial/industrial organisation. Fringe benefits are excellent including relocation expenses where appropriate. Career opportunities are particularly good.

Male or female candidates should submit a comprehensive CV quoting ref: 27388/FT to R.D. Hawgate, St. John's Court, 78 Gartside Street, MANCHESTER, M3 3EL, 061 832 3500.

Assistant Financial Controller

S. London

c£18,500 + Car

Renowned worldwide for its quality engineering, our client forms the UK Headquarters of a leading US Group. Following reorganisation, they now require a young Accountant with particular experience in Financial and ideally Contract Accounting.

Reporting to the Financial Controller, you will be responsible for the management of a team preparing monthly and annual financial reports to tight deadlines. You will be specifically responsible for the running and control of the integrated computerised systems which must meet the demands of operational and Financial Management.

You will also advise the Controller

on the implications of changing statutory and corporate reporting requirements and their implementation.

Aged 27/35, and a qualified, probably graduate, Accountant, you must have previously managed staff, and have had at least three years' industrial accounting and reporting experience, possibly gained in a US multi-national environment. More important still are the key personality skills you have developed; maturity and ambition, matched by a keen desire for total involvement in this fast moving business.

To apply, please telephone or write to Rebecca Goddard quoting Ref: RG 9620.

International Search and Selection

160 New Bond Street, London W1Y 0HR.
Telephone: 01-408 1670.

Lloyd Chapman Associates

Corporate Auditors



Knightsbridge

Texaco, one of the world's leading international oil companies, currently seeks two qualified Accountants to work within the Corporate Audit Department at our U.K. Headquarters. You will be based at Knightsbridge but there will be some U.K. travel.

Reporting to the Department Manager, you will be responsible for preparing preliminary surveys and audit programmes, reviewing and analysing internal operating functions and systems, evaluating test results and progressing audit exceptions.

As you will work in close association with members of management, you must be able to express yourself clearly and present your ideas well. You should have 1-3 years' experience working on internal audit or auditing the accounts of major clients for a large firm of accountants.

Salary will be commensurate with age and experience. If you are interested in these positions, please write, giving full career details, to:

Ms. A. Ellison, Personnel Officer, Recruitment,
Texaco Limited, 1 Knightsbridge Green,
London SW1 7QJ.

Accountancy Appointments

Finance Director

from £25,000 + car Surrey

Our client, a private property development and investment company wishes to appoint a Finance Director. This is a new position and reflects the company's confidence in sustained growth.

The main activities of the post will involve the funding and financing of development projects, investigations into acquisitions including possibilities for further growth and control of the accounting function. The job holder will have an opportunity to make a significant contribution to the management of the company working closely with the Managing Director.

Candidates should be qualified accountants aged 35-45 who have a good understanding of commercial realities, preferably with some experience in the property field. They should be independent, self-motivated and prepared to invest time in developing further the company's accounting systems in line with the requirements of this expanding business. Other benefits include car, bonus, pension and life assurance arrangements and health insurance. The working environment is excellent.

Please write, stating how you meet our clients requirements quoting ref 1416 to

BinderHamlyn

MANAGEMENT CONSULTANTS
Amanda Knell,
Binder Hamlyn Management Consultants,
Executive Selection Division,
8 St. Bride Street,
London EC4A 4DA.

Financial Manager - leading to Senior Management Age 24-28

Circa £17,000 + benefits + use of car

Our client, a well respected international industrial Group, has established a unique limited entry scheme designed to generate its financial and general management of the future. For a period of two years the successful candidate(s) will gain direct experience of corporate finance and treasury affairs along with the practical aspects of financial control encountered in manufacturing and service industries. Ideal candidate(s) will have a good degree followed by professional accountancy qualifications and/or MBA.

Administrative headquarters of the Group are in Worcestershire but the substantive appointment(s) could be located in one of a number of urban centres in the U.K., North America or Europe. Weight will attach to individual preference of both activity and locality.

Please apply to Anthony Jones, Career Plan Ltd., Chichester House, Chichester Rents, Chancery Lane, London, WC2A 1EG, tel: 01-242 5775.

Career plan
LIMITED
Personnel Consultants

Accountancy
Appointments
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Joint Venture Auditor Oil Industry

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Pannell Kerr Forster Associates,
New Garden House,
75 Hatton Garden,
London EC1N 8JA

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GEORGE WIMPEY PLC



Group Chief Accountant

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The Finance Index

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Thursday June 13 1985

Gorbachev's gamble

THIS WEEK Mr Mikhail Gorbachev established himself as a man with a mission, and in a hurry to achieve it. The mission, he told a conference of key party officials and industry managers, was to try to reverse more than a decade of stagnating output, deteriorating quality and increasing waste in Soviet industry, and to boost economic growth to 4 per cent a year, without taking a route away from military and social welfare programmes.

Mr Gorbachev senses that, after some six years of drift due to the illness of his three predecessors in the Kremlin, he has a popular mandate to effect change. The rot, he complained this week, set in as long ago as the early 1970s. The Soviet economy had become extravagant. It was the worst of the steel producer, yet because of waste and old-fashioned design was chronically short of metal. "Made in the Soviet Union" was no longer a trademark that sold many civil industrial goods in the world. Imported technology was poorly used, investment was squandered, even bringing poor returns in parts of resource-rich Siberia.

Streamlining

All this criticism is a new variant on an old theme, but harder hitting than ever before. The Soviet leader blinted at many changes in his speech this week, but his substantive reforms boiled down to two. For the shorter term, more money should be spent on reconstructing and modernising old factories rather than building new plant. Indeed Mr Gorbachev's chief complaint with the existing draft plan for the next five years was that it should raise the share of total capital investment going to reconstruction from one third to one half. This is an eminently sensible correction to the natural bias of the Soviet industrial planning system to invest in new plant. The plan should also be to set strategic priorities. Neither Gosplan nor even individual ministries, which in future should focus on long-term planning and technical innovation, could hope to supervise every detail of production. "Big economic complexes," which Mr Gorbachev did not define, might be set up to take

Resources

Enterprise autonomy, the key to any real reform, means little or nothing until enterprises have a major say in what they produce, where they sell it, how they price it, and how they invest their profit. Mr Gorbachev complains repeatedly of slack planning, of enterprises skimping on their production targets. Yet it is "tight" planning, the insistence on compulsory targets, that frustrates innovation; managers feel they cannot risk production blunders associated with introducing new processes. The Soviet leader says consumer influence must grow, but he is not a "market socialist" like Hungary's leaders. Price formation should be "radically improved," he says, but not apparently to let a freer price mechanism allocate resources. He complains of shortages of goods, but says not a word about letting small-scale private enterprises plug the services gap as they are in some East European countries and China.

The volume of its medium-term business is now less than half its peak and short-term business is down some 30 per cent. Although the report accepts that the loss of business is not explained by cyclical fluctuations in world trade, it remains profoundly gloomy about the ECGD's future prospects.

The report rejects the case for bigger financial incentives for the review committee, seems content with an unsatisfactory status quo. Indeed, something close to defeatism runs through the report. It points out that the ECGD has experienced a severe decline in its business in recent years. It now insures only about 25 per cent of UK exports compared with nearly 40 per cent in the mid-1970s. The volume of its medium-term business is now less than half its peak and short-term business is down some 30 per cent. Although the report accepts that the loss of business is not explained by cyclical fluctuations in world trade, it remains profoundly gloomy about the ECGD's future prospects.

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A facelift for the ECGD

THE internal review committee set up to examine the management of the Export Credits Guarantee Department has not given the insurance agency a clean bill of health. It comments, for example, that "the present senior management structure does not work effectively." But given the scale of the deterioration of the department's finances, its criticism is hardly scathing and its proposed reforms are hardly earth-shattering.

It was never likely that the internal review would propose radical changes. The Government turned its back on root-and-branch reform of the loss-making agency last year when it rejected the advice of an independent review body it had set up. In 1984, the Matthews report argued that the ECGD would never become fully responsive to the market and efficiently run while it remained a Government department.

As a free-standing corporation, it was argued, the ECGD might begin to behave more like the insurance company it really is. It would be released from close Treasury supervision and be more able to reject particular risks and adjust premiums in the light of changing market conditions.

The Matthews solution may not have been ideal. It may not have struck the right balance between public accountability and flexibility of operation, although it has to be said that at the time many, including the CBI, were strong supporters of the plan. The question now is whether the internal review committee, forbidden even to consider the option of a change in the ECGD's status, has come up with a worthwhile alternative.

It is hard to see how the changes recommended by the latest review body, which was led by an ECGD official, will lead to a dramatic improvement in the department's performance. The recommendations include a "board" of part-time outside directors, an annual "business plan," a reshuffling of internal responsibilities which involves the

JUST HOURS after Hong Kong's Overseas Trust Bank re-opened its doors on Monday morning after a Government rescue that is likely to cost taxpayers more than HK\$200m (\$264m), Sir John Brembridge, Hong Kong's Financial Secretary, was turning his mind to the broader issues raised by the collapse: "Freedom has its price," he commented. "The question is, are we paying too high a price?"

The failure of one of the territory's largest locally-incorporated banks raises painful questions about Hong Kong's standing as the world's third largest banking centre, about the effectiveness of local banking supervision, and about the secretive way in which so many of Asia's super-rich families — most of them overseas Chinese — are accustomed to do their business in the territory.

The collapse of Overseas Trust Bank (OTB) stands in a long line of corporate scandals focused on Hong Kong and South-East Asia in recent years. Common threads run through the Haw Par and Mosbert scandals in Singapore and Malaysia in the early 1980s, the collapse of the Hong Kong-based deposit-taking company, Dollar Credit, in 1982, and of the Hang Lung Bank in 1983. The same threads are visible in the HK\$100m collapse of Carrian Investments, the property and shipping group, late in the same year, and of the small deposit-taking company, Dominican Finance, in January this year.

One common thread is Overseas Chinese businessmen who have mingled their private and public business interests as if there was no significant distinction to be drawn between them. A second is the custom of secrecy, which means that much business is undocumented. Deals depend on memory, handshakes, and personal relationships. A third thread is linked with this obsession is the one that has given Hong Kong its raison d'être — the "no questions asked" regulatory environment. One observer commented in the wake of the collapse of the Hang Lung bank: "Hang Lung may have reminded central banks and regulatory authorities of just how easy it is for those who control banks and finance companies to use their international connections and the high degree of freedom of movement of funds in the region to move assets out of jurisdictions where the financial or political climate has become unfavourable." OTB has provided a similar dramatic reminder.

Hong Kong has for many years been the home of such "flight capital" for the rich Overseas Chinese minorities of Indonesia, Malaysia, Thailand and the Philippines who often live in fear of political persecution, and who are willing to go to great lengths to keep their wealth out of government reach.

Like Hang Lung 20 months ago, the collapse of OTB provides a rare insight into this complex business world. Founded by Chang Ming Tien, a Malaysian with roots in Penang, OTB has grown on the basis of shifting South East Asian alliances. The Cheng family, closely linked with Hang Lung, was a prominent shareholder until 1982. So was the Indonesian Mr George M. K. Lee until last year. The Ratanarak family of Thailand was close to that of Mr Chang. Mr Lee Siong Thye, another Indonesian, was until March a major shareholder in OTB.

Hong Kong banking

The painful questions after another rescue

David Dodwell in Hong Kong looks at the background to the collapse of OTB and the possible consequences

The cracks in OTB began to show after the sudden death of Chang Ming Tien in a hotel room in Kuala Lumpur in early 1982. His son Patrick became managing director, and seemed to be heading for a series of "totally disgraceful criminal acts." Yet to be accounted for are unsecured loans amounting to more than HK\$850m to the defunct deposit-taking company, Dominican Finance, which was headed by Mr Simon Yip Chun Ling until he disappeared from the territory early this year. Loans to directors and associates are understood to amount to more than HK\$20m. Few of them are likely to be recoverable.

Chang Ming Tien's wife remained on the books as did two other of his children. Chang Lee Sian, a respected chartered accountant, and Eric Chang, whose main claim to fame was his imprisonment in Singapore in the early 1970s

for involvement in an unsuccessful attempt to murder his father's mistress. By the time of OTB's collapse last week, Sir John Brembridge was willing to talk openly of "what appear to be a series of totally disgraceful criminal acts." Yet to be accounted for are unsecured loans amounting to more than HK\$850m to the defunct deposit-taking company, Dominican Finance, which was headed by Mr Simon Yip Chun Ling until he disappeared from the territory early this year. Loans to directors and associates are understood to amount to more than HK\$20m. Few of them are likely to be recoverable.



Glyn Gelin

Charges have been brought against four of OTB's former directors, and further charges cannot be ruled out. Mr Patrick Chang, who is one of those charged, was stopped trying to leave the territory with US\$1.5m in cash, diamonds, jewellery and bonds and has been refused bail.

As criminal investigators, OTB's new board, and bank regulators learn more about the events leading to OTB's collapse, Sir John Brembridge's questions — "What price freedom? — is one that is being widely asked in the territory. There is a high price to be paid for regulation too, and it may be difficult to steer a middle

course in the present emotionally-charged atmosphere. Ironically, Hong Kong's banking regulators are well poised to respond. In the wake of the Hang Lung collapse late in 1983, a Bank of England report called for improved supervision, and reforms based on specific disclosure of beneficiaries of loans over a certain amount.

Mr Robert Fell, Hong Kong's banking commissioner (and former chief executive of the London Stock Exchange) said yesterday: "Though it sounds like a sweeping thing to say, OTB's collapse teaches us no new lessons whatsoever. It nevertheless illustrates a point that we have been making

all along—that the core of the system is the examination system. In a perverse way, OTB has demonstrated the effectiveness of our examination system."

The attached chronology of events leading up to the collapse suggests the regulators were more on top of the crisis than many realised during the crisis hours last week. They arguably acted more decisively, and more openly, than the Bank of England when Johnson Matthey crashed early this year.

"We were successful in a perverse sort of way," Mr Fell commented yesterday. "Events showed that the examination had been thorough as tough as anywhere in the world. The trouble was that at the end of an examination of a bank, you would expect to find granite at the middle. In the case of OTB, we found a rotten core."

In the wake of this "perverse success," the Government is likely to be able to push through with greater ease the more controversial of its proposals for improved supervision. The package of reforms includes:

- Full monthly statistical returns from banks, with specific disclosure of beneficiaries of loans over a certain amount.
- Closer liaison with bank auditors, when being encouraged to test management control and recommend improvements.
- Improved measures of liquidity and of capital adequacy. Risk-asset ratio of about 10 per cent is being considered, which would provide some estimate of the risks of losses being sustained and their quantum.

Another issue put to the top of the commission's agenda is that a deposit insurance scheme to protect depositors in the event of a bank collapse. This has been keenly resisted by Hong Kong's larger banks, mainly because they are the institutions that would have to provide the lion's share of funds.

It was the absence of such a scheme that left the Government with little option last week but to rescue OTB. For a government-backed scheme to be more than a little more than a free market, it was a bitter pill to swallow — especially 20 months after the "once only" rescue of Hang Lung Bank.

There is more than a little worry that the territory's financial markets are resting easy on the assumption that they, too, would be bailed out if they got into serious difficulties. This explains the government signals — warning to some that it would be extremely difficult to find political backing for a third rescue.

The commission will also in future pay more careful attention to bank management. Tight family control of banking and financial institutions will remain possible, but it will have to be accompanied by professional management systems.

With the arithmetic of the OTB collapse still to be done, the price of freedom for Hong Kong's banks has yet to be measured. Stricter regulation is now certain, and the price for this has also to be measured.

There are many respectable bankers who feel it will make Hong Kong a duller place. One observed: "We know that all of the markets in Asia need tidying up—with the exception of Singapore and Tokyo—but it is the barracudas that make life here so interesting."

OTB: COUNTDOWN TO THE COLLAPSE

October 1984	OTB's results for 1983-84 published, showing profits halved from the previous year. Banking commission puts the bank on its "intensive care" list. Launches inquiry codenamed "Mongoose". Patrick Chang removed as managing director, replaced by his sister, Robert Liu brought in from Citibank.	Mon, June 3	Fell, Farrin and OTB board meet. Fell later meets Sir John Brembridge, arranging a further meeting on OTB for Saturday, June 8.
January 1985	Dominican Finance, the deposit-taking company controlled by Mr Simon Yip, is suspended. Mr Yip disappears. Later learned that outstanding OTB loans to Mr Yip amount to more than HK\$500m.	Weds, June 5	OTB board essentially agree with banking commission calculations. Discuss options open. Fell, Brembridge call in Hongkong Bank, who would be central to any rescue. Diaries cleared.
April 1985	OTB's half-year figures available. Banking commission sends in examining team to conduct its own audit.	Thurs, June 6	OTB board officially informs government at 4.30 that they are insolvent. Bank operations suspended. Patrick Chang stopped at Kai Tak airport carrying suitcase full of cash, diamonds and bonds.
Fri, May 31 1985	Examining team makes verbal report to Mr Robert Fell, banking commissioner. Discloses evidence of misappropriation of funds. Says the bank has solvent problems. Robert Fell reports to Sir John Brembridge, financial secretary.	Fri, June 7	Government officials conclude safest option is to take over the bank. Emergency meetings of the executive and legislative councils back rescue plan expected in cost taxpayer at least HK\$20m. Hong Leong prepares the ground to back out of deal to buy OTB subsidiary bank. The Hong Kong Industrial and Commercial Bank (HSBC). Three OTB executives, including Patrick Chang, detained on holding charges.
Sat, June 1	Robert Fell meets OTB directors, discusses examining team findings. Suggests they get independent advice. On his recommendation, OTB board chooses Charles Perrin of Hambros. Perrin is on a plane from London to Hong Kong that night.	Sat, June 8	New board meets. Executive team seconded from the Hongkong Bank.
		Mon, June 10	OTB's 44 branches re-open doors. Minor run on HSBC following confirmation that Hong Leong has cancelled plans to purchase it. Otherwise, banking business as usual.

King of the castle

The Spanish blamed the Portuguese for the fact that yesterday's EEC treaty-signing ceremonies had to be staged in Lisbon and Madrid rather than together in neutral capital, which would have made life simpler for all concerned.

But at the same time, Spain took the opportunity to make some points about its European credentials.

For one there was the venue chosen for the signing, in the imposing Royal Palace, a sumptuously decorated 18th-century mix of neo-classical and baroque which has not been occupied since before the Civil War.

Ignoring several salons with Tiepolo ceilings, the Spanish opted for the Hall of Columns, noted principally for its statue of King Charles I (also known as Emperor Charles V). The statue ruled not just over Spain but also over Naples, Sicily, Sardinia, Germany, Austria, Franche-Comte and the Low Countries. Better than that, he captured a French king.

Rubbing the point home was a series of ink drawings done for the signatories by Salvador Dali, and presented along with texts and reproductions in a folder entitled, "From Madrid to Europe".

The eccentric 78-year-old painter maintains that the EEC is joining Spain and not the other way round, and chose as theme for his drawings, the myth of "The Rape of Europe" by a Spanish bull. Dali claims he is the only person who has ever understood this legend. The bull, he says, did not actually violate Europe but pinned it down at the Frenches.

Spare parts

IMI, the metals and engineering group, is leaving nothing to chance when Patrick Jenkin, Environment Secretary, visits its Birmingham headquarters tomorrow to open the £28m first phase of a new industrial estate.

Men and Matters

The Environment Department, which has contributed its biggest urban development grant of £5.5m to the project, was involved in the earlier ground-breaking ceremony.

Lord Bellwin, then a junior minister, was required to man a bulldozer and symbolically demolish an old wall. To minimise any risk to his person, he had previously weakened the wall—but did the job so effectively that a gust of wind, arriving before Bellwin, demolished it for him.

Executives surveying the rubble, decided that even this Government with its unemployment problems might consider rebuilding a wasteful job-creation exercise. An alternative wall was found for Bellwin to knock down.

Tomorrow, Jenkin will merely be required to press a button to start an ornamental fountain spurting. A spare fountain is on hand—just in case.

An egg on top

"The score now stands at The Kremlin, 10, Forbes, 11," said the auctioneer bringing down his gavel. This ended a sale in New York in which Malcolm Forbes, publisher of Forbes Magazine, paid \$1.6m for a Faberge egg.

Family politics

Japanese politics are much more about personalities than

New vintage

Sotheby's and Christie's traditional domination of the wine auction market will be challenged by a new company called International Wine Auctions at London's Cafe Royal on June 26. It offers a high-class list of 715 lots that could average about £300 a case, plus VAT.

The new group's leader is Philip Tenenbaum, head of the Chicago Wine Company, who says: "We feel sure there is room for another force in international wine auctions."

The gem of the Cafe Royal auction is a bottle of Chateau LaRite from 1811, the legendary Anne de Comete (this year is also the year of Hailey's Comet) which connoisseurs say was the greatest vintage ever. The last time it was known to be auctioned was 1968, soon after Baron James de Rothschild bought the chateau. It fetched 121 francs. The estimate for this month's single bottle is £17,000 to £22,000.

Switch-off

Mrs Thatcher's new-found enthusiasm for television has survived an unfortunate incident the other day when she invited BBC cameras into 10 Downing Street.

To mark its 250th anniversary as the residence of the head of the British Government — Robert Walpole was the first occupant — the television cameras were allowed to poke into corners of the building never opened before to public gaze.

Plugging in more and more cables, the BBC crew wandered from Cabinet room to Mrs Thatcher's flat, where it was decided to round off the visit with a lovely start of the Prime Minister making a pot of tea.

She switched on the electric kettle and the overloaded electrical system popped its fuses throughout the building.

Observer

ECONOMIC VIEWPOINT

Ten years of black gold

By Samuel Brittan

OIL PRODUCTION FORECASTS AND OUTCOME

	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988
Forecasts made in:													
1976	15-20	35-45	55-70	75-95	95-115								
1977		40-45	60-70	80-95	90-110	100-120							
1978			55-65	80-95	90-110	100-120	105-125						
1979				70-80	85-105	95-115	115-140	115-140					
1980					80-95	85-105	90-120	95-130	95-135				
1981						80-95	85-110	85-115	90-120				
1982							90-105	90-115	95-125	95-130			
1983								95-115	95-125	95-125	85-120		
1984									110-130	110-130	100-125	85-115	80-115
Outcome	12.2	38.3	54.0	77.9	80.5	86.4	103.2	114.9	125.9				

* Including natural gas liquids (NGLs) and onshore production.

THEY tell me that the coming Tuesday is the 10th anniversary of North Sea oil. It seems a typical media non-event. But apparently Mr Tony Benn, when Energy Secretary, turned a stop-cock or something similar 10 years ago, which marked the official opening of North Sea production.

But whether the anniversary is genuine or not, it provides a convenient opportunity to take stock of the effects of North Sea oil on the British economy, as far as they can be separated from the myriads of other influences—some oil related, but nothing to do with the North Sea.

Of one conclusion I am reasonably sure. This is that North Sea oil production was far less important for the UK than the two oil price explosions of 1973-74 and 1979-80 were for the world economy. These explosions triggered off—whether or not they "caused"—two successive phases of stagflation and rising unemployment which marked an end to the post-war Golden Age.

Just as the North Sea build-up was slower than expected, so the decline is likely to be. Indeed recently raised estimates of reserves suggest that output will be at the upper end of the officially projected range in the years ahead.

Net exports were down in 1984, because of the coal strike, and sharply up this spring because of de-stocking following the end of the strike. The underlying level of net exports is probably running at over 60 per cent of total output. This surplus will gradually run off; but many North Sea operators expect the UK to remain near self-sufficiency until the end of the century.

The contribution of North Sea oil is so modest in relation to GDP, and the expected rundown of output so gradual, that the frequent question: "What will happen after North Sea oil?" is more a debating point than a genuine problem.

North Sea oil accounts for some 6 per cent of GNP (measured at 1980 prices). It has been likened to the discovery of black gold in one's back garden: a natural bounty in that its extraction cost is a fraction of its market value.

One might, therefore, have thought that the coming on stream of North Sea oil might have added nearly 1 per cent

to the UK growth rate over the last decade. In fact the growth of real GDP over 1975 to 1983 is likely to average nearly 2 per cent per annum. Over the previous ten years, 1965 to 1975, it was just over 2 per cent, a negligible difference.

Does the failure to raise the growth rate mean that the oil was wasted? Hardly so. It is quite likely, given the pressures on the economy that the growth rate would have been less without the oil.

Oil looms larger in overseas trade than it does in GDP. Net oil exports amounted to £7.1bn in 1984 and might have reached £8bn without the coal strike. This amounts to 10 to 12 per cent of visible exports. But when invisibles are taken into account—as they should be—the proportion falls to nearer 7 per cent.

The other side to this build-up in oil exports is that non-oil exports have been crowded out. There is now a deficit of £8bn per annum in trade in manufactures compared with a surplus of £3.1bn in 1975 (at the lower price levels prevailing that year).

Two economists, John Kay and Patrick Forsyth, achieved minor notoriety by pointing out the near-inevitability of such a

swing in the July 1981 issue of Fiscal Studies. But there is nothing sacrosanct in manufacturing—still less in the balance of trade in manufacturing. However much a House of Lords Committee close to the manufacturing interest may berate the Chancellor on the subject.

The one argument against permitting the whole of this swing is that the proverbial peasant who finds gold in his back garden should not spend all the proceeds straight away. Instead he should invest a substantial proportion to build up his income against the time the gold is gone. Translated into national terms, it suggests that a country enjoying an oil bonanza should build up a portfolio of overseas investment, which will provide "invisible" earnings in the years after North Sea oil.

Note that the logic points to an increase in investment rather than the domestic investment that the Labour Party has misguidedly urged. Large increases in investment in industrial countries rapidly run into diminishing returns. (When Mr Denis Healey was the Labour Chancellor during the early and steep oil build-up, he wisely made no attempt to use the proceeds to subsidise unprofitable domestic investment to any greater extent than before).

On the other hand, the UK oil surplus amounts to a very small proportion of world investment and an even lower proportion of existing world capital assets. So an individual country can be irresistibly attractive to overseas holders of funds. Hence the portfolio attractions of sterling and the steep, but temporary, rise in the real exchange rate of those years, to which can be attributed most of the industrial shakeout—both the good effects in productivity and efficiency and the less desirable shock to output and jobs.

Sterling remains sensitive to oil price movements—more so than can be easily explained. If the pound has held up better than last winter to downward pressures on oil markets, it is because UK real interest rates remain higher than in most other countries. The Government is thus substituting an exchange rate one; and Sterling 43 and overvalued make hardly any difference to the other. If the dollar were to weaken the interest rate penalty could be reduced.

Indeed the latest outbreak of oil fears relates to precisely that possibility. As oil is priced in dollars, the sterling value of British Government oil revenues would fall if the dollar

dropped against the pound. Oil revenues, as well as production, were expected by the Treasury to peak this financial year at £134bn, which represents 9 per cent of all Government receipts. This figure is much larger than the expected Public Sector Borrowing Requirement of £7bn. In any "adjusted" Budget calculation, the temporary nature of most of these receipts would have to be taken into account; as well perhaps as their very small demand effect. All of which throws doubt on the fashionable claim that UK fiscal policy is savagely deflationary.

If the exceptional nature of oil receipts is already taken into account in fiscal strategy, it is absurd to go to the other extreme and say that taxes should be raised for possible tax cuts (forgone) pound for pound for less oil revenues. This is particularly so for that part of any loss which represents a higher exchange rate for sterling against the dollar.

Wood, Mackenzie—a broking firm specialising in oil—has raised the alarm that Government revenues in both this and the next financial years will be nearly £2bn less than officially forecast. But to the extent that this is due to a higher pound against the dollar, I can only repeat: "I should have such worries."

What would be better both for the economy and for the Chancellor: a collapse of sterling against the dollar and windfall oil revenues, or a sparing pound and an oil revenue shortfall? To ask the question is to answer it.

In the latter case, there would also be some rise in sterling against the currency basket, which would put downward pressure on inflation and/or allow a reduction in UK interest rates.

All of which goes to show how necessary it was for the Chancellor to emphasise in his Budget speech, despite some Treasury head shaking, that there was nothing sacrosanct about his PSBR objectives and that the overriding objective of the Medium Term Financial Strategy was to secure a non-inflationary growth of Nominal GDP. It is time for Nigel Lawson to break away from Treasury-Bank infighting to reiterate this central message. It is much more important than North Sea oil as such.

Lombard

Pitfalls in wider share ownership

By Barry Riley

BOTH Mr Norman Tebbit and Mr Nigel Lawson have delivered speeches this week proclaiming the benefits of wider share ownership. Certainly there needs to be a fundamental shift in the pattern of ownership of industry and commerce if the Government's ideal of a properly-owning democracy is to be realised.

At rock bottom, at the end of the 1970s, only 41 per cent of the British adult population owned shares, compared with something like 25 per cent in the U.S. Since then, privatisation issues such as British Telecom and employee share schemes have been factors in promoting a modest pickup.

It must be pointed out, in passing, that Mr Lawson has ducked the single most important policy change which might encourage individual share ownership, by bowing to the pensions lobby and failing to reduce the huge tax advantages of saving for retirement through institutional schemes rather than through personal investment.

He has not even introduced personalised tax-sheltered savings plans such as the U.S. Individual Retirement Accounts which permit American citizens to choose their own investments, including stocks.

But a more fundamental point to be made is that wider share ownership is not any kind of panacea. It is an excellent idea for the right kind of people able to devote enough time and attention to it. But it carries inevitable risks and drawbacks; and it requires a framework of services and regulation which is not highly developed in the UK at the small investor level.

One danger for Conservative politicians is that they may confuse the benefits of employee share ownership with the potential of more general equity ownership. There is, of course, a great deal to be said for profit participation by workers. In that it fosters a degree of identification of interest with the company for which they work. Share ownership is one way (but not the only nor necessarily the best way) in which such harmony can be achieved. But the arguments for building up a more widespread equity portfolio in other companies are really rather different.

It is also dangerous to make glib comparisons with the U.S. There are a lot of very wealthy individuals in the U.S., for whom it is entirely appropriate to hold substantial sums in risk-bearing securities. But Britain is a much poorer country.

The British idea of a small investor is not the same as the American. This may be the misunderstanding behind Mr Lawson's claim that deregulation on Wall Street in the mid-1980s led to lower commission rates for small investors by "more than 20 per cent."

A comprehensive analysis by the U.S. Securities and Exchange Commission gave a quite different impression. Any fall in commissions on small bargains after 1975 was small or non-existent. And by the early 1980s, after the shakeout among the brokerage firms, the rates rose quite sharply.

Commissions on orders of up to 200 shares rose from 50c to 60c a share between 1975 and 1981, and on up to 1,000 shares from 35c to 40c. It was only on bargains of above 10,000 shares that rates fell sharply. And given that U.S. share prices are heavy by UK standards, that meant transactions involving several hundred thousand dollars—which even in the U.S. is way outside the small investor bracket.

The SEC observed that effective subsidisation of small trades "could not be maintained with the unifying of commission rates." Many in the City of London now come to the same conclusion about commissions on small bargains following our own process of deregulation.

It is true that a new breed of no-frills discount brokers has sprung up in the U.S. But they serve a large pool of sophisticated private investors who have the skill and experience to make their own portfolio decisions. It is questionable whether British investors exist in substantial numbers who are able to make use of comparable services.

None of this argues against the Government's drive for wider share ownership. But it would be a mistake to suppose American habits can fully be established in the UK given the differences in tax structures and in national wealth. The Thatcher government is advancing on several fronts towards its goal of a share-owning democracy, but there is still some way to go.

Paying for pensions

From the General Secretary, General, Municipal, Boilermakers and Allied Trades Union

Sir—Mr A. Wilkie (June 4) is coming very close to the right answer on pensions.

He is right to say that the ability to pay pensions in the future is dependent on real capital investment now. This is true of funded schemes and still truer of unfunded state schemes. The ability of workers in the next century to pay increased pensions while still enjoying a rising standard of living themselves depends not only on their numbers but also on their productivity and also in turn depends on investment. For this reason the Government's single-minded obsession with "dependency ratios" is essentially irrelevant.

Where Mr Wilkie is wrong is in suggesting a necessary connection between the assets held by pension funds and the level of real capital investment in society as a whole. There is no reason to suppose that an increase in pension contributions would have any effect either on the overall level of private savings or on the total volumes of investment. All these effects depend on other decisions taken by the Government, both at the macro-economic level and in relation to public investment programmes. It is particularly important to note that the Green Paper as virtually the only non-ideological argument in favour of a shift from public to private provision.

In the last resort the distinction between funded and pay-as-you-go pension schemes is delusory. All pension schemes are pay-as-you-go in that workers must give up part of what they produce in order to support the retired. Equally, however, all pension schemes are funded in that a society's ability to support its elderly members will depend on the capital and human resources which it has built up over past years.

David Bassett, Thorne House, Kewley Ridge, Claggoite, Esher, Surrey.

Violence on the terraces

From Mr D. Stinson

Sir—Mr Boslin (June 8) asserts that soccer violence is directly attributable to violence seen on the TV screen. In this case why is it that scenes of widespread hoodlums and American football matches in sports stadia throughout the

Letters to the Editor

U.S. these games are regularly played before very large crowds. The U.S. supporters are certainly highly enthusiastic but the keynote of the ball game is the general good humour that pervades the proceedings. Consequently, even families with young children as well as senior citizens are substantially represented among the spectators.

The foul language predominant in the UK terraces is not generally heard in U.S. stadia despite the fact that wine and beer are actually sold inside the grounds.

Regrettably the obliteration of UK soccer violence requires more fundamental action than the mere banning of violent scenes from our TV screens—it involves the revival of that old-fashioned virtue, discipline.

Denis F. J. Stinson, Stock House, 3, Woody Drive, Chertsey Road, Sunningdale, Berkshire.

Efficient markets

From Mr J. Cornford

Sir—It seems to me that some assumptions behind what has been said so far on the efficient market theory are somewhat adrift from reality. It does not seem proven that the random walk exists, nor could I agree the EMT says anything about the judgment of fund managers one way or another.

A glance at charts of the top 500 shares shows at any time a good 90 per cent of them to be in clear, stable, trends relative to the market, and experience gives ample reasons why these should and do exist. If the random walk hypothesis did not forbid the thought, perhaps the theorist would have an incentive to check the mathematics which purports to prove their case.

These trends show plainly that prices move often than not adjust gradually to some underlying reality as it becomes more widely appreciated. To suppose a price could be encapsulated at one point in time implies an astonishing ability on the part of all concerned to assess all the subtleties involved and is not in any case necessary. It would be closer to the truth to say that a share price at any time is a compromise between often widely different opinions of value, not that everyone agrees with it and neither, that prices veer between extremes of opinion. Companies' prospects of opinion. Companies' prospects of opinion. Companies' prospects of opinion.

often a matter of judgment even to insiders. What does change though is opinion about their effects, and it is this which is the single largest influence on a share's value.

Exploiting differences between market perception and the reality is the basis of good investment decisions, and the more complex the factors involved, the more scope there is for one investor today to anticipate what interpretation the rest of the market will put on them tomorrow.

Given these a priori reasons to expect price movements not to be random and if charts bear out but the statistics do not, then with respect there might be something wrong with the mathematics, perhaps in the intervals used to test for significance. Short term price fluctuations are probably swamping the smaller but longer term trend. The mathematics used in engineering to eliminate "noise" from measurements might give the EM theorists an answer closer to the experience of some practitioners of investment analysis.

J. D. Cornford, 1 Old School Cottages, Lynton, Devon, S.W.1.

Exchange control

From Mr D. Jones

Sir—Anthony Harris (June 8) nearly spoiled his well-argued article on Pensions with a misplaced jibe at the Labour Party. He said: "The illusion that investment in financial markets somehow causes investment in production is very widespread."

Karl Marx believed it just as firmly as the Labour Party agitators for exchange control! The Labour Party is certainly under no such illusions. Our view is that financial institutions, including the pension funds, should be free to invest their funds overseas. However, we see absolutely no justification for giving them substantial tax privileges for doing so—that is a dast and inefficient use of tax concessions.

Our policy, which operates as a sort of exchange control, will give an incentive for the financial institutions to return large sums to this country. As Anthony Harris quite rightly notes, most institutional funds fail to find their way into productive investment. This would surely also be the case for funds repatriated from overseas under our new scheme—they would simply fuel speculative and largely unproductive increases in share, gilt and property

prices. This is why we believe that the returning funds should be channelled through a National Investment Bank which would be like overseas industrial banks, such as those in Japan, Germany, and Credit National in France. It would lend long term at soft rates to productive, commercially viable industry, thus helping to generate the wealth on which

FURTHER LETTERS PAGE 32

ultimately our pensions depend. It is precisely because the Labour Party no longer lives under illusions that the Conservatives are increasingly on the defensive over economic policy.

The implication of the article of Mr Harris's article I entirely agree with—that the only people with illusions are those who want to leave all allocation of resources (including pension provision and institutional investment) to unregulated and inefficient private markets.

Doug Jones, (Economic Assistant to Roy Hattersley, MP.) House of Commons, SW1.

Trade with Brazil

From the Chairman, Latin American Trade Advisory Group

Sir—I was distressed to read what I consider to have been a misleading comment by your correspondent in Rio de Janeiro about British trade prospects in Brazil in his article (June 8) on the Foreign Secretary's forthcoming visit there next month. As chairman of one of the many bodies convinced that there are opportunities as well as problems in Latin America, I must take issue with Andrew Whitley.

While being the first to accept that major project business in Brazil has had to cut back drastically, this is only part of the target area where British exporters are concerned. There is still an extremely important and ongoing market in Brazil for products which do not require EOGD medium term cover and where our market penetration has been pathetic; our recent trade performance, however, confirms that UK exporters are beginning to wake up to this fact. UK exports to Brazil in 1984 increased in excess of 50 per cent over 1983 and, even better still, in the first four months of 1985 our sales have risen a further 18 per cent over the last year with products such as chemicals becoming more prominent.

What is even more encouraging is that the UK market share of Brazilian imports has begun to recover for the first time since the war.

C. R. Armstrong, 2, Belgrave Square, S.W.1.

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Rupert Cornwell previews today's summit of the Bonn coalition's political heavyweights

Kohl tries to keep his act together

IT HAS been dubbed the "meeting of the elephants" in deference to the imposing physical mass of the three main participants. But for Chancellor Helmut Kohl, his "summit" today with Herr Franz Josef Strauss and Herr Martin Bangemann, leaders of the two junior partners in his centre-right ruling coalition, has a political weight if anything greater still.

His aim is not merely to restore a semblance of order to his unruly government alliance - but also to stem what commentators see as the most serious crisis of confidence in the Chancellor's capacity to rule since he took power in October 1982.

Complaints about the Kohl style are of course nothing new: his apparent indecision, lack of grasp of issues and general Micawberism and his inability to formulate a clear policy on a host of problems have been the stuff of political gossip almost since the start. Yet they have reached an ominous new pitch in the wake of the devastating defeat of his Christian Democrats (CDU) in the state election in North Rhine-Westphalia a month ago.

Opinion polls lately have given

him the worst mid-term rating of any recent Chancellor: one, in Quick magazine at the beginning of June, found that only 12 per cent of supporters of the three-party coalition considered him the best available. Herr Gerhard Stoltenberg, his CDU Finance Minister, scored 22 per cent.

Still more significant perhaps has been the notably hostile stance taken by Bild Zeitung, the mass circulation paper normally a dogged supporter of Herr Kohl and whose 5.4m daily sales give it a political weight which is often overlooked. "Is the giant tottering?" a front-page headline screamed the other day.

Ostensibly, the difficulties for the Chancellor are twofold. One is the endless bickering between the conservative Bavarian Christian Social Union (CSU) of Herr Strauss, and Herr Bangemann's liberal Free Democrats (FDP), emboldened by their improved results in state elections this year. In a sense, they revolve around disputes over civil liberties and foreign workers: underlying them, however, is the CSU's conviction that Herr Kohl gives greater weight to the views of the FDP than to its own.

The other especially vexed problem is the economy, and whether it should be refocused more vigorously by the much-cavassed acceleration of the planned two-step DM 20bn (\$3.5bn) round of tax cuts, or by other means.

Both, however, are reflections of the deeper issue: the doubts over Herr Kohl himself. Whatever his shortcomings, he has long been held a votewinner in the electorate at large. But after North Rhine-Westphalia, the fear is that he could lead the CDU to further defeats, in Lower Saxony next year and in the federal election in early 1987.

The fiercest criticism, as usual, comes from Herr Strauss, who hardly bothers to hide his mixture of jealousy and contempt for the present incumbent in Bonn. In a classic case of damnation by faint praise, Herr Strauss observed this week that he saw no reason "from today's standpoint" to fight 1987 with a different candidate for Chancellor.

Things are no better on the foreign policy front. Herr Kohl, in the space of a few weeks succeeded in embarrassing President Ronald Reagan over his visit to the war

graveyard at Bitburg, and upsetting France, West Germany's other most important ally, over SDI, the space defence programme. His chancellorship has been embroiled in demeaning public sniping with the Foreign Ministry over the broader conduct of affairs.

At first it seemed as if the latter was the loser. But in the general confusion of late Herr Hans-Dietrich Genscher, the FDP's indestructible Foreign Minister, has once more been making the running. In the process he has earned more praise from the opposition Social Democrats (SPD) for his handling of SDI, European affairs and East-West relations than from within the Government.

It will require a dexterity of which Herr Kohl has given little sign so far, if further EEC turmoil over cereal prices and car pollution standards is to be avoided. On both questions, Bonn stands virtually alone; both could easily have damaging internal repercussions, and either or both could make a mockery of the Chancellor's pious Europeanism in the run-up to the Milan summit.

All in all then, it is scarcely sur-

prising that the ghost of Herr Ludwig Erhard, the last CDU Chancellor to be ejected by his party in mid-term, is stalking the land. For its part, the SPD is weighing the possibility of embarrassing Herr Kohl by putting forward a Bundestag vote of no confidence, the device which in 1966 contributed to Herr Erhard's downfall.

As of now, most observers agree that matters are unlikely to come to that. Herr Strauss' bark has in the past been proved to be worse than his bite. Rigidity is never easily changed, and there are objections to both touted replacements, Herr Stoltenberg or Herr Lothar Späth, the energetic premier of Baden-Württemberg. Another recent poll, moreover, suggested that whatever Herr Kohl's problems, the CDU-CSU-FDP coalition would still win a 52 per cent majority at new elections.

But if the middle and procrastination go on and unemployment stays high the arguing will continue too, whatever the soothing noises which emerge from the "summit". Herr Kohl declared this week that "the limits of what is tolerable" have been reached. Now he has to show he means it.

THE LEX COLUMN

Another sedative from Beecham

Presumably the extra quarter-point they kept on their base rates for the past eight weeks has finally cost Barclays - and Midland - just a bit too much business. Certainly no self-respecting slug with any choice between banks would have used a Barclays overdraft to apply for yesterday's Abbey Life offer. If the move into line at 12½ per cent carries any more general message, it is that interest rates have got themselves properly stuck.

Beecham

Yesterday's 28p fall in the share price was as eloquent a commentary as any on the present state of relations between Beecham and the City of London. An indulgent stock market would have attributed the disappointing full-year figures to exchange rate movements at the end of March and would have taken at face value the group's determined optimism about the future. But, where Beecham is concerned, the market is anything but indulgent.

Currency movements in the latter half of March may indeed have knocked off £15m off Beecham's reported profits but that is scarcely firm ground on which to mount a defence. Sterling has been moving the group's way in each of the past three years and yet earnings per share have stood virtually still. Since the beginning of 1983, the Beecham share price has underperformed the market by 36 per cent.

So it needed more than a fairly encouraging set of interim results from the new chairman to rehabilitate Beecham. At the very least it required a much better set of preliminary figures than the group could yesterday supply.

Pre-tax profits of £306m - an increase of 14.3 per cent - are no disgrace. But when the residual translation profit of £11m and the net benefit from acquisitions of £1m are taken out, underlying profits

growth emerges at around 8 per cent. In the pharmaceutical division, there was no underlying growth at all.

Beecham reckons that it should be able to grow at 15 per cent a year in the medium term and in the current year it could easily do better than that. The problem is that, while such a growth rate might have impressed five years ago, Beecham now stands to do little better than the FTA Industrial Group. Compared with some local competitors - Glaxo and Fisons competing to mind - it appears quite simply mediocre. So a historic earnings multiple of 14.4 - at last night's price of 350p - may not be doing Beecham such an injustice after all.

Pilkington

Not even an end-year translation setback - of much the same order as Beecham's - could stop Pilkington from putting together a fairly creditable set of figures for the year to March. On its own replacement depreciation basis, Pilkington managed to produce £116m before tax, a 31 per cent improvement on the previous year and equivalent to a standard historic-cost figure of almost £150m. Since the UK business at last generated a return sufficient to cover its own redundancy costs, though with only £2m to spare, the management has achieved something to feel cheerful about.

Whether shareholders should feel equally pleased is less certain. Having submitted to a £100m rights issue when their shares were riding above 300p last December, they now face a price - 290p yesterday - which reflects the resulting dilution of earnings, yet the market is 10 per cent higher than it was six months ago. If Pilkington can find the American opto-electronic company it wants, the strategic gains might conceivably justify these initial reverses; it is, however, a near certainty that anything Pilkington ac-

tually buys in the U.S. will involve paying a multiple higher than its own, hence more dilution.

Other things being equal, the current round of accelerated redundancies in St Helens could push earnings up by £25m next year. But given the likelihood of a construction-led downturn in Germany and the uncertainties of South Africa and Latin America, it would be asking a lot to see much progress overall. With Pilkington's backing of ACT, the next dividend increase may be some way off.

Telefonica

UK institutions will soon have the opportunity to subscribe anything up to £50m for shares of the Spanish telephone monopoly, Telefonica. Despite eight rights issues in 10 years - and two since October - Spanish Telecom is finding its capital needs too great for the Madrid bourse. This is not surprising since it accounts for a fifth of the market's capitalisation and even more of the turnover since the surge in foreign buying of Spanish equities. Listings are also being sought in Paris and Frankfurt.

Operating comparisons with BT are said not to be favourable to the Spaniards, although Telefonica is all but guaranteed a minimum return on telephone business and has been selected to carry the banner of Spanish electronics in joint ventures with the likes of AT&T. Provided the mechanics of London dealing in the shares can be worked out, it is an investment that yields 9 per cent - apparently ahead of any FTI except that of Mexico - and does provide a connection with a performing stockmarket. However, since no new shares are being issued and Telefonica will see none of the cash, there should be plenty more opportunities; and institutions may only regret that it will not be joining the lonely duo of the telephone networks sector.

Big four UK banks align loan rates

By Philip Stephens in London

BRITAIN'S Barclays and Lloyds banks yesterday cut their base lending rates by ¼ of a percentage point, aligning them with the 12½ per cent already charged by the other two leading clearing banks, National Westminster and Lloyds.

The Treasury and Bank of England, however, are still opposed to any significant fall in borrowing costs for the time being and analysts expect rates to remain close to the present levels through the summer.

The country's building societies indicated that yesterday's move will not have any immediate impact on home-loan rates, as a recent improvement in deposits had not been enough to meet the demand for new loans.

Expectations of a small cut in base rates had been raised by the recent strength of the pound and by the publication last week of figures showing slower growth in the most closely watched money supply measure, sterling M3.

But the measure stayed well outside its official target range and the Government's cautious approach to cuts in interest rates was underlined yesterday by a brief speculative flurry about the pound in response to weakening oil prices.

Barclays' decision to cut its rate yesterday was therefore seen as indicating that it had concluded there was no immediate scope for the leapfrogging move to 12½ per cent which it might have preferred.

The general view in UK financial circles is that the Treasury's strategy is now focused almost entirely on maintaining the value of the pound in order to reverse the recent acceleration in the pace of price rises.

The annual inflation rate in April rose to 6.9 per cent and many economists are predicting a further increase when the figure for May is published on Friday. Mr Nigel Lawson, the Chancellor, has stuck to his forecast, however, that it will fall back to 5 per cent at the end of the year.

Sterling has so far been shielded from most of the impact of falling oil prices by the high interest rate differentials which favour investment in the UK bond and money markets, and this in turn has curbed upward pressure on import prices.

A significant fall in British rates, however, would run the risk of the foreign exchange markets refocusing on oil prices, particularly in the run-up to the meeting of the Organisation of Petroleum Exporting Countries later this month.

Money markets, Page 37

China ready to compete for commercial satellite business

BY ROBERT THOMSON IN PEKING

CHINA is ready to join in the space haulage business and will compete on the world market for the launch of communications satellites by rocket and the construction of space shuttles, according to the Chinese Ministry of Space Industry. The ministry claimed yesterday that it was open for business and "poised to accept orders" for the launch of satellites or for the recovery of satellites already launched and is able to provide various other space-related services.

China has launched 18 experimental satellites with rockets derived from its ballistic missiles which carry nuclear warheads. For commercial launches, a satellite launcher called the "Long March 3" will probably be used.

At present, there are few organisations around the world offering commercial space services. The U.S. government sells launches on its fleet of space shuttles, while a

Paris-based company, Arianespace, takes satellites into space with a rocket developed by West European countries.

The director-general of the Chinese space ministry's foreign affairs bureau, Zhang Jiqing, was reported in yesterday's English-language China Daily as saying the country's "astronautics industry is fully fledged now."

Mr Zhang said China could provide almost all commercial services in space, ranging from the manufacture of rockets and ground stations to the recovery of satellites already in space, as well as having exploration programmes.

But China, he said, would not undertake space travel projects of its own because such ventures were too expensive and "yield too few practical benefits", and China "has no intention of entering a space race with the superpowers."

"We will concentrate our efforts on projects urgently needed for developing the national economy, including launching communications, broadcasting, earth resource survey, meteorological and other scientific experimental satellites. Some are already under construction and will be launched soon."

The "Long March 3", apparently perfected in the last two years, is a three-stage vehicle using liquid propellant. It is able to place smaller satellites in high orbit, and larger loads, such as a manned space station, in a lower orbit.

China has pushed its space programme as proof of the success of its modernisation drive. The first of the 18 experimental satellites was launched in 1970, and the programme has been the source of much pride in a country where communications are often unsophisticated and unreliable.

Argentina pays overdue interest

 By Peter Montagnon, *Euroamerica Correspondent*

ARGENTINA yesterday began paying \$250m in overdue interest on its public sector foreign debt, bringing its current up-to-date until December 30, 1984.

The funds were taken from the country's own reserves and constitute a larger payment than had previously been expected. Sr Leopoldo Portino, Deputy Governor of Argentina's Central Bank, said at the weekend he expected the country's own contribution to interest payments made this week to be only about \$150m.

Taken together with a bridging loan of \$450m that Argentina still expects to receive from the U.S. and other governments later this week, the payment means that Argentina will be able to reduce its arrears in total by about \$700m. They currently stand at \$1.3bn and go back to November 11.

Argentina has had to make the payments to prevent its debt being officially downgraded by U.S. government agencies responsible for supervising the banking system. A committee of officials from these agencies is meeting until Friday this week in Washington to examine Argentina's debt.

Negotiations on the bridging loan meanwhile continued last night. The U.S. Treasury, which is expected to make the largest contribution, said it would be able to approve its share in the loan within the next few days.

Engine plant gets EIB loan

THE EUROPEAN Investment Bank has granted a FF 475m (\$50.4m) loan to a jointly-owned subsidiary of Peugeot and Renault, the two large French car groups, for re-tooling investments for producing a new series of engines, writes Paul Davis in Paris.

The 12-year loan has been granted to La Française de Mécanique, which makes car engines at a plant at Douvin in northern France. The new investments are designed to equip the plant with high-technology production systems using robots and lasers.

Separately, provisional registration figures released last night showed a drop in foreign cars' penetration of the French market last month. Importers saw their share fall to 34.6 per cent from 36.8 per cent in May last year and 34.9 per cent for the first five months of this year.

European machine tool groups hit by Japanese performance

BY ALAN FRIEDMAN IN MILAN

LEADERS of the West German and Italian machine tools industry asserted yesterday that the weakened position of European manufacturers was in part a result of the "exceptional performance of Japan", which since 1978 has increased sales by more than 200 per cent, while cutting its workforce by 7 per cent.

Dr Pierluigi Strepavara, president of Ucima, the Italian machine tools association, called the Japanese performance, which last year saw Japan as the world's leading producer with \$4.7bn of sales, "one of the causes of the crisis in other countries." Dr Strepavara said that Japanese machine tool companies, which saw sales rise by 31.8 per cent last year, enjoyed advantages unknown to European companies - these included massive government investment in technology and automation.

Herr Bernhard Kapp, president of the West German machine tools association, called on Japan to open its market to more imports. He said it was not acceptable that in Japan imported machine tools amounted to just 5.8 per cent of consumption last year, while in West Germany the equivalent figure was 29.1 per cent. But Herr Kapp added: "We must not fear the Japanese on technological grounds. Rather we must seek ways of co-existing with them."

Both the Italian and West German leaders, speaking at a press conference in Milan, stopped short

1984 MACHINE TOOL SALES (\$bn)			
Country	Sales	% change on 1983	
Japan	4.7	+31.8	
USSR	2.9	+4.0	
U.S.	2.8	-7.5	
W. Germany	2.7	+25.8	
Italy	1.0	-3.9	
E. Germany	0.8	+5.8	
Switzerland	0.5	+0.1	
UK	0.5	-7.1	
France	0.5	-7.9	

of calling for European protectionist measures. They pointed out, however, that while last year's machine tools sales totalled \$20.7bn up 5.8 per cent, the only real growth in sales came last year from Japan and the U.S.

In six countries which account for 60 per cent of world production - Japan, the U.S., West Germany, Italy, the UK and France - there had been a sales rise in real terms last year of 11 per cent, a decline of 23 per cent compared with 1983. Almost all the growth, however, was driven by the U.S. and Japan.

The introduction of new micro-electronics and systems technology in U.S. and Japanese manufacturing industries was another factor which made it difficult for Europe to compete. Dr Strepavara said the outlook for Italian groups this year was not encouraging, while Herr Kapp said West German companies

had seen a 30 per cent rise in orders since the start of 1985.

Mr Yasuhiro Nakasone, Japan's Prime Minister, is set to hold a meeting of his full cabinet and leaders of the ruling Liberal Democratic Party on June 25, when the next stage of Japan's import promotion programme is expected to be approved, writes Carla Rapoport from Tokyo.

The June meeting is expected to approve a reduction in tariffs on a variety of imports, largely from neighbouring countries, such as harmless chicken from Thailand and palm oil from ASEAN countries.

In July, Japan is expected to move on a wider range of import measures, including an urgent import programme which could include, among other things, the purchase of aircraft by Government agencies or Japanese leasing companies.

Japan's Finance Ministry yesterday agreed to let foreign banks in Japan do securities business through securities subsidiaries in which their stake is 50 per cent or less. In order to qualify, however, foreign banks' securities subsidiaries must have been in business for at least three years.

Ministry officials said that if they had not granted approval for the wider securities activity by foreign banks, they feared another round of financial trade friction with foreign governments.

Gorbachev explains economic plans

Continued from Page 1

mous diminution of the power of key institutions in Soviet life and observers in Moscow are keen to see if the ministries really allow their authority to be curtailed.

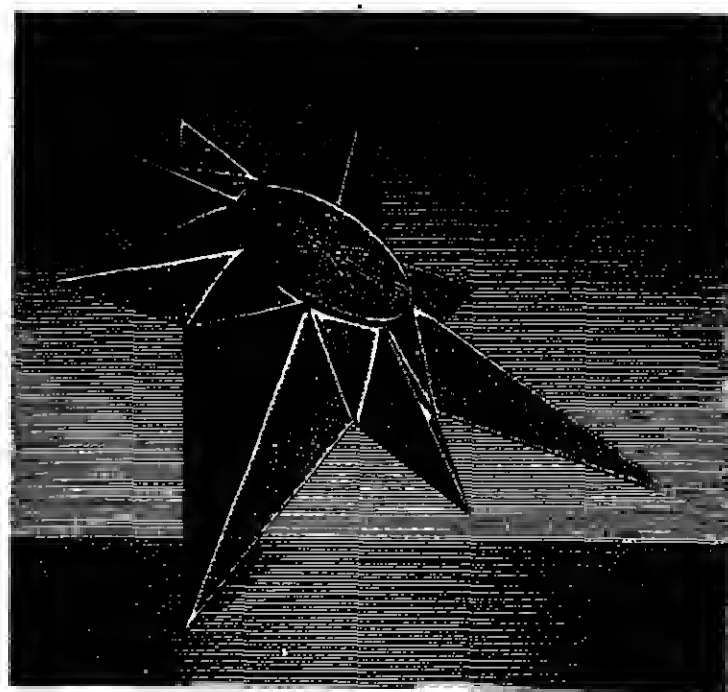
The precedents are not good. Dr T. I. Zaslavskaya, an influential economist and author of a radical criticism of the Soviet economy called the Novosibirsk Report, explained this in the daily Izvestia last month. Over the past 10 years, she said, a significant widening of managerial rights had never been achieved despite directions from the leadership. "Initiative was always trodden on," she said.

This is a radical political change in the Communist system in the Soviet Union as it has existed since industrialisation started in the 1930s.

In his speech Mr Gorbachev strongly criticised by name four ministers. Mr V. S. Fyodorov, the Petrochemicals Industry Minister, for example, did not keep his promises, said Mr Gorbachev. Those who came under attack will presumably be replaced.

But changes in personnel at the top of ministries, a process which has been going on since 1982, does not resolve the problem of reducing the authority of these institutions themselves. If this does not happen the reforms now being introduced will lose most of their impact.

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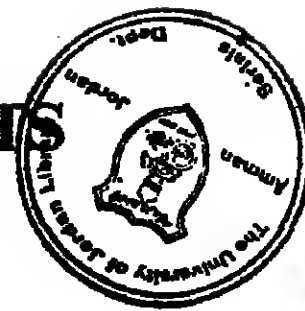
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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Thursday June 13 1985



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Earnings advance at L'Air Liquide

By Paul Betts in Paris

L'AIR LIQUIDE, the leading French industrial gases group, yesterday reported an increase in consolidated net earnings to FFr 1.29bn (\$197m) last year from FFr 1.09bn the year before. The directors are planning a one for five scrip issue.

Group earnings after minority interests rose 23 per cent to FFr 1.8bn last year from FFr 1.4bn the year before. Sales also showed a steady rise to FFr 19.8bn in 1984 from FFr 17.0bn the year before.

M Jean Delorme, the group's chairman, who stepped down yesterday after running the company for 40 years, said the company expected similar growth and good profits this year.

M Delorme is to be succeeded as chairman by M Edouard de Royere, who has been vice-president of the company since 1982. M de Royere joined L'Air Liquide in 1968 after working with Credit Lyonnais, the nationalised banking group.

The French group, which has seen profits and sales rise by an average of about 18 per cent a year for the past five years, has a presence in about 55 countries and is regarded as the first French multinational company.

Skis Rossignol forecasts buoyant year

By Our Financial Staff

SKIS Rossignol, the French skis and sports equipment group, reports strong profits growth for last year and says demand is likely to stay buoyant in the current 12 months.

Against FFr 27.4m (\$2.9m), net profits for the year ended March 1985 have risen to FFr 41.6m. Sales of skis, which account for around 75 per cent of total turnover, rose sharply in the U.S.

The group does not disclose turnover but says sales of its mainstream tennis and ski equipment was strong. A few months ago it forecast sales for 1984-85 of FFr 1.5bn.

L'Oréal, the French cosmetic and pharmaceuticals group, expects group net profits to rise 13 to 14 per cent this year in line with turnover. Net profit rose to FFr 700m in 1984 against FFr 600m.

Control Data drops plan to sell finance division

By Paul Taylor in New York

CONTROL DATA, the U.S. computer and computer products group, has abandoned plans to sell its Commercial Credit financial services unit.

The Minneapolis-based group, which announced plans to sell the Commercial Credit unit last November (\$177m) last year from FFr 1.09bn the year before. The directors are planning a one for five scrip issue.

Group earnings after minority interests rose 23 per cent to FFr 1.8bn last year from FFr 1.4bn the year before. Sales also showed a steady rise to FFr 19.8bn in 1984 from FFr 17.0bn the year before.

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Maryland National in European expansion

By Our Banking Staff

MARYLAND National Bank, with the biggest branch network in Maryland and assets of \$7bn, is to buy the Luxembourg subsidiary of Northwest Bank of Minneapolis for an undisclosed sum. Maryland National ranks as 63 among the 14,000 U.S. banks.

This takeover, which will be Maryland's first major overseas acquisition, is subject to the approval of both the Luxembourg and U.S. regulatory authorities.

Assets of Northwest American Bank of Luxembourg (Noram), at March 31, totalled \$178m, with a loan portfolio of \$117m and capital and reserves of \$122m. It has a representative office in London which Maryland is keen to expand.

Previously Maryland had a 25 per cent stake in London Interstate which it sold in September of last year to Sparekassen SDS of Denmark.

Maryland reported a 48 per cent increase in net income in the first quarter of the current year to March 31 of \$18m.

Mr Harry Weitzel, senior executive vice-president, said yesterday that the acquisition of Noram provided the opportunity to accelerate the growth of its merchant banking and Euromarket loan syndication activities together with an expansion of private banking.

The fixed-rate sector also saw an \$80m seven-year, 11 per cent issue for Alcoa of Australia, which is priced at par by CSFB, Deutsche Bank and J. Henry Schroder Wagg. Banque Indosuez and Royal Bank of Canada both launched floating-rate notes.

The \$200m Indosuez issue bears an unusual feature in the form of a maximum coupon of 13 1/2 per cent, which was needed to complete a complicated and lucrative swap operation. But the maximum coupon was too high to put off investors who were attracted by the relatively high margin over three-month Libor of 3 1/2 per cent. The 12-year deal is priced at par and led by Leh-

man Brothers alongside Banque Indosuez and Daiwa Europe.

By contrast a \$350m, 20-year issue for Royal Bank of Canada was regarded as tightly priced. It bears a coupon of just 7 1/2 per cent over one-month Libor, allowing investors little opportunity to play the yield curve. The deal is led by Orion Royal Bank and priced at par.

Tricentral, the UK oil company, meanwhile met a good response on a \$35m, seven-year 11 per cent bond with equity warrants, which was quoted by lead manager Morgan Grenfell last night just over its par issue price.

Markets in continental Europe were generally little changed though D-Mark issues registered small gains. The International Finance Corporation, a World Bank affiliate, launched its first deal in this sector in the form of a DM 90m,

Suez group takes FFr 335m charge ahead of CIC disposal

By David Marsh in Paris

COMPANIE Financière de Suez, the French state-owned financial and industrial group, kept its basic consolidated net profits little changed last year at FFr 1.04bn (\$110m) but took a FFr 335m charge connected with the impending divestment of its Credit Industriel et Commercial (CIC) banking arm.

M Jean Peyrelevade, the Suez chairman, also announced that the group's long-awaited issue of certificates d'investissement, or non-voting preference shares, would total between FFr 500m and FFr 600m. Details of the issue are to be published next week.

M Peyrelevade called last year's results - which compared with net profit of FFr 1.06bn in 1983 - "satisfactory". Some 45 per cent of last year's profits came from foreign-based companies and 55 per cent from France. The group's banking and financial activities accounted for 36 per cent of income from holding companies 27 per cent and insurance and other operations 17 per cent.

M Peyrelevade revealed that, as part of an agreement with the state over the Suez group's takeover of the heavily loss-making Banque Vernes, the company would be paying only about FFr 100m in dividend and other payments to its government shareholder on its 1984 results. This is imputed on the basis

of the central Suez holding company's narrowly defined FFr 225 of operating profits last year.

The Government's levies on the banks - through dividends and payments to a shareholder compensation fund set up to finance the 1982 nationalisations - have been increasingly criticised by bankers on the grounds that flows between them and their shareholders take place in one direction only.

With budgetary funds earmarked for loss-making nationalised industries and "lame duck" banks taken over in 1982, bankers have complained that profitable institutions needing to boost capital have been disadvantaged. M Peyrelevade's admission over the accord with the Government is the latest sign that the Finance Ministry is prepared to be flexible over this subject.

Last year's result was composed of FFr 130m in earnings from capital transactions (against an exceptionally high FFr 360m in 1983) and FFr 910m in current operations (FFr 700m last year, or FFr 800m on a comparable basis, including earnings from securities business).

M Peyrelevade said that the negative impact on the accounts of the CIC divestment would be compensated in the next few years as Suez gradually sold its holding in the bank and realised capital gains.

Commenting on this year's trends, M Peyrelevade said operating profits from banking business might rise by less than the inflation rate because of the impact of lower credit demand from large corporate customers. Capital transactions, in contrast, were expected to show a profit of well above the group's annual target of FFr 100m.

Among other favourable disposals, M Peyrelevade said the group had made capital gains from its sale of 7 per cent of Société Européenne de Propulsion, the French rocket engine company, which floated part of its shares on the Paris bourse at the end of last month.

Losses in the oil business declined only slightly, to DM 358m from DM 370m in 1983. This means, nevertheless, that Deutsche Shell was losing around DM 24 on every tonne of oil product it sold.

These losses had fallen to around DM 19 per tonne in the first quarter of this year, Herr Pohl said.

Exploration costs last year rose to DM 187.2m from DM 150.1m. The dividend is going up from DM 17 a share to DM 18. Herr Pohl said he expected the results for 1985 to show further positive progress.

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Deutsche Shell profits up strongly in year

By Peter Bruce in Bonn

DEUTSCHE SHELL, Royal Dutch/Shell's West German subsidiary, has reported its best results for at least 10 years, despite continued heavy losses in its basic oil business.

Herr Hans-Georg Pohl, Deutsche Shell's chief executive, said in Hamburg the group had boosted net profits to DM 415m (\$106m) in 1984 from DM 344m in 1983. Turnover last year rose 13 per cent to DM 25.46bn.

Herr Pohl said the improvement was even better than it appeared because the 1983 results had been boosted by the addition from reserves of around DM 160m. Most of last year's profits were made by the

group's natural gas and chemicals divisions, although profits were also made on stocks in the oil division.

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CCB loss soars in second quarter

By Bernard Simon in Toronto

CANADIAN Commercial Bank, the Edmonton-based group rescued by the Canadian Government and the country's six largest banks in March, suffered a net loss of C\$21.7m (\$15.8m), or C\$3.62 a share, in the second quarter ended April 30, compared with a C\$1.8m deficit, equal to 48 cents a share, a year earlier.

For the first six months, net losses were C\$21.5m, or C\$3.09 a share, against C\$500,000, or 22 cents, a year ago.

The latest losses were largely a result of a number of steps designed to put the bank's accounting methods on a more conservative basis including reversals of accrued but unpaid interest, write-downs of non-productive loans and a reversal of tax recoveries.

Assets slipped to C\$2.8bn on April 30 from C\$3.1bn three months earlier.

CCB said the proceeds of the C\$255m rescue package were received on April 29 and were thus not reflected in second-quarter results. Mr Gerald McLaughlin, chairman, said losses were likely to decline over the remainder of this year.

A drain of deposits in the wake of the bail-out has forced CCB to make substantial drawings of concessional short-term loans from the Bank of Canada. These advances - extended to at least two other banks - have reached more than C\$1bn. The Bank of Canada has said it will continue to support CCB or any other Canadian bank as long as the recipient remains commercially viable.

Mr McLaughlin said the bank was trying to reduce official support by the recovery of marginal and non-recurring loans.

Commenting on this year's trends, M Peyrelevade said operating profits from banking business might rise by less than the inflation rate because of the impact of lower credit demand from large corporate customers. Capital transactions, in contrast, were expected to show a profit of well above the group's annual target of FFr 100m.

Among other favourable disposals, M Peyrelevade said the group had made capital gains from its sale of 7 per cent of Société Européenne de Propulsion, the French rocket engine company, which floated part of its shares on the Paris bourse at the end of last month.

Losses in the oil business declined only slightly, to DM 358m from DM 370m in 1983. This means, nevertheless, that Deutsche Shell was losing around DM 24 on every tonne of oil product it sold.

These losses had fallen to around DM 19 per tonne in the first quarter of this year, Herr Pohl said.

Exploration costs last year rose to DM 187.2m from DM 150.1m. The dividend is going up from DM 17 a share to DM 18. Herr Pohl said he expected the results for 1985 to show further positive progress.

group's natural gas and chemicals divisions, although profits were also made on stocks in the oil division.

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Rome to choose future owner of IRI foods unit

By James Buxton in Rome

IRI, Italy's state industrial holding company, is today due to present to the Government all valid offers received for SME, IRI's foods unit, which it intends to privatise.

IRI made an agreement in late April to sell SME (Società Meridionale Finanziaria) to Buitoni, the foods manufacturer which recently came under the control of Sig Carlo de Benedetti, who is also chairman of Olivetti.

But after a political row broke out over the agreement with Buitoni, other groups made higher offers for SME than the L497bn (\$253m) which Buitoni agreed to pay for IRI's controlling 64 per cent stake.

This week an important change was made in the composition of the consortium which made the first serious bid challenging Buitoni. The consortium, consisting of Fininvest (the company controlled by television magnate Sig Silvio Berlusconi), Barilla and Ferrero (both in the food manufacturing sector) have been joined by Cooperativa Conserve Italia. Each has taken 25 per cent of a specially formed company called Industrie Alimentari Rimate.

The Cooperativa Conserve Italia is a co-operative consisting of about 80 enterprises in the foods sector. Thanks to its arrival the consortium should now meet the Government's requirement that the purchaser of SME be majority Italian owned.

The consortium has offered L600bn for SME, payable over a slightly longer period than the L497bn offered by Buitoni.

Yesterday IRI managers met representatives of another consortium offering to buy SME. This is led by a company named Cofima and is worth L620bn. A third offer - yet to be quantified - has been made by the League of Co-operatives, a grouping of co-operatives related to the Italian Communist and Socialist parties.

The League has nothing to do with Cooperativa Conserve Italia, which is associated with the Christian Democrat Party.

Sig de Benedetti is still insisting that his agreement with IRI to purchase control of SME is binding and asked IRI to hand over the shares, but Professor Romano Prodi, the IRI chairman, has told him that the agreement was only a "preliminary" one subject to the approval of Sig Clelio Darida, minister in charge of state shareholdings.

Sig Darida will be reviewing the offers from today.

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The Finance Ministry, which currently holds 87 per cent of Viag, intends to sell at least 25 per cent to the public. The remaining 13 per cent of Viag is also state-owned, through Kreditanstalt für Wiederaufbau.

He also announced that Viag had increased profits for 1984 and would be raising its dividend. Net profits rose from DM 108m (\$35m) to DM 125m, and the dividend for 1984 is going up from 7 to 8 per cent.

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Viag unveils privatisation plan

By Our Financial Staff

VIAG, the West German energy, aluminium and chemical group, is to unveil its plans for partial privatisation sometime in 1986.

The state-owned group would probably put 25 per cent of its shares into private hands when the stock market launch takes place, Herr Werner Lamby, managing board member, said yesterday.

He also announced that Viag had increased profits for 1984 and would be raising its dividend. Net profits rose from DM 108m (\$35m) to DM 125m, and the dividend for 1984 is going up from 7 to 8 per cent.

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This announcement appears as a matter of record only

June, 1985



£75,000,000

Medium Term Credit Facility

arranged and managed by

J. Henry Schroder Wagg & Co. Limited

and provided by

Australia and New Zealand Banking Group Limited

Banque Paribas London

Bayerische Landesbank Girozentrale

The Chase Manhattan Bank, N.A.

Credit Lyonnais London

Credit Suisse

The Dai-ichi Kangyo Bank, Limited

Grindlays Bank p.l.c.

The Industrial Bank of Japan, Limited.

The Royal Trust Company of Canada

J. Henry Schroder Wagg & Co. Limited

The Sumitomo Bank, Limited



INTL. COMPANIES and FINANCE

Murdock sells out Continental interest

By William Hall in New York

MR DAVID MURDOCK, the 61-year-old Los Angeles financier, has sold his 20 per cent stake in Continental Group to Peter Kiewit Sons, his partner in last year's \$2.7bn leveraged buyout of the big packaging and insurance conglomerate.

Kiewit, a privately held construction and mining company, acquired full ownership by purchasing the 20 per cent stake in Kiewit-Murdock Investment, the parent of Continental, from Mr Murdock's Pacific Holding Corporation.

No terms were announced nor reason given for the deal, but Mr Murdock is known to be desiring a lot of time to the rescue of Castle and Cooke, a troubled West Coast food products and property group. Sources close to the company said Mr Murdock would show a good profit on his investment and had decided to move on. The parting was described as "amiable".

Since Continental was taken over last autumn, its new owners have disposed of several of its properties, and its annual revenues have been cut by around a third to \$4bn a year. Florida Gas Transmission, Continental Fibre Drum division, a paper mill in Augusta and Lawyers Title, a property insurance company, have been sold. The group's Life Insurance Company of Virginia has been put up for sale. Its sale will end the major divestments.

Mr Donald Donahue, the chief executive of Continental since the beginning of the year, is retiring to "engage in entrepreneurial finance" and will be replaced by Mr Donald Sturm, a senior vice-president and director of Kiewit.

U.S. turnaround lifts profit at Kühne & Nagel

By John Wicks in Zurich

KÜHNE & NAGEL, the West German international forwarding agency, increased its net profits by 20.7 per cent last year to a record DM 30.8m (\$18m), thanks largely to a turnaround in the U.S.

The American subsidiary returned to profits after three years in the red, according to Herr Klaus-Michael Kühne, chief executive. At the same time, there was a further rise in earnings of the Canadian company.

As a result, net profits of the western hemisphere division rose to the equivalent of DM 12.4m. This more than made up for a stabilisation of the German division's profits at 1983 levels and a marked drop in the after-tax figure of the Swiss-based subsidiary.

This decline, from SwFr 6.4m (\$3.2m) to SwFr 6.2m, was due to SwFr 9.8m special provisions to meet possible tax arrears in another subsidiary outside Germany and the western hemisphere.

Group turnover rose by 18.5 per cent last year to a record DM 3.25bn.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for June 12.

U.S. DOLLAR	Issued	Bid	Offer	Change on day	Yield
Ames Credit 10% 00	100	107 1/2	108 1/2	+ 0 1/2	8 1/2
Ames Credit 12% 85	100	107 1/2	108 1/2	+ 0 1/2	8 1/2
Bank of Tokyo 15% 81	100	113 1/2	114 1/2	+ 0 1/2	8 1/2
BP Capital 11 1/2% 82	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Calsonic 15% 80	100	112 1/2	113 1/2	+ 0 1/2	8 1/2
Canada 11 1/2% 80	100	109 1/2	110 1/2	+ 0 1/2	8 1/2
Canadian Pac 12 1/2% 80	100	109 1/2	110 1/2	+ 0 1/2	8 1/2
CBS Inc 11 1/2% 82	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chemical Bank 12 1/2% 80	100	109 1/2	110 1/2	+ 0 1/2	8 1/2
Chrysler 11 1/2% 81	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 12 1/2% 82	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 13 1/2% 83	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 14 1/2% 84	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 15 1/2% 85	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 16 1/2% 86	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 17 1/2% 87	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 18 1/2% 88	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 19 1/2% 89	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 20 1/2% 90	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 21 1/2% 91	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
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Chrysler 24 1/2% 94	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 25 1/2% 95	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 26 1/2% 96	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 27 1/2% 97	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 28 1/2% 98	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 29 1/2% 99	100	102 1/2	103 1/2	+ 0 1/2	8 1/2
Chrysler 30 1/2% 00	100	102 1/2	103 1/2	+ 0 1/2	8 1/2

Other straight bonds: Issued Bid Offer Change on day Yield

Bank of America 12 1/2% 80	100	109 1/2	110 1/2	+ 0 1/2	8 1/2
Bank of America 13 1/2% 81	100	109 1/2	110 1/2	+ 0 1/2	8 1/2
Bank of America 14 1/2% 82	100	109 1/2	110 1/2	+ 0 1/2	8 1/2
Bank of America 15 1/2% 83	100	109 1/2	110 1/2	+ 0 1/2	8 1/2
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Pro Realty sec 12 1/2% 85	548	107 1/2	109 1/2	- 1 1/2	10.78	100%	100%	+ 0 1/2	+ 0 1/2	8.28
Quanta Hydro 11 1/2% 82	100	106	108 1/2	- 0	1 1/2	10.24				
Rainbow Puritas 1 1/4% 85	150	104 1/2	105 1/2	- 0	0 1/2	10.70				
Rainbow Puritas 1 1/4% 86	100	107 1/2	108 1/2	- 0 1/2	1 1/2	10.20				
Royal Bk Can 12 1/2% 82, 88, 94	100	109 1/2	110 1/2	+ 0 1/2	8 1/2					
Royal Bk Can 12 1/2% 82, 88, 94	100	109 1/2	110 1/2	+ 0 1/2	8 1/2					

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European Asian Capital B.V.
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In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 13th June, 1985, to 13th December, 1985, the Notes will carry an interest amount per US\$5,000 will be US\$209.69.
Rate of 8 1/8% per annum. The relevant interest payment

Merrill Lynch International Bank Limited
Agent Bank

U.S. \$70,000,000
Banco Nacional de Desarrollo
(an Autonomous Entity of the Argentine Republic)
Floating Rate Notes Due 1987



For the six months
13th June, 1985 to 13th December, 1985

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 9 1/8% per cent and that the interest payable on the relevant interest payment date, 13th December, 1985 against Coupon No. 9 will be U.S.\$48.29.

Morgan Guaranty Trust Company of New York
Agent Bank
London

Weekly net asset value



Tokyo Pacific Holdings (Seaboard) N.V.
on 10th June 1985 U.S. \$91.88

Listed on the Amsterdam Stock Exchange
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PER 11 JUNE 1985

	Today	Index	Last week	%	Year's
US\$ Eurobonds	10.31	10.08	11.82	10.04	
DM (Foreign Bond Issues)	8.99	8.99	7.82	8.57	
YLF (Foreign Notes)	6.57	6.57	7.89	6.82	
Can\$ Eurobonds	12.07	12.08	12.41	11.50	

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Singapore to restructure ship-repairing industry

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE'S two principal ship-repair companies, Keppel Shipyard and Sembawang Shipyard, have appointed an outside consultant to advise on a major rationalisation of the whole recession-hit industry in the island state.

Keppel said yesterday the appointment of the firm's name and nationality remain a secret — had been agreed by all of Singapore's five biggest yards and that any proposals will have to be agreed by them before being implemented.

The rationalisation will be the first since the industry began in the 1960s, and some believe it is long overdue. Even now, the consultant's findings will only be produced by the end of the year, which means implementation will begin in 1986.

The yards have nevertheless

met around a table already to discuss capacity cuts in a sector which has become the most important manufacturing activity in Singapore after oil refining and electronics.

Singapore currently has about 2.8m dwt in dock capacity for ship-repair, but business slumped to \$366m (U.S.\$300m) last year from the 1981 peak of \$81.6m after the world recession and reversal in oil trends hit tanker and bulk carrier trade. If shipbuilding and oil-rig construction are also included, turnover has more than halved from \$32.2bn in 1981 to \$8.1bn last year.

In these circumstances Keppel and Sembawang, both state-owned companies, have ended up battling not only each other for business but also two other yards which have a minority government shareholding —

Jurong Shipyard and Mitsubishi Singapore Heavy Industries—as well as the privately-owned Hitachi Zosen Shipyard.

The Singapore Government, recognising the absurdity of this situation in a climate where foreign competition is intense, finally stepped in this year to encourage a rationalisation. Discussions so far are said to have focussed only on capacity utilisation, and have not yet included prices.

Reports in the local press have said that the Government is considering selling its 44 per cent stake in Mitsubishi Singapore Heavy Industries, but no mergers are in prospect yet.

Some yards, most recently Sembawang, have meanwhile begun tailoring their workforce to their business and started retrenching workers. More lay-offs are in prospect.

Bid to reform rural banks in Philippines

By Samuel Senoren in Manila

AFTER SUCCESSFULLY negotiating a \$10bn debt restructuring with more than 400 international banks last month, the Philippine monetary authorities are redirecting their efforts towards strengthening the financial system which is facing its worst crisis in 40 years.

Topping the priority list is the rural banking system, a key component of the agricultural sector in which major policy reforms have been demanded by the International Monetary Fund as a condition for continued support to the Philippines.

For two years rural bankers have themselves been openly agitating for both structural and financial reforms, though their demands went unheeded largely because the financial authorities were forced to concentrate on tackling mainstream economic problems, notably the nation's debt.

With 940 independent operating units throughout the Philippines, the rural banking network is the principal source as well as conduit for government funds into agriculture under a supervised credit programme. Although combined resources reached only 9bn pesos in 1984, against 288.5bn pesos (\$15.6bn) for the commercial banks, the rural banks enjoy a remarkably special role and sphere of influence in the communities they serve.

Deterioration

Many rural banks, confronted by a serious loan problem, are finding it difficult to survive. Bad debts rose to an average high of 36 per cent of total loans in 1984, against only 22 per cent in 1983. For the commercial banks, the ratio of delinquent accounts to total loans has been estimated at 25 per cent.

Such a deterioration in the quality of loan portfolios reflects the sad state of the Philippine economy in general, and of agriculture in particular. Agriculture tends to account for about 80 per cent of the banking system's total advances.

In turn, the low repayment rate has adversely affected the liquidity and viability of the system. In 1984, an estimated 85 per cent of rural banks had due obligations with the central bank.

About 25 per cent of banks managed to return on investment of over 10 per cent, while about 30 per cent incurred losses. The rest just about broke even.

What the bankers want now is for their obligations with the central bank to be restructured over a 10-year period with five-year grace.

There is little chance that such a request would be considered by the central bank. Cesar Virata, the Prime Minister, has said the Government would consider other options to revitalise the rural banking system.

Failures

What these options are is not clear, although Mr Virata has been an advocate of merging rural banks into bigger units in an attempt to make them more viable.

At the end of 1984, 85 banks were already facing liquidation or were under receivership, and more are expected to fail. Rural bankers pinpointed at least half a dozen major causes.

A number of them involved tight central bank policies on rediscounting and emergency lending. The central bank, rural bankers say, is too slow to react to requests for liquidity assistance. Furthermore, they claim to be subjected to high reserve requirements against deposit liabilities which constrict banks' ability to mobilise deposit resources.

They also blame the Government for not meeting a commitment to match, on a one-to-one ratio basis equity put up by investors. The national government's support programme is hampered by budgetary constraints now that spending now that spending limits are carefully monitored by the IMF. Clearly, whatever moves are offered to solve the problems would require remedial legislation.

Rivetti family's textiles group plans Milan quote

BY ALAN FRIEDMAN IN MILAN

GRUPPO Finanziario Tessile (GFT), one of Italy's largest clothing and textiles manufacturers, is planning to seek a quotation on the Milan bourse and is to offer up to 25 per cent of its shares.

The company, which produces and distributes under its own brand names and for designers such as Armani, Valentino and Ungaro, is controlled at present by the Rivetti family.

GFT last year saw its consolidated net profit rise by 31.6 per cent to L25bn (\$12.6m) on turnover 23 per cent up at L710bn.

Some 52.3 per cent of turnover came from Italy last year, while

23.4 per cent stemmed from North America.

GFT is putting together plans for a consortium to underwrite the share issue, but a listing is not expected before next year.

Total net debt at the end of 1984 amounted to L26bn, compared with shareholders' funds of L90.5bn.

La Zincoceileri, an electronic components subsidiary of the Olivetti Group, is to seek a listing on the Milan Bourse by offering 31 per cent of its shares to investors who already hold Olivetti shares. The flotation, which would involve the sale of 25m shares of L500 par value apiece, would raise L12.5bn (\$6.4m).

Elders in A\$143m resource assets deal

By Michael Thompson-Noel in Sydney

ELDERS-IXL, one of Australia's biggest companies, is pumping all its natural resource assets into a new company, Elders Resources, to be formed through the restructuring of Mungana Mines, a listed gold exploration group. The deal is worth approximately A\$143m (US\$94.4m).

The interests include 20 per cent of Bridge Oil and 15 per cent of Eldon Gold Mines, Australia's biggest active gold producer.

Mr John Elliott, Elders' managing director, said in Melbourne yesterday that by freeing about A\$60m in cash with the deal, Elders will have realised more than A\$600m in sales of assets since its purchase of Carlton and United Breweries 18 months ago.

Elders will control between 40 and 49 per cent of Elders Resources. If its shareholders agree, Mungana will acquire all Elders' resource interests for A\$143m by way of a A\$49.7m placement to Elders, a A\$51.6m four-for-five rights issue, and a A\$50m preference share issue.

The interests include 24.34m Bridge Oil shares at A\$2.50 each (A\$61m); 18.75m Eldon shares at A\$3.61 each (A\$67m); and 4m City and Suburban Properties shares at A\$2.10 each (A\$8.4m).

Existing Mungana shareholders will have the opportunity of selling their shares at A\$1.25 each.

Elders-IXL will now be simplified into four main operating divisions: pastoral, brewing, international and finance.

Telefonica of Spain holds dividend as profits soar by 18%

BY DAVID WHITE IN MADRID

COMPANIA TELEFONICA Nacional de Espana, the semi-state telecommunications giant which is preparing for the listing of its share in London and other European exchanges, has reported a 1984 net profit of Ptas 32,62bn (\$188m), an increase of 18.5 per cent over the previous year's result of Ptas 27,54bn.

Sr Luis Solana, chairman, said the company would propose an unchanged dividend of 11 per cent to the annual general meeting next Monday.

Turnover last year rose by over 17 per cent to Ptas 381bn. Trading in Telefonica shares is scheduled to start later this month in London, followed by Paris, Edinburgh and Frankfurt. Sr Solana said that as a result of commitments already made, this would mean a

foreign shareholding of 13 per cent in the company. He added that this might progressively increase to the current limit of 25 per cent laid down in Telefonica's statutes.

Telefonica is involved in several key electronics projects with foreign partners, notably as a minority partner in a joint computer venture agreed recently with Fujitsu of Japan and in a planned microchip production facility due to be set up by American Telephone & Telegraph.

Sr Solana said the AT & T project, which has been at the centre of a quarrel between Washington and Madrid over the possible military application of technology re-exported to the Soviet bloc, was still awaiting U.S. approval but that he hoped for a final agreement in the next two months.

Laly to issue shares as prelude to London listing

BY FAY GJETER IN OSLO

LALY, the Norwegian investment company, is seeking a major injection of fresh capital through a Nkr 250m (\$38.2m) share issue.

The LALY has been underwritten by a consortium led by Sundal, an Oslo broker, and Samuel Montagu of the UK. Subscriptions open tomorrow and the issue will be marketed both in Oslo and in London, with the long-term aim of securing a London listing. The company is already listed in Oslo.

Laly, until recently a tiny, debt-burdened shipping com-

pany has since become the vehicle of two brothers, Wilhelm and Arne Blystad, both of whom have been active in takeover deals on the Norwegian market. Their initial investment in Laly was around Nkr 4m. Last month a private placement of around 5.8m shares to Blystad's group increased capital to Nkr 500m.

The company's largest single asset at present is a 36 per cent stake in Investa, the Norwegian investment and industrial group which is the Bergen-based Vesta insurance company.

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UK COMPANY NEWS

Beecham's £38m rise disappoints

SHARP improvements by both its pharmaceutical and consumer products divisions enabled the Beecham Group to lift its 1984/85 pre-tax profits from £387.5m to a record £306.1m. Turnover improved by £345m to £2.2bn.

However, the results disappointed the market and Beecham's shares closed 28p lower at 390p.

Included for the first time were contributions from Roberts Consolidated Industries, Dr Lo Zambetti S.p.A. and Copydex from the date of their respective acquisitions.

The effect of consolidating these and other minor acquisitions was to increase the group's turnover and pre-tax profits by £134m and £4m respectively after covering their associated financing costs, estimated at £15m.

Earnings for the 12 months to March 31, 1985, came through at £23.85p (22.76p) on a net basis and a final dividend of 6.20 (5.6p) raises the net total from 10.2p to 11.3p per 25p share.

A divisional breakdown of turnover and pre-tax profits shows pharmaceuticals £885.5m (£853m) and £148.9m (£130.1m) and consumer products £1.68bn (£1.39bn) and £174.6m (£140.8m) from group companies and profits of £8.1m (£8.7m) from related

companies. Geographically, the figures broke down as to UK £731.2m (£675.9m) and £102m (£93.1m), rest of Europe £997m (£938.1m) and £85m (£71.8m), the Americas £825.4m (£808.5m) and £102m (£73.3m), Asia and Australasia £190.4m (£195.4) and £24.8m (£21.2m) and Africa £90.8m (£87.1m) and £7m (£7.5m). Inter-group sales accounted for £105.7m (£88.7m).

Pre-tax profits were struck after taking account of an £11.8m rise in net interest charges to £231.3m (year accounted for £131.3m (£105.2m) and minorities for £1.3m (£0.9m).

The available balance emerged at £173.5m, compared with a previous £161.8m, an increase of 7.3 per cent. Ordinary dividend payable will absorb £53.5m (£73.5m).

The acquisition of British-American Cosmetics was completed in January this year and the results of this business for the three months to March 31 will be included in the group's consolidated accounts for the current year.

The offer to acquire UniBond (Holdings) became unconditional at the end of March and the group's results do not include any figures in respect of this acquisition.

At March 31, 1985, group loans



Mr. Ronald Halstead

falling due after more than one year had increased by £31.3m to £244.8m and liquid assets showed a reduction of £64.2m, but still amounted to £198.5m.

The directors explain that the increase in borrowing and the reduction in net liquid funds was mainly due to financing acquisitions and the translation effect

of currency movements, particularly on U.S. dollar-denominated debt.

During 1984-85 research and development spending rose from £70m to £78m, including £61.1m on the pharmaceuticals side.

Group profits were affected by something like £10m from the pharmaceutical price cuts imposed in Japan and about another £10m from the economic problems of Nigeria. Currency gains came out at £11m—they would have been £30m if the totals had been struck in January when the dollar was at its peak.

Growth in North America had been "dramatic". The U.S. now accounts for just over a third of Beecham's profits and is overtaking the U.K. with its proportion expected to increase.

Commenting on the results Mr. Ronald Halstead, the chairman, said the pharmaceutical operations had "been through their trough" and "I think we will see a much better future in the next few weeks."

Beecham was still looking for growth in antibiotics although more than half of its research spending is now going on non-antibiotics, such as a drug for dispersing a blood clot in a heart attack and another for the treatment of arthritis.

See Lex

Body Shop near to £1m at six months

Body Shop International, which came to the USM a little over a year ago, saw its profits before tax surge to £381,000 in the six months to March 31, 1985.

The figures fell just short of the short of total reported for the 1984-85 year and beat the six months for the corresponding period of £329,000.

Mr. Gordon Roddick, the chairman of this West Sussex-based skin and hair care preparations concern, tells shareholders that the second six months should see a continuation of controlled growth within the group.

A maiden interim dividend of 1.2p per 5p share is being paid—in January the directors recommended a total payment of not less than 2.7p (1.5p), an improvement of 0.5p on the prospectus forecast.

As operated by the UK, the company is in line with expectations and that Christmas sales reached a record.

Export sales moved ahead rapidly with particularly gratifying results from Australia and Canada. A decline in the value of the pound against the Canadian dollar since the group began trading in that country has given rise to considerably increased sales from that sector.

The group's current shop opening programme is on target and detailed planning consent has been granted for a new warehouse in a position less than a mile from the current site. It is expected to be completed by mid-1986.

Turnover for the opening six months improved from £2,077m to £4,337m. Tax calculated at 42% (47%) per cent rose to £417,000 (£167,000) to leave net profits at £264,000, compared with £185,000.

Earnings per share emerged at 11.25p, against a previous 3.71p.

The group was started by Mr. Roddick and his wife, Anita, some nine years ago. Some 20 per cent of the equity was placed on the market in 1984.

It is a rare thing when a company reporting a 178 per cent increase in profits is greeted by a 53p fall in its shares. But Body Shop is no ordinary company, and its sights on a pre-tax figure of over £1m, had chased the shares up by £2 in three weeks to a peak of £6.50, and so was inevitably disappointed by the outcome.

The real question now is whether Body Shop can continue to expand fast enough to justify its giddy rating. The shares, back to 75p, are trading on a multiple of 35 on the assumption that the company makes £1.8m for the full year (the second half tends to be weaker) after a 42 per cent tax charge. With 63 shops now open in the UK, the number of new ones that can be usefully added may not be great. No doubt there is still plenty of room for more expansion overseas, but the shares are ill-prepared for any accidents. The market is very tight indeed, and anything but the best news from the company could send the price down with a bump.

Tesco meets its estimate with 21% rise to £81m

Tesco, the multiple retailing group, has turned in 1984-85 results in line with its estimates given in April at the time of the 145m rights issue. Pre-tax profits for the year to February 23 rose 21 per cent from £67.4m to £81.3m, on turnover, excluding VAT, up 16 per cent to £3bn, against £2.59bn.

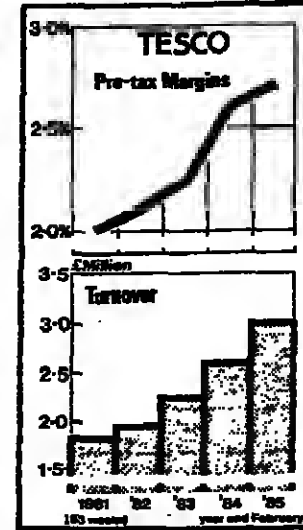
As reported two months ago, turnover has been satisfactory with a volume gain of approximately 6 per cent. Productivity initiatives have continued with a further reduction in labour costs as a percentage of turnover.

The final dividend, as predicted, is 3.1p net, which raises the total from 4.1p to 4.85p per 5p share.

The surplus on property sales increased from £3.2m to £3.7m. Earnings per share, excluding this item, were 15.07p (12.67p) or 17.64p (14.22p) including it. Last year, there was also a £20m extraordinary charge for a deferred tax provision.

Minus new stores, together with two new extensions, were opened during the year, creating 350,000 sq ft of new selling area. Some 31 smaller stores were closed representing 300,000 sq ft.

The opening programme for 1985-86 comprises 14 new stores plus an extension, which will create 500,000 sq ft of new selling area. This includes the group's 100th UK superstore at Brent



Park, Neasden, which opened on June 4.

Operating profits climbed from £66.5m to £81.7m, before interest charges of £10.4m (£1.5m). Net margins were up from 2.6 per cent to 2.71 per cent.

Tax took £30.3m (£24.7m). The rate of tax has increased from 36.5 per cent of pre-tax profits last year to 37.3 per cent this time. This was as a result of the effects of the 1984 Finance

Act involving reduced rates of capital allowance and the abolition of stock relief which were not fully offset by the benefit of a lower corporation tax rate. This year's effective rate of tax has also been reduced by a prior year credit of £2m—the effective rate of corporation tax for 1985-86 is estimated at 39 per cent.

The market's response to yesterday's preliminary statement from Tesco was ebullient in the extreme. The group duly made a touch more profit than it had forecast in the April rights issue document and reshaped the figures with reassuring comments about current trading. It may be that yesterday's 10p fall in the share price to 245p reflected concern about the effect of Asda's selective price cuts; more probably, the market took another look at Tesco's capital spending plans and shield away. This year the company will add roughly 500,000 sq ft to its selling area—before taking account of closures—at a cost of over £200m. That may be ambitious, but Tesco is still edging up its net margin and achieving useful volume growth in its new outlets. Pre-tax profits should grow by more than a third to around £112m this year, so the historic earnings multiple of 16 times looks conservative to say the least.

Dominion advances to £9.3m

PROFITS HAVE risen for the fourteenth consecutive year at Dominion International Group, with all three divisions—property development, natural resources and financial services—recording increased results.

Group pre-tax profits for the year to March 31, 1985, climbed by 40 per cent from £8.59m to £12.11m, on turnover 46 per cent higher at £45.31m, against £31.08m. This year's figures have been calculated on a merger accounting basis with 1983-84 results restated in accordance with SSAP 23.

The major acquisition of the year under review was last September's purchase of Anglo-International Investment Trust for some £15m, which involved the disposal of 15.5m Dominion shares.

Mr. Max Lewinson, the chairman, says the effect of the acquisition has been substantial improvement in group liquidity and despite a number of other significant investments for cash, net debt at the year end represented only 10 per cent of shareholders' funds.

Prospects for the current year are excellent, he states, with all three divisions well placed to grow organically.

Fully diluted earnings per 20p share emerged at 13.45p, compared with a restated 10.42p, while basic earnings rose from 11.48p to 14.47p. The dividend total is raised by 0.2p to 5p net with a final of 2.5p.

Tax took £1.45m (£1m) and minorities accounted for £1.21m (£0.76m) leaving the attributable balance up from £4.83m to £8.6m. There was also an extraordinary charge this time of £0.31m.

Property development profits rose £1m to £3.3m, on turnover of £21m (£14.7m). The number of new homes completed and sold increased by more than 40 per cent. Dominion is currently selling from the sites in the South East and the Midlands, with an increasing emphasis on quality retirement homes. Current high mortgage rates will not deter expansion as Dominion is not in the first-time buyer market.

On the commercial side, the emphasis over the past year has been on improving lettings and rentals. The investment portfolio now approaches £20m and gross rental income is approximately £2.5m. A number of new lettings and rent reviews are due this year, which will also benefit from the first full contribution from completed developments of Leamington and Marlborough.

Natural resources profits jumped to £3.16m (£1.65m) on £9.01m (£3.63m) turnover. South-

west Resources, in which Dominion's stake was raised during the year to just under 60 per cent, reaped the benefits of past investment in base metal exploration and production. Average net monthly oil production was 35 per cent higher and gas production 78 per cent higher at 2,900 barrels and 85m cu ft respectively.

Record profits of £3.7m (£3.21m) were achieved by financial services, despite the impact of the 1984 Finance Act which materially reduced the scope and profitability of Dominion's friendly society related business. To compensate, new products and a broader business base have been successfully developed, while Dominion's lease purchases and consumer finance businesses both enjoyed strong growth.

It had looked as if the financial services division was going to let Dominion down. The 1984 Budget seriously dented sales of insurance-linked products for friendly societies and at the interim stage profits from that sector were £350,000 lower. With the help of new products and some small additions to its group of activities, however, growth has been achieved for the year as a whole. The market had already seen the figures from Southwest Resources so the share price was steady while the property side has produced a profit above most expectations. So overall the group has turned in a credible result from its three-legged conglomerate. Expectations for this year are already growing around £11m to £12m pre-tax for a prospective p/e of under 6 at 95p. With a sound balance sheet (thanks to the disguised rights issue from the investment trust takeover) and a good profit record it is surprising that the shares are so modestly rated.

From an operating profit this time of £718,000 (£598,000), interest payments were substantially higher at £222,000.

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Slaters Food slightly down

HIGHER INTEREST charges have reduced pre-tax profits at Slaters Food from £303,000 to £266,000 for the year to March 29, 1985.

At the interim stage profits of £251,000 (£282,000) had been achieved, and Mr. D. Cooper, the chairman, believes that the results for the year would show an improvement over the previous year.

The final dividend is unchanged at 1.3p, and maintains the total gross dividend at 2.2p. Mr. Cooper is valuing the final on 2.51m shares. Stated net earnings per 10p share are shown higher at 9.5p (8p). The com-

pany's shares are traded on the USM.

Turnover for this Manchester-based manufacturer and distributor of fresh and frozen meat products increased by £3.63m to £15.06m, and the chairman says that turnover is continuing to increase. This, together with lower raw material prices and the benefits from capital expenditure coming through, makes the board confident of an increase in profitability for the current year.

From an operating profit this time of £718,000 (£598,000), interest payments were substantially higher at £222,000.

DDT moves ahead 51%

IN ITS first financial year since joining the USM last July, DDT Group reports a 51 per cent increase in pre-tax profits, from £472,555 to £712,734.

For the year to end-March 1985 this supplier of third party microcomputer maintenance increased turnover by 25 per cent to £5.82m, against £4.653m generating a gross profit of £2,031m (£1.45m). At the half stage taxable profits of £1,450,000 had been achieved on turnover of £2,622m.

Mr. James Crook, the chairman, says that the customer base is expanding with the group gaining new customers at an average of 60 to 80 per month. It is obtaining an increasing number of major accounts from the top 1,000 UK companies.

Looking to the future, he says that to service this increased volume of business the group is planning to make strategic acquisitions to complement and strengthen its comprehensive UK service network. He sees the year ahead as one of dynamic and profitable expansion.

As forecast at the time of its USM placing, the directors are recommending a single final dividend of 1p net. Stated earnings per 5p share have increased by 32 per cent to 9.5p (7.2p).

Mr. Crook says that during the year the group expanded its field staff by 50 per cent and opened branch offices in Warrington and Belfast. He assesses the potential UK third party maintenance market at £55m, and as the group is one of the UK's leading suppliers says it is well placed to retain and increase its market share.

The hardware sales company maintained its previous profit conditions, and reflects the continuing demand for the group's highly specialised products, the chairman says. He expects profit levels to be maintained in the current year.

Distribution costs were £608,083 (£417,215), and administrative expenses £708,606 (£516,477). Interest received less payable and similar charges, amounted to £3,103 this time (debit £2,955).

Tax was £246,816 (£124,711), leaving the attributable profit at £465,918 (£347,844).

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding year	Total for year	Total for year
Bassett Foodst	5.04	Aug 1	4.55	6.72	5.6
Beecham	6.2	Aug 21	5.6	11.3	10.2
Bodyshop	int. 1.2	Aug 8	Nil	—	1.5
Bradford Property	5.25	July 19	4	8.5	6.8
CJR Pacific	0.35	July 5	3.5	0.35	—
DDT Group	int. 5	—	—	—	10
Dominion Int'l.	2.8	Aug 2	2.6	5	4.8
Gee/Rosent	1	July 29	—	1.5	—
Globe Investment	6.15	July 25	5.25	9.9	9
M & G Second Dual	4.75	July 16	4.94	9.65	8.54
Rowlinson Secs	0.47	Aug 12	0.47	0.65	0.65
Slaters Food	1.3	—	1.3	2.2	2.2
Sound Diffusion	0.42	Aug 6	0.35	0.42	0.35
Tesco	3.1	Aug 2	2.8	4.85	4.1
Value	3.37	Oct 4	2.93	4.6	4

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock.

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Over-the-Counter Market									
High	Low	Ass. & Int. Ord.	Company	Price Change	Gross Yield (%)	P/E	Fully Paid	Actual	Dividend
148	125	148	Ass. & Int. Ord. CULS	150	—	8.3	4.3	8.1	8.8
151	135	151	Ass. & Int. Ord. CULS	150	—	10.0	8.8	—	—
77	73	77	Ass. & Int. Ord. CULS	150	—	10.0	8.8	—	—
42	26	42	Amalgamated and Rhodes	37	—	3.8	7.8	—	—
195	181	195	Brown	198	—	3.4	2.2	15.7	26.1
60	42	60	Ray Technology	50	—	3.4	2.2	15.7	26.1
201	181	201	CCL Ordinary	198	—	10.0	7.4	4.0	3.8
132	108	132	CCL 10p Corp. Pref.	124	—	15.7	14.8	—	—
124	10	124	Carborundum Ord.	124	—	15.7	14.8	—	—
86	68	86	Carborundum 7.5p Pf.	83ud	—	10.7	12.9	—	—
334	182	334	Edinburgh Services	250	—	8.5	14.1	4.4	7.1
287	182	287	Frank Hovell	284	—	10.7	12.9	—	—
32	25	32	Frederick Parker	27	—	9.8	3.6	10.7	14.0
80	33	80	George Blair	80	—	—	—	4.0	4.0
54	29	54	Imperial Chemical	54	—	10.7	12.9	—	—
218	180	218	Isis Group	180	—	10.7	12.9	—	—
125	101	125	Jackson Group	106ud	—	8.5	8.1	7.2	7.2
285	213	285	James Burrough	250ud	—	10.7	12.9	—	—
83	53	83	John Howard and Co.	84	—	10.7	12.9	—	—
94	71	94	Lingua House Ord.	72	—	5.0	5.3	7.5	11.8
225	100	225	Lingua House Ord.	222	—	10.7	12.9	—	—
190	82	190	Lingua House 10.5p Pf.	82ud	—	10.7	12.9	—	—
66	50	66	Minhouse Holding NV	62ud	—	6.8	1.1	27.4	26.1
120	31	120	Robert Jenkins	120	—	5.7	7.7	17.9	4.1
60	28	60	Scurmons "A"	24	—	5.0	6.7	3.8	6.8
444	330	444	Trevian Holdings	375ud	—	1.3	1.3	18.8	18.0
30	17	30	Unilock Holdings	30	—	7.5	7.2	10.3	12.5
104	21	104	Walter Alexander	104	—	7.5	7.2	10.3	12.5
247	218	247	W. S. Yeates	218	—	7.6	0.8	11.3	—

Prices and details of services now available on Prestel, page 48148

Public Works Loan Board rates

Public Works Loan Board rates									
Effective June 12									
Quota loans repaid					Non-quota loans A* repaid				
Years	by EPT		At maturity		by EPT		At maturity		
Over 1, up to 2	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 2, up to 3	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 3, up to 4	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 4, up to 5	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 5, up to 6	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 6, up to 7	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 7, up to 8	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 8, up to 9	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 9, up to 10	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 10, up to 15	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 15, up to 25	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2
Over 25	11 1/2	11 1/2	11 1/2		12 1/2	12 1/2	12 1/2		12 1/2

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal and repayment of half-yearly annuity (based equal half-yearly payments to liquidate).

UK COMPANY NEWS

Pilkington up to record £116m

Pilkington Brothers, glass manufacturer and processor, lifted pre-tax profits by 31 per cent from £86.3m to a record £116m for the year to March 31, 1985. The improvement was attributed to the continued recovery of UK trading results, increased licensing income and excellent results from the U.S. associate, Libbey-Owens-Ford.

Earnings per £1 share were up from 13.5p to 21.5p — an increase of 64 per cent. The second interim dividend is raised by 1p to 7.5p making a total net payment of 12.5p (11.5p). It is proposed that shareholders will be given an opportunity to elect to take their dividend in cash or new shares in the company.

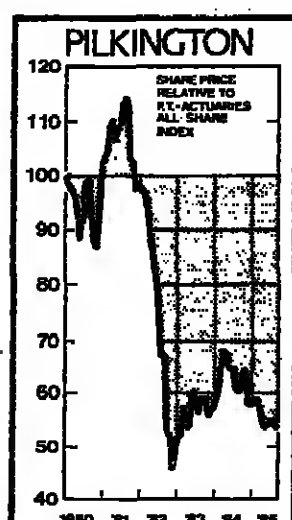
Mr Antony Pilkington, the chairman, says there is continuing improvement in UK productivity. The overseas companies should continue to perform well with the group making further progress through better productivity and improving margins.

There will, however, be exceptional UK redundancy costs as restructuring is completed. About £20m in 1985, with lower profits of £82.8m (£84.3m) after redundancies of £3.5m.

UK operations recorded the first trading profit after redundancy costs — £4m — since 1980. This compared with a £7.6m loss previously. Trading surplus before redundancies was up from £5.9m in 1984. Redun-



Mr Antony Pilkington



stated after charging an additional £32.3m (£33.7m) to replacing tangible assets at current cost. Using a historical replacement charge, pre-tax profits were £148.3m (£122m) and earnings per share were 36.9p (30.6p).

External sales advanced from £121m to £123m. Total trading profits came out at £86.8m (£76.7m). Interest, less investment income, took £30m (£32.7m). After tax up from £51.6m to £64.3m, net profits were £15m higher at £51.7m.

Minorities accounted for £11.7m (£13.5m) and extraordinary charges of £5.4m (£3.5m) left the attributable balance at £38.8m, against £19.4m. Dividends absorb £24.5m (£19.5m).

The extraordinary items comprised £0.3m pre-operational charges and £5.1m works closures, less £2m profits on the sale of subsidiary related companies.

The last stage of the UK redundancy programme is to be accelerated through a special once and for all scheme available to those employees in the UK. The effect of this initiative is to concentrate the cost of redundancy.

Capital expenditure in the UK was £38m, for the year under review, against £28.2m, largely because of record results from Libbey-Owens-Ford.

See Lex

Valor ahead of forecast at £5.7m

PRE-TAX profits of Valor, maker of heating and cooking appliances, rose by 46 per cent from £3.9m to a record £5.7m in the year ended March 31 1985. The result was comfortably ahead of the forecast of not less than £5.5m made some three months ago.

Mr M. Montague, the chairman, predicts a further advance in profitability for the current year. He says he is very bullish. The company has a very healthy order book and the outlook for the 12 months is "first class".

The chairman also announced a U.S. breakthrough following full American Gas Association approval for what the company claims to be Britain's best selling gas fire, the Valor Homefire.

Valor has received its first Homefire order in the U.S., two months after the incorporation of its own company in Nashville. Valor America will concentrate on Homefire sales penetration.

The Homefire is claimed to be the first gas heater sold in the British High Street to be accepted from a technical and looks point of view in the U.S.

The breakthrough and its implications will create more than 100 permanent new jobs in Birmingham.

As forecast, a final dividend of 3.265p net raises the total payment for 1984-85 from 4p to 4.6p. After tax of £1.26m (£864,000) earnings per 25p share were 18.7p (18.7p) and 21.65p basic, or from 17.38p to 20.6p fully diluted.

Turnover for the year climbed by 15 per cent from £75m to £86.4m.

On the electrical front, Dreamland in its first year with Valor, had its first year in three and has turned for growth. Dreamland's marine leisure subsidiary, Crewsaver, had another good year and orders for the present season are well advanced.

Heatrad-Sadia—acquired in March—has launched a compact water storage heater, the Streamline, and sales have exceeded initial market expectations.

comment

The City has been rather slow to warm to the good news coming from Valor in recent months. Yesterday's results, beating the company's February forecast comfortably, left the shares at 182p, some way off their peak for the year of 212p. Clearly investors are rightly cautious about a company which sells a wide range of products in very competitive markets.

Nevertheless, the acquisition of Dreamland last year and of Heatrad-Sadia and Gainsborough this year give the impression that the group has a more aggressive attitude to its markets than in the past. The opportunity of selling the Homefire fire in the U.S. also opens up new growth possibilities for the group. Valor should reach £8m pre-tax this year, which, on a 25 per cent tax charge, puts the share at a multiple of just 7. It seems that, notwithstanding last year's substantial re-rating from a 100p low, the shares have further to go and the glow from yesterday's bullish statement might well be enough to set them alight.

Sound Diffusion progress checked in final quarter

Sound Diffusion saw its 1984 pre-tax profits rise by £1.8m to £7.44m although the directors point out that unexpected events prevented the group achieving the full amount of profit that was anticipated.

The dividend for the year is being lifted from 0.348p to 0.417p net per 5p share.

Turnover advanced from £12.94m in 1984 to £13.8m—the group is concerned with communications and security installations in hotels, hospitals, offices and factories.

Explaining the events of the final quarter the directors say that at September the order book appeared satisfactory. However, a reluctance by many new customers to give firm installation dates caused the completion rate of new installations to fall well below expectations during the quarter.

Furthermore, Alpha Lifts was expected to incur a "small" loss during its first nine months with the group but the audit confirmed losses of £860,000.

Sound Diffusion's directors became aware in November that management reports passed to them by Alpha were "grossly inaccurate" and an investigation was set in motion. Alpha is now trading profitably following reductions in overheads.

Prior to introducing a credit control system in 1984 the group had written an appreciable amount of rental business for

leisure and photographic equipment with customers whose credit ratings were found to be unsatisfactory.

The directors say that a high proportion of these users have gone out of business leaving Sound Diffusion with sizeable stocks of equipment for which the auditors require provisions to be made.

The stocks are expected to be completely used during the next 18 months.

The directors say these three factors marred what promised to be an exceptional year.

They add that since March installations have accelerated sharply, a new product line has indicated a wide interest, the group's cash position is strong and it has a particularly large rental reversion taking place at the end of this year arising from a lease-type sale entered into over seven years ago with Capital Lending.

For the current year the group expects to recover the proportion of the anticipated growth which slipped in 1984.

Tax for 1984 accounted for £240,000 (£207,000) and minorities for £4,000 (£13,000).

Below the line there were extraordinary debits of £1.04m (credits £88,000). These comprised an adjustment of the previous year's estimated credit of £3.98m for amounts due from finance houses under tax variation clauses following the 1984 Finance Bill and results from a

reassessment of the amount due following negotiations with finance houses in 1984.

Attributable profits came through at £6.15m, compared with £5.52m. Earnings per share amounted to 5.18p, against 3.92p.

comment

Sound Diffusion's shareholders were treated to an unusual post yesterday morning. Not only did the company send out a copy of the preliminary announcement, so the auditors in Tringham were as well briefed as Throgmorton Street professionals but an even longer document was enclosed—a spoof report on a question and answer session between chairman and shareholders. A good idea for small shareholders to be sure, but it is a case of too much too late. The price had already collapsed from 140p to 82p ahead of the results. No matter how the company likes to present the figures, a fall in second half profits of around 50 per cent is not much of an achievement. Even the company's own broker was stuck in print with a £12m pre-tax forecast. All the reckons for the setback were well aired yesterday but judging by the price movement in recent months some in the market already had a fair idea of what was going on. The charitable might decide that last year's problems were exceptional and the 25p fall to 82p is an over-reaction. But the historic p/e is not obviously attractive at 12.4, even if profits reach £10m to £12m this year.

Cranbrook joining the USM

BY LUCY KELLAWAY

Cranbrook Electronic Holdings are coming to the USM via a placing by Raphael, Zorn of 1.2m shares at 70p each, and with a market value of £5.6m. The placing, which represents 14.6 per cent of the enlarged equity, will consist entirely of new shares and will raise about £800,000 for the company after expenses.

After the placing the chairman, Mr Anthony Diamond and his wife will each own 34.5 per cent of the company.

The other major shareholder is the Commonwealth Development Finance Company (CDFC) which last month bought 10.4 per cent of the shares from Mr and Mrs Diamond at approximately 58p a share.

The money raised will be used to reduce group borrowings, currently running at about £1m. Cranbrook distributes high-technology active electronic com-

ponents and sub-systems to several thousand customers in the UK involved in defence, telecommunications and business computers. It acts as the technical stocking representative to many of its suppliers, who are based entirely of new and in the Far East. The company's most important supplier is Western Digital Corporation which accounts for about 25 per cent of turnover.

During the past five years group turnover has grown steadily from £1.6m in 1980 to £6.5m in the year to September 1984. Profits have grown more erratic, reaching £345,000 in 1984 after two weak years in 1981 and 1982. The company says that the downturn in these years was due to increases in marketing expenses and in personnel.

For the current year the company is forecasting profits of

£500,000, which would imply a price earnings multiple of 17 after a notional 35 per cent tax charge. Based upon a forecast dividend of 1.5p the yield is 3 per cent.

Dealings start on Monday, June 17.

Yearlings

Yearling bonds totalling £5.25m at 12 per cent, redeemable on June 18, 1986, have been issued by the following local authorities.

Basingstoke and Deane Borough Council £0.25m; St Helens Metropolitan Borough Council £0.5m; Tamworth Borough Council £0.5m; North Bedfordshire BC £0.5m; Chesterfield (Borough) £0.5m; Hillingdon (London Borough of) £1m; Dudley MBC £1m; Hereford City Council £0.5m; Preseli District Council £0.5m; Aberdeen (City of) DC £1m.

Chemring tops £0.7m and lifts interim

For the 26 weeks to March 29 1985, Chemring, maker of electronic countermeasure products, raised pre-tax profits from £578,000 to £794,000 and is lifting its interim dividend by 1.5p to 5p net.

The directors say demand for the group's products is increasing and with a strong order book they are confident that the year-end results will be satisfactory.

During the opening six months all operating units made satisfactory profits. Group sales rose from £3.73m to £4.11m, an increase of 10.4 per cent, and exports improved by 15.7 per cent, rising from £251,000 to £316,000.

Pre-tax profits included investment income of £153,000, against a previous £151,000. Tax of £320,000 (£275,000) left net profits at £473,000, compared with £304,000.

Earnings per 5p share emerged at 20.6p (14.4p).

Good progress has been made with the new management services and staff technology profit centre referred to in the last annual statement.

Group pre-tax profits for the 1984 year, totalled, £1.45m (£1.3m).

Howard Machinery still very depressed

Mr Charles Aboop, chairman of Howard Machinery, said at today's annual meeting that the commercial climate in which the company operates has not improved since the year end, and trading in the current year has remained very depressed, with the exception of West Germany.

The loss of the offshore for Australia further depressed sales from the European base, particularly from the UK. Sales of tillage equipment in France have been affected by reduced farmer expenditure there, but there is an improvement in the grape harvester business.

As a result, group sales have been substantially lower than in the comparable period last year. As indicated in the annual report, further measures are necessary, the board is examining the available options and will keep shareholders informed.

Micro Scope coming to market

BY STEFAN WAGSTYL

Micro Scope, a producer of network control equipment for private viewdata systems, is coming to the stock market with a capitalisation of £12.5m.

Merchbank Kleinwort Benson, with the help of broker Capenove, is offering for sale 3.2m shares, or 30 per cent of the company's enlarged equity at 120p each. Of these, 1.95m are being sold by existing shareholders, the rest are new shares sold to clear the company's borrowings and provide capital for further growth.

Given the Maldenhead group's forecasts of profits of not less than 1m pre-tax for the year to the end of October on turnover of 3.7m, the shares are offered at 16.3 times forecast earnings on a 30 per cent anticipated tax charge. The indicated yield is 1.79 per cent at the offer price.

Founded in 1979, Micro Scope's profits have grown consistently from £17,000 in 1981 to £308,000 in the year to last October when turnover was £2.6m. In the first half of 1984-85, the group made £30,000 pre-tax on sales of £1.7m.

The company says its margins have improved by achieving

economies of scale and by increasing turnover in specialised markets where there is a lack of direct competition.

The company's main business originally was consultancy work but it is now developing products of its own, most importantly videotex terminals and products which now account for about half of turnover.

Videotex is typically used by customers needing to link a large number of terminals to a central computer—for example travel agents and insurance companies. The group's biggest customers include Thomas Cook and the Halifax Building Society. Micro Scope first exported in 1984—this year overseas sales are expected to account for 25 per cent of the total.

After the offer for sale, the directors will hold over 60 per cent of the company's equity.

comment

It takes a brave man to bring an electronics stock to market at this time, and an even braver one to price it as such a hefty premium to a sector languishing on a collective prospective mul-

tipole of about 11. It is rather puzzling why a company with such a strong balance sheet and no immediate need for new capital should be in any hurry for flotation. Nevertheless, Micro Scope is coming to market, and arrives with an exemplary track record and an apparently powerful position in videotex—a UK-developed communications technology which is slower, but much cheaper, than comparable computer-based data communication.

The company seems to have taken a march on British Telecom in the field which has not attracted U.S. competition and is now poised to exploit export markets. Everything looks good for the next year or two. However, the longer-term outlook looks less certain—it is not clear whether videotex will turn out to be a passing phase in the development of data communications, overwhelmed by the eventual development of cheaper computers. Conversely, if it does survive as a distinct market, it is probably more likely, the data communications jobs, including BT, will begin to eye Micro Scope's margins very enviously.

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Nevertheless, the acquisition of Dreamland last year and of Heatrad-Sadia and Gainsborough this year give the impression that the group has a more aggressive attitude to its markets than in the past. The opportunity of selling the Homefire fire in the U.S. also opens up new growth possibilities for the group. Valor should reach £8m pre-tax this year, which, on a 25 per cent tax charge, puts the share at a multiple of just 7. It seems that, notwithstanding last year's substantial re-rating from a 100p low, the shares have further to go and the glow from yesterday's bullish statement might well be enough to set them alight.

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'Our dedication to maintaining our leading position should enable us to make significant progress in sales and profits'

"The Kwik-Fit Group is the largest independent automotive repair operation in Europe, specialising in the replacement of tyres, exhausts, batteries, shock absorbers, radiators, brake and steering parts and clutches."

Last year more customers than ever before used Kwik-Fit depots, boosting total sales of our products and services to record levels.

These results have been achieved by the hard work and commitment of our staff

who have all, during a most competitive year, worked together to ensure the continued success of Kwik-Fit.

During the year the Group increased its number of outlets from 264 to 290. In addition 25 depots were extensively refurbished or relocated to superior sites.

Trading in the new financial year has started strongly."

TOM FARMER
Chairman and Chief Executive

	1985	1984
Turnover	£61,187,654	£55,285,880
Profit before taxation	£4,232,952	£4,148,649
Dividends per share (gross)	2.46p	2.24p
Earnings per share	5.15p	5.12p

Copies of the Annual Report and Accounts for the year ended 28 February 1985 can be obtained from: The Company Secretary, Head Office, Kwik-Fit (Tyres & Exhausts) Holdings PLC, 17-27 Corstorphine Road, Edinburgh EH12 6DD. Tel: 031-337 9200.

Kwik-Fit

COMPANY NEWS IN BRIEF

Bernard Matthews, the turkey and meat processor, has been paid more than £800,000 in settlement of claims made against the supplier of a turkey feed additive. The company claimed that the additive was faulty had been responsible for the first half of 1981.

The unnamed supplier paid a damages, interest and arbitration total of £820,000 to cover legal and administration fees and expenses involved in dealing with two awards by an arbitration board of appeal.

At March 31, 1985, the net asset value of the Scottish National Trust had risen to 252p per share, from the 250p at the end of September last and from 244p the year before.

In the half year ended March 31, 1985 gross revenue has expanded from £2.94m to £3.53m, while the net balance is up from £1.26m to £1.43m, after tax £702,000 (£600,000).

Earnings are up to 2.21p (1.95p) and the interim dividend is lifted to 1.5p (1.3p). For the full year the directors are forecasting an increase in earnings comfortably above the 10 per cent growth of the previous year, and intend to raise the final dividend above that year's 2.95p.

THE DOWNTURN in demand experienced in the second half of last year by Plaxtons (GB), the Scarborough-based coach-body builder, continued into the

MANAGEMENT : Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Sales promotion

A growing force in marketing's armoury

BY FEONA MCEWAN

"ADVERTISING points the gun, sales promotion pulls the trigger" is how one practitioner sums up the sales promotion industry. Even the most experienced marketing man might be hard-pressed to explain exactly what is meant by sales promotion, covering as it does a wide range of activities, from point-of-sale information, promotional mailings and plenty more.

Ask an expert to define the business and what do you get?

"Sales promotion aims to motivate people to take a variety of actions in a variety of markets." This can mean anything from motivating people to book a holiday, to send away for product information or to step inside a store—anything, in fact, that encourages action or, ultimately, sales.

What's not in doubt is that along with direct marketing (that other flourishing below-the-line discipline) sales promotion is a fast-growing

weapon in the modern marketing armoury.

In essence, sales promotion is as old as advertising, say its practitioners, but in terms of being recognised as a major marketing tool, the industry is still relatively young.

The specialist agencies that now form the core of the business began in many cases as departments within advertising agencies, taking root as independent forces only in the late 1960s/early 1970s. Industry growth has been boosted by the fact that the in-house brand managers of those early days have grown up with the industry.

Today with some 60 companies practising the discipline, sales promotion is big business and eyes turn increasingly to the stock market. Changed days indeed since the industry was dubbed "amputee of the marketing world."

Low profile the industry may be, but there's nothing low about its share of marketing budgets. It has outstripped advertising expenditure for much of the last nine years—much of the past nine years—industry estimates put 1984 at Promotion. (Advertising netted £4bn in 1984, according to the Advertising Association.)

Following our tabular analysis of leading advertising agencies (August 2 1984, October 11 1984) and PR business (January 19 1985) it is now the turn of sales promotion agencies. As the starting point of the leading names have been selected, chosen for their reputation, experience and standing in the industry. This is not a definitive list, there will be others who could argue for inclusion on merit; it is merely an attempt to highlight some of the leading agencies.

Comparisons in such a fragmented industry are not easy. Sales promotion agencies represent such a diversity of interest that it is high on impossible to draw precise parallels. For instance some agencies have telephone marketing and direct mail as their main focus (FKB IMP) others lean heavily on design (Holmes and Morchant, Cato Johnson), some do substantial advertising. Because the emphasis in the table is on sales promotion, two companies do not appear even though they are major forces in their areas—Marketing Solutions, which sees itself as a marketing consultancy and Counter Products Marketing, which is recognised for its large merchandising field force. (Note: gross income is generally interpreted as covering retainer and project fees and commissions on purchased items.)

Whisky given the liqueur treatment

JOHNNIE WALKER believes in horses for courses when promoting its products. Its Red Label, the world's best selling blended brand, is advertised using glamorous young people in international settings, such as ski-slopes and pool-sides, sipping blended Scotch with unobtrusively placed bottles of soft drinks suggesting that the drink can be mixed.

But its latest offering for its Cardhu 12-year-old Highland Malt whisky emphasises the "Scottishness" of the product and its suitability for after-dinner drinking. "By advertising Cardhu as an alternative to another liqueur we aim to expand the market and not take share from our other brands," says Tony Oseroff, Johnnie Walker's marketing director. "We want to add to the range of occasions upon which Scotch can be drunk."

The single malt market is one of the few strong growth areas in the Scotch whisky business although it still only accounts for about 3 per cent of total volume sales.

Cardhu 12-year-old single malt was first advertised in 1983 although it had been available for sale for many years previously. Since then it has picked up considerable sales particularly in areas such as Asia and Australia which hitherto have not been recognised as strong malt whisky markets.

The latest marketing programme, with a budget in the current financial year of nearly £3m, is tied to the centenary of Johnnie Walker's Cardhu

Hampers containing Cardhu whisky and Baxters' Scotch foods will be sold internationally.

distillery on Speyside. "The celebration this year gives us a theme for a big marketing push with the aim of achieving a 10 per cent share of the bottled single malt market," says Oseroff.

Cardhu advertising also features the 180-year-old distillery where it is produced, the intention being to "project the image of a cottage industry with the idea of a hand-crafted product." Another aspect of the marketing push is Cardhu's inclusion in hampers containing a selection of Baxters' Scotch food products, which are to be sold internationally. With a 230-strong worldwide network of distributors and agents Johnnie Walker is particularly targeting itself at duty free outlets. Oseroff, to build an international brand.

Lisa Wood

Marketing abstracts

Making money with proactive pricing. E. S. Ross in Harvard Business Review (U.S.), Nov/Dec 84 (104 pages). Argues that many companies take the pricing decision as a reflex action against a set of simple criteria—to recover costs, recover or gain market share, match competition, makes the case for proactive pricing as a competitive weapon—using information about customers, competitors and industry economics—and gives examples of pricing strategies.

Summer 84 (2/2) (9 pages). Seeks to explain the increasing level of consumer dissatisfaction, finding it related to the greater number, variety, and complexity of goods offered, as well as to quality of supply. Looks at measures of dissatisfaction: complaints analysis, product-specific or general surveys. Examines the incidence of CD before and after sales, and the extent to which it is related to product price and marketplace structure/performance.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £3 each (including VAT and p+p) cash with order from Anbar, PO Box 23, Wembley

TECHNOLOGY

EDITED BY ALAN CANE

Computer software to help engineering designs

SOME NEW computer-aided design and manufacturing (CAD/CAM) software allows engineers not familiar with punch press work to conceive and design a sheet metal part and generate data for punching and bending tools.

Computer-assistance provided on a colour-screen allows the time to design and prepare parts for production to be sharply reduced.

The software has been produced by Manufacturing Data Systems International (MDSI) which is in the £60m turnover Schlumberger group, along with Applicon, another CAD/CAM supplier. It has been written for implementation on a DEC VAX computer and a "one-stop" hardware/software system for draughting and tool data output costs £85,500.

The software embraces shop floor know-how in sheet metal fabrication and has some of the properties of an expert system. For example, it can draw on data which determines how much shrinkage occurs when sheet metal is folded, altering the original total length.

The user can programme all the holes, slots, notches and folds in the component and look at it from any angle on the screen.

The bottom 25 per cent of the screen is taken up with electronic "buttons" which the user "presses" by moving the cross-hair cursor into position over his choice.

New buttons then appear to suit the now situation and the user is given appropriate instructions in single line English messages. The system is easy to use and quite complex parts can be designed in half an hour or so. Punching machines can then be instructed via post processing software that MDSI has written for various machine tools.

The system, and another which allows complex machining of surfaces, is based on the company's Balboa interactive graphics software, of which 1,000 units have been installed or ordered to date.

MDSI is in Solihull, West Midlands on 021 704 4422.

Bull bucks the trend in high speed printing techniques

Geoffrey Charlsh explains why the French have chosen magnetic technology

BULL PERIPHERIQUES, the French computer peripherals company, has bucked the trend by opting for magnetic rather than electrostatic technology for its new high speed printer.

Most companies aiming at the fast, flexible format printer market—Digital Equipment, Hewlett Packard, Siemens and Xerox are good examples—have opted for the well established electrostatic technology. But Bull Peripheriques says it can offer advantages of price and performance by using magnetic methods.

The company, part of the FFfr 13.65bn turnover Bull Group, in which the French Government has a controlling interest, has been working on the magnetic technique for nearly 10 years. Earlier this year production started at the Belfort plant near Basle.

The system is aimed at companies with high in-house printing demands. It can produce a page every 1.3 seconds with a definition of 240 dots to the inch.

The price to the customer of the printer is about \$55,000. Already 130 units have been delivered to manufacturers for incorporation into their own products. In Britain the

machine will be supplied by MDS Computer Systems of Putney.

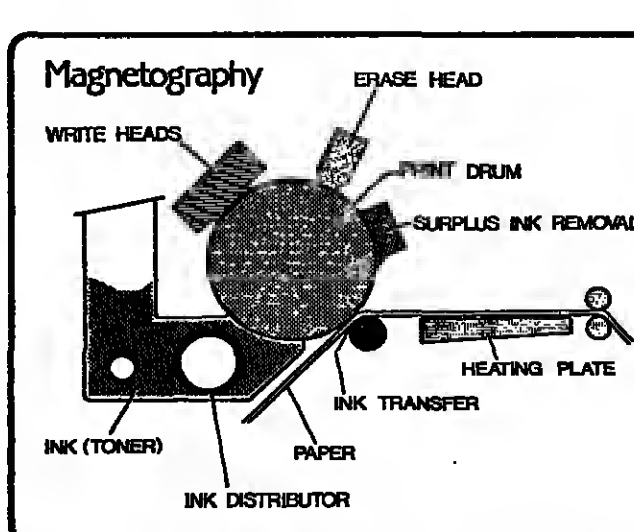
Iwatsu in Japan and Ferix in the U.S. are believed to be the only competitors at the moment, but their products operate at lower speeds. Bull, however, thinks magnetic printing offers reliability and a longer-lasting product that will attract other makers into the field.

The idea of magnetic printing is hardly new, but previous designs were expensive to produce and were thought to be ahead of their time. Standard Telecommunication Laboratories for example, demonstrated a machine in the late 1960s but subsequent moves far it to no manufactured by ICL came to nothing.

Electrostatic and magnetic printing have a good deal in common, the basic objective being to place "toner" powder on the paper in the form of text or graphics and then heat seal it to the surface.

In the electrostatic process, the image is created by light projected on to the surface of a rotating, photosensitive drum a few inches in diameter extending across the width of the paper.

The light, which generates



electrically charged areas, can be produced by a single laser with a moving mirror system that directs the beam to "write" text and graphics. Alternatively, a paper-wide line of tiny light emitting diodes can be switched on and off very rapidly under computer control as the drum surface moves past, to give the desired patterns.

Toner sticks only to the charged areas of the drum

surface and is transferred by a roller on to the paper. Heat sealing follows.

In Bull's magnetic process, a single line of pinpoint recording heads extends across the width of the paper. Running close to the surface of the cylinder, selectively energised elements of this array make tiny magnetic dots at 240 to the inch, forming magnetised areas in the shape of

characters and graphics.

As the drum rotates (at one revolution a second), the recorded surface moves into the toner powder which adheres to the magnetised areas. Excess powder is removed by a scavenger magnet and the recorded areas of the cylinder give up their powder to the paper surface in a pressure roller mechanism. The paper then immediately moves under a bank of halogen lamps where the toner is best-fused into the surface.

Finally, the drum surface moves under a cleaning blade, residual powder is sucked off and returned to the bath and the cylinder surface is demagnetised ready for the next revolution.

Much of the development effort has gone into high definition recording head and the multiplexing circuits in chip form that feed them. The head is made in segments a few centimetres long, causing manufacturing and allowing a bend width to be fabricated easily.

In addition, Bull has used vertical recording methods (in which magnetised elements point into the depth of the cylinder's surface rather than

along it, allowing denser recording).

This gives the company an advantage in the disk drive segment of its business, allowing it more easily to develop the newer forms of disk drive where vertical technique is becoming widely accepted as the answer to cramming more data on to a disk.

Bull cites a number of advantages for magnetic printing compared with electrostatic. It claims that a smaller machine can provide the same performance and that there are fewer moving parts, raising reliability and reducing cost.

Bull claims the new machine, the MP6090, is less than half the price of electrostatic machines of the same throughput. A vital part of the machine, the cylinder, lasts a lot longer since the metallic plated surface is hardly susceptible to wear.

An attractive feature of the machine is that different fonts and graphics can be selected by changing programs. There are already eight character sets with a further four as an option. And a boon to any print room—the printer is almost silent.

British bid to end office automation hold-up

BY GEOFFREY CHARLISH



DAVID BROAD: Urgent need

PROGRESS towards the fully electronic office is being held back by the high cost of linking together computing equipment made by different manufacturers, according to Mr David Broad, chairman of the British Microcomputers Manufacturers Group.

He says there are about 50 offerings of connecting equipment or local area networks (LANs) and that the cost of connecting a terminal can be as much as £2,000. British industry, he says, is looking for a figure in the £20 to £50 region.

Furthermore, the LANs have been designed to various different standards, many of them from outside the UK.

Mr Broad believes there is an urgent need for British micro-computer makers to agree to a

standard LAN of their own which can be produced at low cost.

His group is negotiating with the Department of Trade and Industry for half the £500,000 needed to set up the project. Already 11 British companies are willing to join in. The group has 23 members, including some leading companies but not Acorn or ACT.

So far a feasibility study sponsored by the group and the Department of Trade and Industry and carried out by consultant Dr C. D. Shelton has suggested a plan to phase in the LAN and to make it fully compatible with the "open systems interconnect" model put forward by the International Standards Organisation.

The LAN will embrace as far as possible the customer needs revealed by Dr Shelton's

survey. The LAN must be able to operate in a straightforward way. Different LANs must connect together to fulfil both departmental and corporate network needs in the user company. In addition, the LAN must connect to public networks and should allow attachment of workstations to mainframes.

Speed options of 250, 500, 1,000 and 2,000 kilobits per second (kb/s) will be provided, and the maximum distance between stations will be 1,000 metres. Cheap co-axial cable (75 ohms) will be used except at 250 kb/s sec, when ordinary twisted pair will suffice. No repeaters will be used down the cable. The access technique recommended by the report is token passing using a simple command structure.

Computers set to take over professionals' jobs

BY THE TURN of the century, the jobs of many professional accountants, lawyers, personal evaluators and even computer specialists will be replaced by the "expert-in-a-box," a computer system able to deliver advice based on opinions from the leading authorities in their fields.

The market in the UK alone for this kind of "expert systems" will be worth £100m in 1990 with the world market worth £1bn, according to Systems Dynamics, a Hertfordshire, UK, consultancy.

The company says: "Growth in consultancy and support will be equally dynamic as such support services are essential for the successful application of the new technology."

Systems Dynamics' analysis of the expert systems market is contained in a report, The De-

velopment of Artificial Intelligence in the UK. It warns that while Britain is at the front of the artificial intelligence race, it is spending its money badly: "We are distributing money to the 'fat cats' of industry in the hope of commercial benefit."

The academic nature of the UK artificial intelligence development and our national reluctance to market products from our research departments bodes ill for British AI.

The authors say, nevertheless, that they were surprised by the generally high level of awareness concerning artificial intelligence and expert systems and were impressed by the quality of basic expert system building tools available at modest cost. The report costs £360 from the consultancy on 09278 4674. AC

Component fault finding made easy

TROUBLE-SHOOTING for faulty components in large circuit boards can be simplified using a new computer program from Faeltron, the automatic test equipment subsidiary of Schlumberger.

The program, called Debug, can quickly analyse the electric junctions—guard points—that can be used to isolate individual components. A faulty circuit board can be detected by conventional methods, since boards can be isolated by unplugging them from a device. But it is much harder to test individual components, since there can be hundreds of them linked together in a network on one board. Since these components cannot be physically isolated, they must be electrically isolated.

The Debug program, linked with Faeltron's previous in-circuit test program Capitol, aids this electronic isolation process. There are usually many possible guard point configurations for any given test. Debug explores all of these possibilities and presents the results to the computer operator, who can then make the best choice.

A switch in line...

A MORE powerful version of Racal's telex message switch has been developed by Pare Electronics and installed at the London branch office of a major French bank. The switching modifications make it possible for three or four computer operators to edit, print and transmit text simultaneously.

The switch will be upgraded by Pare Enterprise when the changeover to a new telex standard, called stored program control—store channel voice frequency, is implemented in the London area in the next two years. Telexing will then be carried out over public switching network lines.

BUSINESS LAW

Export controls and U.S. pressure

By A. H. HERMANN, Legal Correspondent

MR PAUL CHANNON, Minister for Trade, will today unveil an Export of Goods Control Order which was made on June 3 to meet requirements agreed in the 1982-84 review of the Cocon rules. Mr Channon will, no doubt, say that the result of these long and difficult negotiations is a satisfactory compromise. No doubt, also, this statement will be challenged by the UK computer lobby which has manifested considerable alarm about the consequences which the tightening of the U.S. export restrictions may have on the export capability of British high technology industry.

It is in the nature of lobbyists to exaggerate, and the fears of the computer lobby may well be overstated, but it is also true that the British computer industry and the makers of other advanced machines and equipment depend on U.S. components for a significant part of their output. Extrajurisdictional application of U.S. controls, either directly or through British secondary legislation, can therefore severely restrict UK exports not only by prohibiting them, but simply by creating fear and uncertainty on the part of those making or selling sensitive products.

Many Europeans believe that, under the pretext of defence considerations, the U.S. tries to preserve its dominance of the world market in high technology products. U.S. officials, on the other hand, complain that Europeans are interested only in business and underestimate the importance of maintaining the West's technological superiority over the Soviet Union.

According to Mr William Casey, Director of the Central Intelligence Agency, a staff of some 1,000, directing technical plans on the world market, where some 300 dummy firms have been identified as small technology smuggling shops.

The Export of Goods Control Order, which will come into effect on July 25, shows that the British Government shares these fears to a considerable extent. The Order will, for the first time, include computer software in the list of goods for which an export licence is necessary. It will eliminate from the same low-power computer hardware, but will add to it advance telecommunications switchgear and make changes concerning robotics,

engineering and the aerospace industries. The new measure goes a long way towards the U.S. desire to bring technical information under the same control as the hardware and software itself. Technical information will be controlled whenever it assumes a physical existence on paper, tapes or discs. A recent court trial involving smuggling activities was that of John Michael Ludlam, a Yorkshire-based computer dealer. He had the distinction of being the first person brought before the Lord Chief Justice under the Export of Goods Control Order 1979, as amended in 1981. He was accused of exporting FDP 11 computers and a VAX 11 computer together with other smaller computer hardware and peripherals to Bulgaria with the help of licences obtained by deceit, for export to Switzerland.

Mr Ludlam was sentenced, in the Crown Court of Southwark on January 11 to two years' imprisonment, an associate was given a suspended sentence and their companies were fined a

total of £30,000. Mr Ludlam's appeal, heard last month, was dismissed, except that the prison sentence was halved. The Court of Appeal received affidavits from experts to the effect that the equipment could not be used for military purposes, that there was no technological advantage to be gained from the equipment by the Bulgarians or any Eastern Bloc countries, and that large numbers of that type of computer had already been exported from various countries to the countries of the Warsaw Pact.

Lord Lane, the Lord Chief Justice, concluded from this evidence that it was almost certain that the equipment was for no direct military use, but that its indirect use might be a different matter altogether. It was not the function of the court, he said, to decide whether these machines were capable of military use nor whether the law was a good or bad one. The sole task of the court was to determine whether the law had been broken and, if so, what should be the penalty. As these are offences based on

policy in this area is also being enforced by a parallel extrajurisdictional application of U.S. laws and regulations.

This does not clash with English law so long as it relies on undertakings obtained by U.S. suppliers from their UK customers not to export or resell without obtaining the suppliers' approval, and to comply with any future restrictions made by U.S. authorities.

What brings the U.S. authorities into a direct clash with English law is when they attempt to enforce their regulations directly by sending their agents to inspect English companies' books and by imposing fines on them.

This year the U.S. authorities imposed a civil penalty of \$400,000 on Systime, a computer manufacturer in Leeds, and asked the company to place its domestic and export sales under U.S. control. The infringement for which the fine was imposed was the export of computers containing U.S. components to Iraq and Pakistan. Although such fines are called "civil," they are in fact

imposed in a criminal prosecution conducted by the U.S. Administration. English courts do not enforce foreign criminal penalties but the U.S. authorities have an effective weapon: a UK company which disobeyed U.S. orders or failed to pay a penalty imposed would be blacklisted so that it could no longer obtain supplies of components which it needed for its products. The enforcement of U.S. policy by means of private contracts, though acceptable under general law, may yet come into conflict with competition rules, both English and EEC. In addition, agreements preventing the movement of goods from one Community country to another may be in conflict with Article 30 of the EEC Treaty (the free trade rule).

There is no doubt that it is vital to the interests of the West to maintain its technological advantage over the Soviet Union in defence matters—and these can not always be easily separated from non-military use of equipment and know-how. It is not so clear whether any restrictions can protect technical know-how sold throughout the world against penetration by Soviet agents.

If, as recent examples show, these can successfully infiltrate both U.S. and UK military establishments and obtain top secrets, how much more easier it must be for them to find a weak spot in the world-wide chain of uncontrollable distributors. However, even if the Cocon rules can at least delay Soviet access to advanced technology, the question remains whether these rules are not sometimes abused for monopolistic purposes and, if so, how this should be prevented.

These are essentially practical questions, which can be answered only on a case-by-case basis. For this reason there may be something in the draft opinion of the European Parliament's Committee on Economic and Monetary Affairs concluded on November 21, 1984 (Document WG (2) 1334E) that it would be sensible to consider setting up a consultative body for the U.S. and the Community, which would include representatives from both the governments and industries concerned. That might launch a dialogue at a strictly commercial level which could be productive for both sides.

*This article is based partly on research by Kevin Cahill, a computer journalist.

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Financial Times Thursday June 13 1985

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CURRENCIES; MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar steady

The dollar finished towards the best level of the day against most currencies in the patchy trading. Most participants kept their levels of business to a minimum ahead of today's U.S. retail sales figures, a statistic which has this week been assumed to be an important position in determining market thinking for the rest of the day.

Against this background the market turned its attention to the U.S. Federal funds rate in a vain attempt to interpret official policy on interest rates and the economy. Consequently there was no clear consensus, with fading hopes of an early cut in the discount rate countered by a relatively low Federal funds rate of 7 1/2 per cent. The dollar closed at 1.2580 from 1.2570 on June 12. Against the Swiss franc it was marginally changed at Sfr 2.5895 from Sfr 2.5890 on June 12. Against the British pound it was 1.5115 from 1.5110 on June 12. On the Bank of England figures, the dollar's exchange

rate index was unchanged at 145.7.

STERLING — Trading range against the dollar in 1985 is 1.5110 to 1.5125. May average 1.5115. Exchange rate index 121.5 against 120.7 six months ago. The dollar closed at DM 3.0825 after a rising level of DM 3.0820 on June 12. There was no movement on the Deutsche Mark. Tuesday's closing was DM 3.0825. Trading was extremely quiet ahead of today's U.S. economic statistics.

The pound closed at \$1.2675, a rise of 45 points from Tuesday and was also higher against the dollar at DM 3.9150, compared with DM 3.9100 on June 12. The pound finished at Sfr 2.5895 from Sfr 2.5890 on June 12. Against the French franc it rose to FF 11.92 from FF 11.87.

Changes are for the week. A positive change denotes a weak currency. Adjustment calculated by Financial Times.

Belgian franc for 10 convertible francs. Financial time 78.15-79.25. Six-month forward dollar 2.64-2.66 pm, 12-month 4.10-3.55 pm.

POUND SPOT—FORWARD AGAINST POUND

June 12	Days' spread	Close	One month	% Three months	% Six months
U.S.	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Canada	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Netherlands	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Belgium	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Denmark	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Ireland	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
France	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Germany	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Italy	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Spain	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Sweden	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Switzerland	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Austria	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Japan	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
South Africa	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
U.A.E. Dirham	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52

Belgian franc for 10 convertible francs. Financial time 78.15-79.25. Six-month forward dollar 2.64-2.66 pm, 12-month 4.10-3.55 pm.

Other currencies

June 12	Days' spread	Close	One month	% Three months	% Six months
Argentina Peso	0.58-0.59	0.5850	0.54-0.56	4.97	1.51-1.52
Australia Dollar	1.8850-1.8900	1.8850	0.54-0.56	4.97	1.51-1.52
Brazil Cruzeiro	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Canada	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Denmark	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
France	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Germany	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Italy	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Japan	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
South Africa	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
U.A.E. Dirham	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52

* Selling rates.

Exchange cross rates

June 12	Days' spread	Close	One month	% Three months	% Six months
U.S. Dollar	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Canada	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Netherlands	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Belgium	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Denmark	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Ireland	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
France	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Germany	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Italy	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Spain	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Sweden	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Switzerland	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Austria	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Japan	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
South Africa	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
U.A.E. Dirham	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52

Asian \$ (closing rate in Singapore) Short-term 7.75 per cent; one month 7.75 per cent; three months 7.75 per cent; six months 7.75 per cent; one year 7.75 per cent. Long-term Eurodollar: two years 9.5 per cent; three years 9.5 per cent; four years 10.5 per cent; five years 10.5 per cent. Short-term rates are for U.S. dollars and Japanese yen; others two days' notice.

EURO-CURRENCY INTEREST RATES (Market closing rates)

June 12	Days' spread	Close	One month	% Three months	% Six months
U.S. Dollar	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Canada	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Netherlands	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Belgium	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Denmark	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Ireland	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
France	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Germany	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Italy	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Spain	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Sweden	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Switzerland	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Austria	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Japan	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
South Africa	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
U.A.E. Dirham	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52

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MONEY MARKETS

UK base rates at uniform 12 1/2 p.c.

Barclays and Midland Bank both reduced their base rates yesterday from 12 1/2 per cent to 12 per cent, bringing them into line with Lloyds and National Westminster. The market attached little significance to the move, treating the cut in effect as a cosmetic exercise. The prospects of an early assault on the 12 per cent are as dependent as ever on sterling's performance and the market's current interest in money supply.

The Bank of England treated the cut in similar fashion, leaving its money market intervention rates unchanged. Interest bank money showed a small decline later in the day, with three-month money at 12 1/2-12 3/4.

UK clearing banks base lending rate 12 1/2 per cent since June 12

per cent compared with 12 1/2 per cent. Three-month eligible bank bills were bid at 11 1/2 per cent against 12 per cent. Overnight interbank money opened at 12 1/2 per cent and eased to 12 1/4 per cent before coming back to 12 1/2 per cent. Late balances were still bid at 12 per cent despite the scale of help from the Bank. This was probably a reflection of the technical problems caused by applications for Abbey Life shares.

FT LONDON

INTERBANK FIXING

(11.00 a.m. June 12)

Three months U.S. dollar

bid 7 1/8 offer 7 1/4

Six months U.S. dollar

bid 7 1/4 offer 7 1/8

The fixing rates are the submitted means, rounded to the nearest 1/8 p.c. The bid and offered rates are the rates at which the market is willing to trade at 11 a.m. each day. The rates are National Westminster Bank, Bank of England, Deutsche Bank, Dresdner Bank, Lloyds Bank, Midland Bank, National Westminster Bank, Paribas, and Royal Bank of Canada.

EGG Fixed Rate Export Finance IV: Average Rate of Interest period May 8 to June 12 (exclusive): 12.97 per cent. Local authority and finance rates (published by the Finance Houses Association): 13 per cent from June 1, 1985. London and Scottish Clearing Bank Rates for lending 12 per cent. Treasury bills: Average tender rate of discount 11.807 per cent. Certificate of Deposit (Series B): Deposits £100,000 and over held under one month 12 per cent; one month to three months 12 per cent; three months to six months 12 per cent; six months to one year 12 per cent. Under £100,000: one month 12 per cent; one month to three months 12 per cent; three months to six months 12 per cent; six months to one year 12 per cent. The rate for all deposits withdrawn for cash 8 per cent.

London Money Rates

Discount Houses Deposit and Bill Rates

June 10, 1985

Overnight

One month

Three months

Six months

One year

Two years

Three years

Four years

Five years

Local Authority

Local Authority

Local Authority

DOLLAR SPOT—FORWARD AGAINST DOLLAR

June 12	Days' spread	Close	One month	% Three months	% Six months
U.S.	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Canada	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
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France	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Germany	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Italy	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Spain	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Sweden	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Switzerland	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Austria	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Japan	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
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Belgian franc for 10 convertible francs. Financial time 78.15-79.25. Six-month forward dollar 2.64-2.66 pm, 12-month 4.10-3.55 pm.

Currency movements

Currency rates

June 12	Days' spread	Close	One month	% Three months	% Six months
U.S.	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
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Denmark	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
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Italy	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Spain	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Sweden	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Switzerland	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Austria	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
Japan	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
South Africa	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52
U.A.E. Dirham	1.2580-1.2580	1.2580	0.54-0.56	4.97	1.51-1.52

Belgian franc for 10 convertible francs. Financial time 78.15-79.25. Six-month forward dollar 2.64-2.66 pm, 12-month 4.10-3.55 pm.

Currency rates

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MENT TRUSTS—Cont

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REGIONAL & IRISH STOCKS

The following is a schedule of the Dublin and Irish stocks, the values being quoted in Irish currency.			
Albany Inc 20s	100	Armo	175
Craig & Rose £1	900	CPI Hings	50
Finlay Plg. 5p	61	Carroll Inds.	124
Higgins Brew	22 1/2	Dublin Gas	53
Mott Loco 25p	740	Mall (R. & H.)	57
Irish Sav. £1	82	Heaven Hings	14
IRISH		Irish Ropes	45
Food 11 1/2, 1908	597	Irish W. & P. L.	80

Net. 9% 8489	2974	4	Udare	85
Fin. 13% 9742	5101	1		

Industrials	P				
Ames-Lyons	16	EKN	17	Turner Newhall	10
BAT	32	Harnos T.M.	17	Unifrac	85
BOC Grp.	25	Mamster Sld	38	Vickers	19
BSR	38	Nise of Fraser	38		
BTR	52	ICI	40	Property	
C-brack	34	Imperial	38	Bank of	10

Barclays	48	Jaguar	28	Cap Courtes	18
Beecham	32	Ladbroke	24	Land Securities	25
Blue Cross	85	Legal & Gen	81	MEDC	33

Books	15	Let's Service	28	Peashey	22
Bowlers	28	Lloyds Bank	45	Samuel Props	34

Unit Aerialspace	33	Unitic Pros.	25	UBs	
Brit. Telecom	21	Mario & Spex	11		
Brown (J.)	5	Midland Bk.	30	Brit. Oil & Min.	4
Brown (J.)	20				

Corbin Oil	39	NEI	60	Brit Petroleum	42
Cadbury	14	Nat West Bk	60	Burnah Oil	18
Comm Union	19	P & O Dlg	36	Charterhall	6

Courtauld	12 1/2	Plessey	17	Premier	5
Debenhams	17 1/2	Polly Peck	26	Shaw	6 1/2
Distillers	28	Racal Elect	18	Tricentral	18

Develop	6	RHM	11	Utahman	19
FMFC	8	Rank Dry Ord	32		
Gen Accident	45	Reed Impl	50	Mines	

Gen Electric	17	Sears	8	Charter Cons	28
Glass	85	71	20	Cons Gold	44
Grand Nat	25	Telco	28	Lorito	34

GU'S 'A'	60	Thorn EMI	35	Rin T Zac	56
Guardian	60	Trust House	15		

A selection of Outings traded is given on the

"Parent Issues" and "Rights" Page 43

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £300 p.a.

LONDON STOCK EXCHANGE

MARKET REPORT

Sharp fall in Beecham unsettles equity markets

30-share index down 14.4 at 984.0

Account Dealing Dates

Option

First Declared Last Account

Dealing Days

May 13 May 30 May 31 June 10

June 13 June 14 June 24

June 27 June 28 July 8

New-time dealing may take

place from 3.30 am two business

days

The announcement of preliminary

figures from Beecham which

failed to meet market expecta-

tions, was partly responsible for

a reversal of the better trend

which developed in equity mar-

kets on Tuesday.

The current big drive for

135m Abbey Life shares at

180p closed yesterday and

was believed to have been heavily

oversubscribed—served to keep

institutional investors on the

sidelines. Oil price worries re-

surfaced and trading conditions

became rather sensitive.

Yet another setback in the

Electrical leaders following

comment on the problems facing

the computer industry also un-

dermined sentiment. Lacking any

decided trend from Wall Street,

leading industrial opened cau-

tiously and soon began to drift

lower in the wake of sporadic

selling. There were few signs of

a worthwhile rally and most

quotations closed at the day's

lowest.

Apart from the Electrical

leaders, the sharp fall in

Beecham, down 28 at 350p, con-

tributed towards the setback in

the Financial Times Ordinary

share index which closed 14.4

down at 984.0.

Oil remained flat after an

ing the full OPEC meeting

scheduled for June 30. Specu-

lative interest appeared to fade

considerably, although demand

for companies regarded as pos-

sible Manganese had big targets

was still in evidence.

Government stocks, in contrast,

continued to edge higher. Tradi-

ng conditions remained rela-

tively quiet, but assisted by

attractive steady trend, long-dated

stocks hardened. Further, the

shorts also closed a fraction

harder. The announcement of

1 per cent rate cuts by the

Bank of England, which

brings them into line with

the other two major clearers,

made little impact on sentiment.

Minet down again

Lloyd's Broker Minet declined

5 further to 1485 on 182p

on continuing to report the

substantial underwriting losses

incurred by its Richard Beckett

agency. Others in the sector

drifted lower with C. E. Heath

closing 4 off at 138p and R. H. H. H.

Robinson a couple of pence down

at 192p. The proximity of the

Abbey Life offer for sale tended

to deter interest elsewhere in

insurance. Composites reacted

after the previous day's strength.

Computer leasing group, IBL,

staged a successful market debut

despite the surrounding dullness,

the shares, offered at 140p,

opened at 155p and touched 159p

prior to closing at 148p.

Breweries drifted lower for

want of attention. Guinness

dipped to 260p before settling

off on balance at 274p following

unsimplying Press response to the

London Statement. Elsewhere,

Arthur Bell rose 5 for a two-day

gain of 8 at 168p encouraged by

rumours of recent Far-Eastern

support. Occasional interest was

also evident for elder makers

EL P. Bulmer 14 to the good at

155p; the preliminary figures are

due early next month.

Leading Buildings were marked

progressively lower in the face

of some fairly persistent selling

and usually closed at day's

lowest. BPE Industries lost 8 to

250p, while RMC, still reflecting

the chairman's warning about

lower first-half profits, fell 10 to

367p. Redland softened a penny

more to 278p awaiting today's

annual results, while recently-

firm Tarmac encountered profit-

taking and slipped 6 to 600p.

Elsewhere, the liquidation of

speculative positions in the

absence of any takeover develop-

ments left French Rier down 8 at

185p. Rowell gained a penny

to 36p in response to the

increased preliminary profits and

optimistic statement. Exeter

Buildings was temporarily sus-

pended at 142p, up a penny pen-

ing the result of Kent Holdings' ten-

der offer; it was subsequently

announced that the offer had

been declared void, following

acceptances of less than 5 per

cent.

Body Shop International, a

specialist high-flyer over the

past month, slipped 55 to 735p

as the near-trebled first-half

profits still fell short of some

market estimates. Other sec-

tor companies regarded as pos-

sible Manganese had big targets

was still in evidence.

Government stocks, in contrast,

continued to edge higher. Tradi-

ng conditions remained rela-

tively quiet, but assisted by

attractive steady trend, long-dated

stocks hardened. Further, the

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opened at 155p and touched 159p

prior to closing at 148p.

Breweries drifted lower for

want of attention. Guinness

FINANCIAL TIMES STOCK INDICES

	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 0
Government Secs.	61.84	61.59	61.61	61.81	61.86	61.86	61.86	61.86	61.86	61.86	61.86	61.86	61.86
Fixed Interest	86.15	86.10	86.05	86.05	86.27	86.30	86.30	86.30	86.30	86.30	86.30	86.30	86.30
Ordinary	984.0	984.0	984.0	984.0	984.0	984.0	984.0	984.0	984.0	984.0	984.0	984.0	984.0
Gold Mines	428.0	428.4	421.8	424.2	424.4	424.4	424.4	424.4	424.4	424.4	424.4	424.4	424.4
Ord. Div. Yield	4.68	4.68	4.68	4.68	4.68	4.68	4.68	4.68	4.68	4.68	4.68	4.68	4.68
Earnings, Vtd. 100m	11.72	11.68	11.87	11.88	11.81	11.81	11.81	11.81	11.81	11.81	11.81	11.81	11.81
P/E Ratio (mkt)	10.48	10.54	10.45	10.54	10.50	10.50	10.50	10.50	10.50	10.50	10.50	10.50	10.50
Total Dividends (m)	11.72	11.68	11.87	11.88	11.81	11.81	11.81	11.81	11.81	11.81	11.81	11.81	11.81
Equity turnover (m)	17,804	18,504	18,128	17,853	18,128	18,128	18,128	18,128	18,128	18,128	18,128	18,128	18,128
Equity turnover (m)	17,804	18,504	18,128	17,853	18,128	18,128	18,128	18,128	18,128	18,128	18,128	18,128	18,128
Shares traded (m)	160.3	166.1	176.6	184.4	223.3	136.1							

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Financial Times Thursday June 13 1985

Continued on Page 43

AMEX COMPOSITE CLOSING PRICES

[illegible]

Stock	Sales	High	Low	Last	Chng	Stock	Sales	High	Low	Last	Chng	Stock	Sales	High	Low	Last	Chng	Stock	Sales	High	Low	Last	Chng	
ABC	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADC	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADG	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADP	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADQ	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADU	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADV	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADW	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADY	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADZ	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAA	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAB	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAC	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAD	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAE	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAF	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAG	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAH	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAI	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAJ	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAK	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAL	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	275	7	6	+
ADAM	37	24	23	24	+	Chenow	38	72	28	29	+	East	30	180	74	13	15	+	Jonas	9	27			

every Friday in the Financial Times

Continued on Page 41

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Technology dictates the course

WEAKNESS in technology stocks again proved the undoing of Wall Street yesterday, when a heavy fall in IBM stock helped drive the stock market down uncomfortably close to the Dow 1,300 mark, breached only a few weeks ago, writes Terry Byland in New York.

During the early part of the session, stocks traded steadily, and were rallying from initial falls. But the heat went out of the blue-chip sector when IBM disclosed that profits for the first nine months are unlikely to match last year's.

Also discouraging was a fall of three quarters of a point in bonds as traders anticipated higher M1 figures today.

The entire technology sector turned down after bearish comments from Mr John Akers, IBM's chairman and chief executive, to securities analysts. He said that the company was "unlikely" to show solid growth in earnings and revenue this year, prompting an immediate 5 1/2 slide in the company's share price to \$120 1/4.

Prices steadied at mid-session, but turned down as technology stocks lost ground on the IBM statement. By the close, the Dow Jones industrial average was a net 7.50 points down at 1,306.34 on reduced turnover of 98.4m shares. The Dow transportation average was sharply lower, as railroad issues ran into sellers.

The stock market was clipped back at the opening by other bad news from the technology sector, which has been a significant area of weakness in the equity market. The Semiconductor Association disclosed a 9 per cent drop in U.S. semiconductor orders in the three months to May.

Helping to buoy the market was a general rally in oil stocks ahead of the meeting of Opec ministers, rescheduled for July 5.

The latest in a number of bearish articles in the investment press questioned growth both for the computer industry in general, and for IBM, its brightest star, in particular.

Control Data, the troubled computer group, added to the sector's problems with news that it had abandoned attempts to sell Commercial Credit, its consumer finance subsidiary. Wall Street regarded the sale of Commercial Credit as an important step in the rebuilding of Control Data's computer business. Control Data stock fell 3 1/2 to \$27 1/4 in heavy turnover.

North American Phillips, still weak after warning that second-quarter earnings would be lower, dipped a further 1 1/2 to \$34 1/4.

Provisional settlement of the strike by pilots at United Airlines found a mixed reception. United failed to sustain a rally, ending 1/2 down at \$55 1/4, but stocks in other airlines, which have been taking traffic from United, were mixed. Pan American fell 1/4 to \$6, and American at \$44 1/4 shed 1 1/4.

Railroad stocks were generally slightly down, although selling died away at noon. Burlington Northern fell 1 1/4 to \$56 1/4 and Union Pacific dipped 1/4 to \$47 1/4.

Turnover in motor stocks slackened as the investment press continued to review General Motors' purchase of

Hughes Aircraft and its implications for both the auto and technology industries. At \$73 1/4, General Motors shed 1/2 while Ford added 1/4 to \$45 1/4 and Chrysler dipped 1/4 to \$38.

Grumman, the Long Island aerospace group seen by some on Wall Street as the next technology bid target, gave up 1 1/4 to \$32 after rising sharply on Tuesday.

Sperry Corporation, another hot favourite for a bid, continued to rise, adding 1/4 to \$56 1/4.

A gain of 1/4 put Warner Communications at \$29 1/4 as investors pondered the implications of American Express's move to sell its half share in Warner-Amex at a "sweetened" price. The Warner board must either join in the sale or buy out American Express. Either course will be complicated by the attempts at a leveraged buyout of Warner by the board, which were stemmed last week by Chris-Craft, the major stockholder.

But the most actively bid stock was RCA, which gained 1/4 to \$48 1/4 after nearly 2m shares were traded. The company has been marked by Wall Street as a potential takeover situation, and there have been signs that arbitrageurs have built up substantial stakes, while waiting for the starting gun.

The confirmation that Citicorp, as head of the creditor banks, has received \$250m from Argentina for distribution among the U.S. banks with loans out to that country, had little effect on stock prices. BankAmerica at \$19 1/4 gave up 1/4, while Manufacturers Hanover, another major creditor, shed 1/4 to \$38 1/4.

In the credit markets, short-term rates eased as federal funds slipped lower. In the bond market, turnover was light, with prices just below overnight levels, despite further buying of the bond futures contracts.

LONDON

Sidelined after drain on funds

NEWS of preliminary figures from Beecham, which failed to meet market expectations, was partly responsible for a reversal in the better trend which developed in London on Tuesday. Beecham shed 28p to 350p.

The current big drain on market funds - the offer-for-sale of 135m Abbey Life shares at 180p closed yesterday and was believed to have been heavily oversubscribed - served to keep institutional investors on the sidelines. Oil price worries resurfaced and trading conditions became rather sensitive.

Yet another setback in electricals, after comment on the problems facing the computer industry, also undermined sentiment.

Lacking any trend from Wall Street, leading industrialists opened cautiously and soon began to drift lower in the wake of sporadic selling.

Apart from the electricals, the sharp fall in Beecham contributed to the setback in the FT Ordinary share index which closed 14.4 down at 984.0.

Government stocks, in contrast, continued to edge higher. Trading conditions remained relatively quiet, but assisted by sterling's steady trend, long-dated stocks firmed another 1/4. The shorts also closed a fraction higher.

The announcement of a 1/4 per cent reduction in base rates by Barclays and Midland, which brings them into line with the other two major clearing banks, made little impact on sentiment.

Chief price changes, Page 41; Details, Page 40; Share information service, Pages 38-39.

HONG KONG

BUYERS stepped into Hong Kong in search of bargains after Tuesday's sharp falls.

Worries were allayed over the banking system, however, when Banking Commissioner Mr Robert Fong said that no other banks had problems similar to those at OTB.

Hang Seng Bank lost 25 cents to HK\$46.50 and Bank of East Asia shed 50 cents to HK\$23, while Hongkong and Shanghai Bank was steady at HK\$71.60.

After a deal to sell OTB subsidiary Hongkong Industrial and Commercial Bank fell through on Monday, its shares were suspended from trading at the bank's request.

Among property shares, Cheung Kong, which lost HK\$1.10 in the previous session, added 30 cents to HK\$15.60. Hongkong Land gained 15 cents to HK\$35.35 and Sun Hung Kai Properties put on 10 cents to HK\$10.90.

SINGAPORE

BANKING ISSUES suffered heavily in a generally lower Singapore as investors continued to be unnerved by persistent negative rumours.

OCBC, one of the market's blue chips, plunged 20 cents to S\$9.00 on speculation that its stock was among the assets found on the former OTB director when he was arrested at Hong Kong's airport.

Malayan Bank shed 10 cents to S\$8.90, DBS lost 2 cents to S\$2.49 and UOB and OUB were both 4 cents lower at S\$4.12 and S\$3.14 respectively.

Among other blue chips, industrial Fraser and Neave lost 10 cents to S\$5.15 and Genting remained stable at S\$6.20. Keppel Shipyard added 2 cents to S\$1.80, coinciding with news that the Government intends to reorganise the shipyard industry.



EUROPE

Fresh peaks from foreign enthusiasm

FOREIGN investors again demonstrated faith in the outlook for the West German corporate sector with a concerted round of buying in Frankfurt yesterday, which propelled prices to new peaks.

U.S. and British investors were in evidence during pre-opening transactions and maintained their buying momentum until mid-day when domestic profit-taking knocked prices sharply down from their highest levels for the day.

The Commerzbank index, calculated at mid-day, was 18.4 higher at 1,388.3, breaking the record set on Tuesday. The afternoon profit-taking is not reflected in this figure.

BMW's trading pattern was typical of the market's general trend. In unofficial pre-opening trading the stock was quoted as high as DM 27 up on the previous day. During the late morning it traded DM 9 higher and as the day progressed the advance was worn-down to DM 1.20 as it closed at DM 421.00.

Other automotive stocks performed better overall than BMW. Daimler-Benz was pushed DM 7 higher to DM 430, while Volkswagen added DM 4.50 to DM 283 and tyre maker, Conti-Gummi, 70 pf to DM 150.70.

Robot maker IWKA became the subject of market interest after a company statement that shareholders were in agreement on a proposal to impose a limit on voting rights. The stock eased DM 2 to DM 360 following Tuesday's DM 22 rise.

In the banking sector, Deutsche eased DM 1 to DM 582 while Commerzbank was also the brunt of profit-taking and closed DM 2.20 down at DM 203.50.

After opening DM 5.50 higher Siemens drifted lower to close DM 1 off at DM 375.50 despite the announcement that its subsidiary, Kraftwerk Union had signed a letter of intent to construct five nuclear power plants in China worth DM 5bn.

Bonds ended slightly higher after stronger sentiment on the U.S. credit markets. Prices were 5 to 10 pf higher on this trading. The Bundesbank sold DM 18.9m of paper after selling DM 14.1m in the previous session.

Zurich resumed its climb after a two-day consolidation phase, backed by international buying orders which persisted throughout the day.

Corporate earnings are expected to be a bullish factor for several months with additional encouragement provided by expectations of lower interest rates.

Bear was the focus of attention among the medium-sized banks as it firmed a further SwFr 100 to SwFr 8,800 and Holderbank added SwFr 8 to SwFr 758.

Consolidation strengthened in Paris, stretching into its eighth day. Prices closed narrowly lower on light turnover.

Foreign buyers, who had absorbed recent selling from domestic sources, failed to provide support.

Retailers were under pressure for most of the session, having risen consistently over recent weeks. Galeries Lafayette dropped a further Ffr 17 to Ffr 561, while Printemps fell Ffr 7 to Ffr 290.

Peugeot stood out in the automotive sector with a Ffr 5 rise to Ffr 403, as the Government announced a loan for a joint high-tech venture.

Amsterdam prices retreated across a broad during a dull session.

Declines were led by Philips which fell Ffr 3.20 to Ffr 52.90 on news that its U.S. subsidiary had forecast disappointing second-quarter results.

Among other leading international stocks, Royal Dutch/Shell fell 50 cents to Ffr 191.90, Akzo Ffr 1.20 to Ffr 11.40, Unilever 50 cents to Ffr 347.50 and KLM Ffr 1 to Ffr 62.30.

The banking sector was weaker. ABN fell Ffr 2 to Ffr 454, Amro Ffr 1 to Ffr 79.20 and NMB Ffr 2.20 to Ffr 189.50.

Government bond prices were quiet and only marginally changed as traders awaited a lead from the U.S.

A slight resurgence pushed prices off their lows for the day in Brussels, although a large number of stocks registered declines.

Kredietbank was the weakest of the banks and closed Bfr 60 down at Bfr 8,990, while Solvay was at the forefront of selling among chemical stocks and finished Bfr 100 lower at Bfr 4,590.

Sellers moved into trading in Milan in response to the impressive gains which preceded and followed the outcome of the national wage fixing referendum.

Stocks singled out for selling were Fiat, which eased L15 to L3,430, Italcementi L1,300 to L95,400 and Generali L480 to L49,500.

Montedison moved against the trend to close at a record, following a further L42 rise to L1,821.

Stockholm ended marginally lower after another uninspired session dampened by continuing doubts about interest rates and the general economic outlook.

TOKYO

Ground lost on higher turnover

A DOWNWARD drift emerged during trading in Tokyo yesterday, despite consistent brisk activity in large-capital stocks and incentive-backed issues, writes Shigeo Nishitani of Jiji Press.

The Nikkei-Dow market average rose to a record 12,785.82 in early trading, but closed 10.92 points lower from the previous day at 12,749.01. Volume swelled to 639.88m shares from the preceding day's 557.65m. Gainers outnumbered losers by 432 to 366, with 141 issues unchanged.

Buying interest in large-capital stocks remained strong, with Mitsubishi Heavy Industries (MHI) again heading the active list with 122.2m shares traded. It closed Y12 up at Y324 after peaking Y14 higher. The issue accounted for 18 per cent of trading in the 10 most active issues.

Speculative interest in MHI was fuelled by reports that Mitsubishi Motors, 85 per cent owned by MHI, would sell 5 per cent of its outstanding shares to Chrysler of the U.S. Institutional and individual investors led the buying.

Nippon Steel, the second busiest stock with 43.98m shares traded, gained Y1 to Y181. Nippon Yusen third with 27.68m shares, ended unchanged at Y312, while Kawasaki Heavy Industries, fourth with 21.94m shares, advanced Y12 to Y186.

Incentive-backed issues were in the spotlight. Sumitomo Metal Mining, which plans to start boring in July at its Hishikari gold mine in Kagoshima prefecture, western Japan, was the sixth most active stock with 12.66m shares, adding Y10 to Y1,970.

Biotechnology-related stocks fared well, Shionogi, the tenth most active issue with a turnover of 10.17m shares, gained Y15 to Y260. Tsunuma Juntendo Y180 to Y1,930 and Eisai Y90 to Y1,880.

Asset-heavy stocks were also bought, with Nippon Express rising Y2 to Y433, Tokai Hotel Y31 to Y718 and Mitsubishi Estate Y7 to Y785.

Conversely, blue chips eased off on small-lot selling. Hitachi lost Y10 to Y735, Sony Y40 to Y4,130 and NEC Y20 to Y1,050.

Bond prices firmed as trust and city banks stepped up buying in response to the downturn of U.S. interest rates. Selling orders were prompted by lingering investor concern about higher price levels.

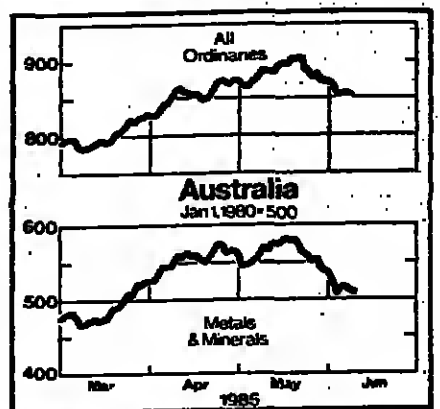
The yield on 7.3 per cent government bonds, maturing in December 1993, declined to 6.435 per cent from the previous day's 6.480 per cent and the yield on 6.8 per cent bonds, falling due in December 1994, to 6.540 per cent from 6.560 per cent.

AUSTRALIA

DULL trading left Sydney lower with foreign buying interest waning as the local currency climbed against the U.S. dollar.

Declines led advances by 244 to 178. By the end of the day, the All Ordinaries share index had slipped 2.3 to 854.6 and the Metals and Minerals index at 508.3 was 2.5 lower.

Gold shares continued to be affected by concern over tax reforms. Central Norseman shed 30 cents to A\$7.70, Gold



Mines of Kalgoorlie fell 10 cents to A\$8.70 but Bougainville was steady at A\$2.02.

Diversified resource stocks slipped slightly in early trading but returned to end steady. BHP was unchanged at A\$6.18 and CSR, which plans a A\$40m Euro-note issue, continued at A\$2.71.

Elders IXL, which is creating a new listed company Elders Resources with assets of about A\$230m, also ended unchanged at A\$2.90.

MIM, which has completed the sale of its stake in the Mt Goldsworthy iron ore venture in Western Australia, shed 4 cents lower to A\$2.78 and in other miners, CRA also fell 4 cents to A\$5.94.

Among banking issues, Westpac fell 4 cents to A\$4.30, National Australia Bank ended 5 cents off at A\$4.30, while the Australia and New Zealand Banking group added 7 cents to A\$4.52.

CANADA

THIN TRADING persisted in Toronto, restricting price movements to within narrow limits.

Almost all sectors featured significant losers, however, a firm overall trend again failing to emerge.

Bank stocks were mixed, with the Royal Bank trading up C\$3/4 to C\$30 3/4 while Canadian Imperial was down C\$3/4 to C\$34 1/4 and Bank of Montreal shared the same decline to C\$29 1/4.

Among oils, Texaco Canada traded C\$1/4 lower at C\$31 1/4 and Norcen jumped C\$1/4 to C\$15 1/4. Dome was one of the most active stocks as it lost 11 cents to C\$2.85.

Montreal was generally weaker, although banking and industrial stocks were well supported.

SOUTH AFRICA

MINING FINANCIALS ended generally easier in Johannesburg and gold shares recovered after also trading easier in response to the mixed reaction to the firmer price of bullion.

Kloof put on 50 cents to R75, while Buffels shed a similar amount to R73. Anglo American Gold added R2 to R170.

In insurances, Liberty Life rose 50 cents to R77.50 after news of its R446m takeover bid for Capital and Countries of the UK.

KEY MARKET MONITORS				
Tokyo New Stock Exchange				
Jan 4, 1985 = 100				
1980	1981	1982	1983	1984
400	500	600	700	800
900	1000	1100	1200	1300
1400	1500	1600	1700	1800
1900	2000	2100	2200	2300
2400	2500	2600	2700	2800
2900	3000	3100	3200	3300
3400	3500	3600	3700	3800
3900	4000	4100	4200	4300
4400	4500	4600	4700	4800
4900	5000	5100	5200	5300
5400	5500	5600	5700	5800
5900	6000	6100	6200	6300
6400	6500	6600	6700	6800
6900	7000	7100	7200	7300
7400	7500	7600	7700	7800
7900	8000	8100	8200	8300
8400	8500	8600	8700	8800
8900	9000	9100	9200	9300
9400	9500	9600	9700	9800
9900	10000	10100	10200	10300
10400	10500	10600	10700	10800
10900	11000	11100	11200	11300
11400	11500	11600	11700	11800
11900	12000	12100	12200	12300
12400	12500	12600	12700	12800
12900	13000	13100	13200	13300
13400	13500	13600	13700	13800
13900	14000	14100	14200	14300
14400	14500	14600	14700	14800
14900	15000	15100	15200	15300
15400	15500	15600	15700	15800
15900	16000	16100	16200	16300
16400	16500	16600	16700	16800
16900	17000	17100	17200	17300
17400	17500	17600	17700	17800
17900	18000	18100	18200	18300
18400	18500	18600	18700	18800
18900	19000	19100	19200	19300
19400	19500	19600	19700	19800
19900	20000	20100	20200	20300
20400	20500	20600	20700	20800
20900	21000	21100	21200	21300
21400	21500	21600	21700	21800
21900	22000	22100	22200	22300
22400	22500	22600	22700	22800
22900	23000	23100	23200	23300
23400	23500	23600	23700	23800
23900	24000	24100	24200	24300
24400	24500	24600	24700	24800
24900	25000	25100	25200	25300
25400	25500	25600	25700	25800
25900	26000	26100	26200	26300
26400	26500	26600	26700	26800
26900	27000	27100	27200	27300
27400	27500	27600	27700	27800
27900	28000	28100	28200	28300
28400	28500	28600	28700	28800
28900	29000	29100	29200	29300
29400	29500	29600	29700	29800
29900	30000	30100	30200	30300
30400	30500	30600	30700	30800
30900	31000	31100	31200	31300
31400	31500	31600	31700	31800
31900	32000	32100	32200	32300
32400	32500	32600	32700	32800
32900	33000	33100	33200	33300
33400	33500	33600	33700	33800
33900	34000	34100	34200	34300
34400	34500	34600	34700	34800